

Re: Budget Subcommittee #1  
Health & Human Services  
California State Assembly

November 16, 2005

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AUDIO TRANSCRIPTION

Transcribed by:  
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CSR No. 8122

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Audio Transcription, transcribed in Irvine,  
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\* All spellings are phonetic

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3 CHAIRMAN DE LA TORRE: So our first panel is  
4 Stan Rosenstein, the Deputy Director for Medical Care  
5 Services at DHS. The topic is cost containment and  
6 availability of services in DHS.

7 MR. ROSENSTEIN: Good morning Mr. Chairman and  
8 members of staff. Good seeing you again.

9 CHAIRMAN DE LA TORRE: Good morning.

10 MR. ROSENSTEIN: Stan Rosenstein, I'm the  
11 Deputy Director of Health Services of the Medi-Cal  
12 program. With me is Diana Dukay, who is the Deputy  
13 Director of our audits investigations division. And  
14 when we talk about the fraud issues, Diana will take  
15 those over for us.

16 It's a pleasure to come here today and talk  
17 about Medi-Cal and what we've done on cost containment.  
18 Obviously we're preparing the Governor's budget now, and  
19 we don't have information yet on what we propose on the  
20 Governor's budget.

21 This is a good opportunity to look back and  
22 talk about what have we done over the last four or five  
23 years in terms of Medi-Cal cost containment. I've  
24 provided you with a few charts that I'll walk you  
25 through, because I think it's important to start with

1 what is the context in which Medi-Cal operates.

2 And Medi-Cal, like all Medicaid programs in the  
3 nation, provides healthcare coverage where other  
4 programs really stop. We provide it for low-income  
5 qualifying people who generally can't get the coverage  
6 anywhere else.

7 For example, a large portion of Medi-Cal  
8 expenditures go to people on Medicare. We cover the  
9 things for people on Medicare that Medicare doesn't  
10 cover. We provide coverage for people who have  
11 healthcare conditions where they can't buy private  
12 insurance on the private market. And we provide  
13 healthcare coverage for people who aren't employed or  
14 they have a job where there is no employer coverage. So  
15 we're asked to do some of the hardest things in  
16 healthcare coverage, because we do what other folks are  
17 unable to do.

18 We are subject to items that are outside of the  
19 control of the Medi-Cal program. Some things we can  
20 control, some things we can't. But we are subject to  
21 changes in employer-based coverage, changes to the  
22 economy, and healthcare inflation. As everybody knows,  
23 healthcare inflation is going up very extensively.

24 I would note the Medi-Cal cost of growth is  
25 much smaller than if you look at any other cost of

1 growth of healthcare coverage for like private  
2 employers, even the state employees healthcare system.  
3 Medi-Cal has been able to contain costs at a much better  
4 level than -- well, any Medicaid program or other  
5 healthcare coverage.

6 When you look at the other factors that affect  
7 Medi-Cal, a big factor that effects us is the lack of  
8 nursing home care coverage, either on the private market  
9 or in Medicare. We pay -- 85 percent of our nursing  
10 home care patients are on Medicare. Again, we're  
11 providing coverage where Medicare does not.

12 We also serve multiple roles. We serve as a --  
13 obviously a major coverage for people to get healthcare.  
14 We also serve as a major source of federal funds for the  
15 safety net of California, hospitals, clinics. We are a  
16 major source of federal funds for the Department of  
17 Developmental Services, the regional centers, the major  
18 source of funds for the county mental health programs,  
19 and a major source of funding for the counties in the  
20 public health programs, in everything from public  
21 guardians to adult probation. So we serve multiple  
22 roles.

23 If I could ask you to turn to the pie chart. I  
24 wanted to show you, you know, where do we spend our  
25 money. I think it's very interesting to see the areas

1 that we spend money. And you'll note that the big  
2 expenditures are really nursing homes, hospitals and  
3 Medicare. If you look at Medicare, we pay -- if you  
4 combine the new clawback payment and the Medicare Part A  
5 and B buy-in, we're spending over \$2 billion a year to  
6 the federal government to support the Medicare program.  
7 That's out of about \$13 billion. That's about 13  
8 percent of our budget goes to supporting Medicare.

9 If you look at, for example, just physician  
10 services, we only spend \$520 million a year. So it  
11 shows you where the money goes in the Medi-Cal.

12 I'd also point out, in terms of Medi-Cal  
13 administration, if you look at the activities that we do  
14 for -- the administration of the Medi-Cal program is  
15 comparable to a health plan. Our administrative  
16 overhead is about a little less than 2 percent. If you  
17 were talking to probably any HMO and they said, "I was  
18 at 8 percent," they would be real proud of being at  
19 8 percent.

20 My staff at ADS and the things we do comparable  
21 to a health plan are at 2 percent. So we're at about  
22 6 percent below in overhead of what a health plan is:

23 We do spend quite a bit of money on intake to  
24 beneficiaries for county administration, enrollment in  
25 healthcare plans, which is a cost that we bear that, you

1 know, a healthcare plan doesn't bear. But we are pretty  
2 efficient, in terms of administration, as compared to  
3 the private industry.

4 Medi-Cal is a vital program. I want to talk  
5 about the caseload for a second. We now serve  
6 6.7 million in California. One out of every six people  
7 in California are on the Medi-Cal program now.

8 And if you look at the chart I provided on  
9 caseload, you can see that we had a very large growth  
10 with the expansions in simplification of Medi-Cal, and  
11 we continue -- our eligibility continues to grow, not at  
12 the same rate.

13 What is notable is that the growth rate, it  
14 gets kind of lost in this process, is among people who  
15 are on SSI, the disabled population. That continues to  
16 grow very extensively in Medi-Cal. And that's notable,  
17 because they are high-cost individuals.

18 Also I wanted to show you the growth of the  
19 program between 1998 and '99 to today. Medi-Cal general  
20 fund costs has grown by 73 percent, over \$5 billion. If  
21 you look at the chart, we tried to show you the changes.  
22 But you can see that, you know, since 2001, '02 to  
23 current day we've gone up by about \$3 billion just in  
24 that time frame. And you can see that the slope is  
25 still upward. We're estimating we run about 8 percent

1 growth, between caseload and inflation, in the Medi-Cal  
2 program in annually.

3 I wanted to talk a little bit about the study  
4 that was done by the California Public Policy Institute.  
5 They did an independent study, and I know there's a  
6 little bit of controversy about it, but they estimated a  
7 growth rate of about 8 1/2 percent over the next ten  
8 years. That's pretty comparable to what we see. I know  
9 the LAO thinks it's a smaller growth rate. And, you  
10 know, we could debate the growth rate, but kind of the  
11 -- I think some of the findings are still significant  
12 either way. But they did say, you know, our general  
13 fund, \$13 billion, would grow to \$19.7 billion general  
14 fund in 2010, and \$29.1 billion in 2015.

15 Most notably, we would grow from 15 percent of  
16 the budget -- Medi-Cal is the second to largest item  
17 general fund in the budget. Education K-12 is the  
18 largest. And we're 15 percent of the general fund now  
19 in the budget, and they projected by 2015 we could grow  
20 to 21 percent.

21 Lastly, and most importantly I think in what  
22 they found is that -- and this is not news, but it's  
23 important for people to recognize, is that the cost of  
24 care in Medi-Cal per person varies very dramatically.  
25 We spend about \$800 a year on a child. And for somebody



1 who's 20 to 30 years old we spend about double that,  
2 about \$1,600. For the average 85-year old, who is  
3 typically covered by Medicare, we spend over \$10,000 of  
4 expenditures. And what we're seeing is an aging  
5 population, which means Medi-Cal will be more expensive.

6 Also notable is that the most expensive  
7 2 percent of our enrollees, just 2 percent of the people  
8 in the program, account for 40 percent of our fee for  
9 service expenditures. So we're spending almost, you  
10 know, 40 percent of our budget on a very small set of  
11 our population. And the bottom 75 of the enrollees  
12 account for less than 6 percent of our costs. So there  
13 is a very dramatic difference.

14 We looked at why are the most expensive people  
15 so expensive. And the bottom line, what we discovered  
16 is they're expensive because they have high-cost medical  
17 needs that they need. They are people who are at the  
18 end of life. They are people who have had a major  
19 medical encounter, a transplant, a trauma in a car  
20 accident, or some other major trauma. They're people in  
21 nursing homes. They're hemophiliacs. And these are  
22 people who are very sick and have very high-cost  
23 services, which makes it very challenging in terms of  
24 managing costs, because these are people who are ill and  
25 need the services.

1           We also know that about 40 percent of our  
2 expenditures for disabled population go to people who  
3 are mentally ill, who have comorbidities that are  
4 healthcare related, so they're -- you know, in addition  
5 to mental illness, they're either asthmatic or diabetic.  
6 And what we do see in that population is while their  
7 mental illness is being treated, many of them do not  
8 have primary care doctors treating their other chronic  
9 healthcare conditions.

10           Word is, as you requested, to talk about the  
11 budget reductions that have occurred over the last four  
12 years. I should point out that these budget reductions  
13 were really a combination of changes that were made  
14 under Governor Davis and under Governor Schwarzenegger.  
15 So when you look at a four-year picture, we're crossing  
16 over two administrations. And these are itemized in the  
17 charts that are attached. And I was going to try to  
18 attach them in more global areas and not go through  
19 every one in detail, and I certainly can if you'd like  
20 to.

21           And eligibility, which is a major factor,  
22 again, we've added 1.7 million people to the Medi-Cal  
23 program. There has been a strong emphasis, in the  
24 budget cuts that have gone over for the last four years  
25 in Medi-Cal, to maintain eligibility.

1 If you look at the list of changes, there was  
2 only one of them on there that actually rolled back an  
3 eligibility category, and that was a small,  
4 2,000-person, state-only program for transitional  
5 Medi-Cal that was reduced I think in 2003, and that was  
6 the only reduction. So of the 1.7 million people  
7 growth, the only eligibility reduction was small, over  
8 2,000 people.

9 We did implement some changes to improve how --  
10 on how eligibility was determined. In 2003 we imposed  
11 what's called a midyear status report. Medi-Cal had  
12 gone from very complicated quarterly status reporting to  
13 annual reporting in order to help contain costs. The  
14 legislature enacted, and we implemented in August of  
15 2003, a new midyear status report where parents submit  
16 their report, and it's a very simplified report.

17 We've also implemented a couple changes in  
18 county processing that are on the eligibility list, to  
19 make sure that the counties were timely processing both  
20 redeterminations and new applications, and to make sure  
21 the Los Angeles County was properly telling us when  
22 people were disenrolled from the program.

23 We had a computer glitch that actually had  
24 about 160,000 people who were ineligible still showing  
25 eligible, and we fixed that. And just to make sure

1 that, you know, the systems are working, making the  
2 eligible people eligible and getting ineligible people  
3 off the program.

4 And that is the extent of the eligibility  
5 changes that we've made.

6 CHAIRMAN DE LA TORRE: Stan, if I can  
7 interrupt. You keep saying 1.7 million. The chart you  
8 gave us with the Medi-Cal average monthly eligibles  
9 shows an increase of only about 800,000. So it's from  
10 5.9 to 6.7.

11 MR. ROSENSTEIN: Yeah, I was giving 1 point --  
12 I started at an earlier base year.

13 CHAIRMAN DE LA TORRE: Okay.

14 MR. ROSENSTEIN: That's the difference. That  
15 chart doesn't go back to '99. I started at '98, '99.

16 CHAIRMAN DE LA TORRE: Okay.

17 MR. ROSENSTEIN: This chart only goes back  
18 to --

19 CHAIRMAN DE LA TORRE: To '01, '02.

20 MR. ROSENSTEIN: Right. And when we ended the  
21 implementation -- or when federal Medicaid welfare  
22 reform came in, and that was actually in 1998, it was  
23 kind of the benchmark where Medi-Cal became unlinked  
24 from Cal-Works, or AFCC at that time. We had 5 million  
25 people on Medi-Cal. So that's the base year that we

1 typically go back to, and that's 5 million to 6.7.

2 The federal Medicaid reform really dramatically  
3 changed Medicaid in general, and in California, the  
4 Medi-Cal program.

5 CHAIRMAN DE LA TORRE: Okay. Thank you.  
6 Continue.

7 MR. ROSENSTEIN: The next area I was going to  
8 talk about was pharmaceuticals, prescription drugs.  
9 This is an area of great interest to everybody. I'm  
10 proud to say that California actually leads the nation  
11 in cost containment in this area. We have a very good  
12 formulary. We provide people with every drug that's FDA  
13 approved. Some with prior authorization, some without.  
14 People can get the drugs in the Medi-Cal program that  
15 they need.

16 We do use our market influence very extensively  
17 to get additional rebates from drug manufacturers. We  
18 get about ten times the rebates of any other state, and  
19 it's about -- it nets us about \$600 million a year in  
20 rebates. That's all going to change with Medicare  
21 Part D, because 55 percent of our program goes away.  
22 But we so far believe we'll continue to be successful.

23 We do what is called therapy category reviews,  
24 where we take a category of drugs, and we have  
25 manufacturers compete against each other to stay on our

1 list of contract drugs. And we're very successful in  
2 getting a good price, and actually very successful in  
3 keeping most of the drugs in the formulary, so that most  
4 drugs are still available without prior authorization of  
5 Medi-Cal.

6 We have implemented new limitations on some of  
7 the misused drugs, Serisun being the biggest example,  
8 which was misused and sold to bodybuilders. We had a  
9 major fraud program there that we've now shut down.

10 We have led the nation in trying to -- in  
11 working with the attorney general on this, and we want  
12 to give them a lot of credit on this, in trying to  
13 reform what has been a fraudulent practice of reporting  
14 drug prices, what's called AWP, average wholesale price,  
15 or also known as "ain't what's paid," has been the  
16 prices that we've paid in the past.

17 And California, two years ago, went forward and  
18 became the first state in the nation to move away from  
19 that pricing structure. That is now what Congress is  
20 looking at doing nationally, and we're very supportive  
21 of that.

22 We believe two things: One, we ought to pay  
23 honest prices to pharmacies for honestly reporting, and  
24 then we ought to pay the pharmacists their value in  
25 dispensing. So part of what we did was we raised our

1 dispensing fee.

2 We have taken action to control the misuse of  
3 medical supply items. This is somewhat controversial,  
4 because for some people that made it a little harder for  
5 them to get these drugs -- or get these products,  
6 because it required prior authorization.

7 But what we were seeing was some providers  
8 would just ship large volumes of these products to  
9 people whether they needed it or not, and we were just  
10 spending a lot of money to stack up products in  
11 someone's garage. And so we put some utilization  
12 controls on, so that people could still get the  
13 products, but we wanted to make sure it was medically  
14 necessary.

15 We looked at areas where we pay providers too  
16 high, at least from our perspective. You hear an awful  
17 lot, and you'll hear an awful lot in a few minutes,  
18 about where we pay providers too low. But there were  
19 areas of Medi-Cal where we thought we paid too high of  
20 reimbursement rates.

21 We targeted laboratories as one of those areas.  
22 We went to paying laboratories at 80 percent of Medicare  
23 rather than some of the rates that we were paying. We  
24 made substantial savings, and I might add that we didn't  
25 lose any laboratory services in the process, didn't

1 create any access problems.

2 We looked at the area of durable medical  
3 equipment, which I'm sure you'll hear quite a bit about  
4 later. And we looked at that as being a high-fraud  
5 area, and it was also an area chronicled by the  
6 Los Angeles Times, that we were paying, you know,  
7 basically list prices for very expensive wheelchairs,  
8 and it particularly focused on that.

9 So we tried to come up with a pricing mechanism  
10 to make sure that the equipment was available, and yet  
11 at a more reasonable price. We're still doing work on  
12 that area.

13 I would point out, as you hear about these  
14 issues, we didn't lower our price on wheelchair repair.  
15 We are looking at whether that needs to go up or not.  
16 But we did not make a reduction in that area. But we  
17 did make a pretty substantial reduction in what we paid  
18 on DME items, to get it more in line with, you know,  
19 really what the commission market was doing.

20 We spent a lot of time on our dental program.  
21 We're one of, I think, six states in the nation that  
22 offer an adult dental program. It had been a very  
23 high-cost growth area, and it also turned out to be a  
24 very high fraud area.

25 I don't know if you recall or have seen any of



1 the -- like where we were on The Today Show, where  
2 people were being brought in by what they call cappers,  
3 paid to come in and get Medi-Cal services, and then they  
4 would treat them by nonlicensed professionals and given  
5 unnecessary services, sometimes in very, you know,  
6 painful manners.

7 We couldn't tolerate this abuse, and so we  
8 implemented a new requirement, it came out of one of the  
9 special legislative bills, to require x-rays for anybody  
10 who had four or more cavities filled in a year. So that  
11 if somebody had a high, chronic need, we wanted to make  
12 sure that they really were filling, you know, teeth that  
13 really needed to be filled, and they just weren't doing  
14 what the -- you know, quick fillings to make profit on  
15 people.

16 We would see kids come through who had, you  
17 know, no problems with their teeth, and they would come  
18 out with 11, 12 silver spots on their teeth where  
19 somebody had filled their teeth to bill the Medi-Cal  
20 program. And that was just intolerable. The  
21 legislature adopted and we took action, and we actually  
22 had a pretty strong reduction in payments. We think  
23 with x-rays, you know, necessary cavities can be filled.

24 Last year as part of the Governor's redesign  
25 proposal we established an \$1,800 dental cap, you'll

1 recall that was adopted.

2 Another area that we've taken action on, that  
3 we've seen a tremendous growth, is in the adult day  
4 healthcare centers. There are many adult day healthcare  
5 centers in California who do wonderful work, who keep  
6 people out of nursing homes. And, you know, God bless  
7 them. They are the greatest thing in the world. There  
8 are also some people who have taken advantage of this  
9 benefit and have created centers that don't provide  
10 healthcare benefits, are little less reputable.

11 We spent a lot of time on that issue. From an  
12 honest perspective, this is a program that needs reform.  
13 We've got significant federal concerns, we have state  
14 concerns. What has happened is we have a moratorium on  
15 enrolling new providers. And we need to get this  
16 program reformed so that we can pass the moratorium and  
17 allow the good facilities to expand.

18 One of the things that Medi-Cal does, and we  
19 emphasize this in cost containment, we had a pretty  
20 substantial proposal last year, we were in front of you  
21 on it, is try to get other people to pay the healthcare  
22 costs when they're obligated.

23 Medi-Cal is the payer of last resort. We pay  
24 only -- we only pay after private insurance pays. We  
25 believe -- you know, the law requires, and we believe,

1 that the government should only pay when nobody else can  
2 pay. So we do healthcare recoveries, cost avoidance,  
3 and we do a very extensive effort.

4 So we've made major efforts, supported by the  
5 legislature, to expand those efforts so that we can save  
6 money, have somebody else pay for the healthcare, and in  
7 effect we recycle that money back in the Medi-Cal  
8 program, reducing our general fund.

9 We contract with EDS. EDS is our fiscal agent.  
10 They process a lot of claims. They see lots of errors.  
11 We've incentivize them to find these errors and bring it  
12 to our attention. This year alone EDS is going to save  
13 us \$7.6 million general fund, federal government same  
14 amount, through their efforts to identify areas we can,  
15 you know, improve the program.

16 And lastly, in terms of cost containment, a  
17 very important component from a Medi-Cal perspective is  
18 better utilizing federal funds. Medicaid has become the  
19 largest source of federal funds in state government. So  
20 we've done an number of things over the last four years  
21 to improve -- in actually the last couple of years in  
22 particular, to improve the federal funds we get for the  
23 Medicaid program.

24 We proposed last year, and the legislature  
25 adopted, an SCHIP option to get federal funding for

1 prenatal care in the Medi-Cal program. We've  
2 implemented, for the first time, three provider fees or  
3 taxes to assess on providers that allow us to use rate  
4 increases. We increased rates for ICFDDs. We increased  
5 rates for AB 629 for nursing facilities, a quarter of a  
6 billion dollars more money for nursing facilities a  
7 year. And we increased reimbursement for our managed  
8 care plans through assessing fees that then, under  
9 Medicaid, are allowed to use those providers fees for  
10 provider rate increases and enhance their revenue.

11 We've had major efforts with our sister  
12 department, Developmental Services, on expanding their  
13 waiver, and brought in additional money. A year ago we  
14 had the IHSS waiver approved, that brought in  
15 substantial new federal funds for the Department of  
16 Social Services through Medicaid. The hospital waiver,  
17 while controversial, did bring in over \$200 million a  
18 year of new federal funds for the hospitals.

19 Lastly, let me talk about provider rate cuts --  
20 or rate issues, which is the last item on your agenda.

21 We have, based on the legislation that was  
22 passed this year, a 5 percent provider rate cut coming  
23 for many provider types. It's still -- the court action  
24 is not yet resolved, so right now we're stayed from  
25 implementing that. But if the stay is lifted we will go

1 ahead, pursuant to the law, to reduce provider rates by  
2 5 percent, effective this January 1.

3 As you can see from your review of the data, if  
4 you look at the sheets that we provided in our charts,  
5 in 2001 we gave a very substantial rate increase, about  
6 a 16 percent. That was the first substantial -- and  
7 probably the first and only substantial rate increase  
8 we've given since 1985. Typically, if you look year  
9 after year, Medi-Cal provider rates have been frozen,  
10 with the exception of nursing homes and hospitals. But  
11 for physicians and other provider types, they really  
12 have seen, you know, one comprehensive rate increase in  
13 20 years now.

14 The other place we were at with our health  
15 plans. We value our health plans, as well as our  
16 providers, very heavily. Our health plans have -- with  
17 a few exception, have had frozen rates for the last four  
18 years, and in some cases we've reduced their rates. So  
19 we have, you know, not been very generous in our rates  
20 to either our health plans or providers, I guess would  
21 be perhaps an understatement.

22 But that's been an area that historically, in  
23 the last 20 years, the state has said if we have money,  
24 we want to provide it on coverage, covering more people,  
25 rather than provider rate increases. And you can see

1 that when we've invested money in Medi-Cal, by and large  
2 we've invested it in the expansion of the program.

3 Let me turn this over to Diana Dukay, and  
4 she'll talk about our fraud efforts.

5 (Portions have been omitted.)

6 MS. BIGLIERI: Mr. Chair and members, my name  
7 is Barbara Biglieri. I'm with the California  
8 Association for Health Services at Home, and we're in  
9 the provider section. But I'm here today because we had  
10 a member of a child who receives Medi-Cal services  
11 through the home health benefit, and unsettling as it  
12 is, she was not able to attend today because her nurse  
13 couldn't make the shift.

14 So it's kind of a poignant statement that here  
15 she was going to come today to tell you how important it  
16 was that her son receive these services from a home  
17 health agency, and how important it is for a family, it  
18 keeps her with her family, allows her to work, not go on  
19 Medi-Cal herself, and she couldn't arrive, she couldn't  
20 come today.

21 So we provided the statement, all of the  
22 statements with our provider groups will come up later,  
23 along with the mothers. But I think it's especially  
24 cute and poignant that she couldn't come today because  
25 she was staffing the case for her son because the nurse

1 couldn't make it because the provider rates are  
2 insufficient.

3 But her statement is compelling, and she goes  
4 into great detail about her son. But I'll let you read  
5 through it, unless want to indulge me for one more  
6 moment.

7 I think it's important to note that he's six  
8 years old and suffers from a rare brain condition. He  
9 requires a ventilator to breathe, a hospital bed to  
10 sleep, and a feeding pump to eat. Until he was two  
11 years old he was in an ICU every day, that's an extreme  
12 cost, at UCD, to Medi-Cal.

13 And as a result of August 2000, when the rates  
14 went up 10 percent, they were able to find an agency  
15 that could take him. And now he's been at home. He's  
16 only had eight days where he had to go back into an ICU.

17 And I think that's a critical statement about  
18 when you can serve someone in the home, they wouldn't  
19 have to be served in an ICU, and it would save money.

20 The important note is to know that she gets 112  
21 hours authorized per week, yet she takes 50 to 80  
22 percent of them because they can't staff. The nurses  
23 are interested, but they don't want to work for the  
24 rates that they are paid.

25 And the last point is that she feels extremely

1 lucky that she is gets services, even though they're not  
2 staffed. She's going on her fifth night without having  
3 a nurse to take care of it. And she knows that she  
4 needs to work in order to get the insurance for the rest  
5 of her family, so that they won't go on Medi-Cal.

6 So it's an important statement, and she wanted  
7 to be here to say it, but she couldn't. So that's why  
8 we're here.

9 CHAIRMAN DE LA TORRE: I appreciate that.  
10 Thank you.

11 (Portions have been omitted.)

12 MR. HATKENSCHIEL: Mr. Chairman, Joe  
13 Hatkenschiel with the Home Health Association.

14 Earlier you received a chart that showed the  
15 10 percent increase that home health providers received  
16 in 2000 and 2001. This is the only increase we have  
17 received over the last decade, during a period where CMS  
18 says home health agency costs have increased 42 percent.

19 Today our representative would like to speak to  
20 the availability of home health services from two  
21 different perspectives: The perspective of a hospital  
22 discharge planner trying to place a patient in home  
23 health, and the perspective of the home health  
24 administrator trying to deliver the services to the  
25 beneficiary.



1 MS. PENNY: My name is Kate Penny, and I'm a  
2 registered nurse, and I'm a board member for Northern  
3 California Case Management Society of America. I'm also  
4 a manager for the case management department at Sutter  
5 General Hospital located in downtown Sacramento. I've  
6 been working in this position for five years with  
7 Sutter, and I have 15 years experience as a case  
8 manager, both in acute care settings and HMO and  
9 insurance.

10 My RN staff provide discharge planning for our  
11 Medi-Cal hospitalized patients to return back home, with  
12 either home health agency or without, and also into  
13 nursing homes.

14 I and my staff are keenly aware of the daily  
15 routine of discharge planners trying to find a home  
16 health agency who can staff Medi-Cal patients at the  
17 current rates.

18 If someone needs homecare and no one would take  
19 that patient, we must keep the patient in the hospital.  
20 We probably have ten patients, both newborns on  
21 ventilators and acute care adults, in our hospital at  
22 any given time that could be managed at a lower level of  
23 care but are not, because Medi-Cal reimbursement  
24 prohibits the agencies from accepting them.

25 Let me explain to you how the discharge process

1 works in a hospital. Once a patient is determined to be  
2 ready to be discharged, the physician will request for a  
3 case manager to arrange for a home health agency to  
4 provide a skilled care or service to the patient at  
5 home. This usually will continue with the treatment  
6 plan started in the hospital. The case manager will  
7 contact the home health agency to refer the patient and  
8 request service for whatever treatment the physician has  
9 ordered.

10 The home health agency will decide if they have  
11 staff and manage the necessary care. The home health  
12 agency will frequently refuse Medi-Cal patients, stating  
13 that the current Medi-Cal reimbursement is not  
14 sufficient to offset the cost of taking care of this  
15 patient.

16 MS. LEECH: I'm Barbara Leech. I am the  
17 director of case management for Sutter Memorial, Sutter  
18 General, Sutter Davis Hospitals as part of the Sutter  
19 system. I'm also a part of the Case Management Society  
20 of America and a number of other professional  
21 organizations looking at these issues.

22 As the administrator for these departments, I  
23 receive regular briefings from our hospital home health  
24 agencies and discharge planners that I supervise, and  
25 the issue is always the same. We can't find places for

1 our Medi-Cal patients to go to take care of our  
2 patients..

3 Our hospital's affiliated home health agency,  
4 who we interface with regularly, have home health  
5 liaisons in our hospital, and they spend their days  
6 calling agency after agency to try to find resources to  
7 take care of our patients. The result is usually is the  
8 same, and that is that the patient remains in our  
9 hospital, with all of the risks and costs involved in  
10 acute care. This, of course, occupies a bed that could  
11 be used for more acutely ill patients.

12 And I know that the Assembly is aware of the ED  
13 diversion issues in our community by the backup of  
14 patients within our facilities.

15 Hospitals track data on why they can't  
16 discharge patients. We don't always know the specific  
17 reasons why, however. But it's my experience that the  
18 reason why is because the patients require an extremely  
19 high level of care that our agencies can't afford. The  
20 description of the six-year-old today on the trach vent  
21 is a very good example of the kinds of patients that we  
22 are trying to place. Insurance doesn't cover the needed  
23 services. And the most frequent case is that the home  
24 health agency says, "I cannot afford to take this  
25 patient on."

1           The bottom line is that the patients could be  
2 managed by home with significant home health agency  
3 support, but they can't take on our clients because of  
4 the cost.

5           I hope that you'll be able to help us and  
6 assist in moving our patients through the system to help  
7 benefit our acute care facilities.

8           CHAIRMAN DE LA TORRE: Thank you.

9           MS. DALTON: My name is Melissa Dalton, and I'm  
10 a nurse administrator for Trinity Care, a licensed and  
11 Medi-Cal certified home health agency. My two offices  
12 provide home health skilled nursing services to three  
13 counties: Los Angeles, Orange, and Ventura County.

14           There are two types -- I want to clarify.  
15 There's two types of home health agencies. There's  
16 intermittent visits home health agencies, and shift  
17 cared nursing home health agencies.

18           Our home health agency specializes in providing  
19 shift cared nursing to children and adults who are  
20 dependent on technology, whether it's a ventilator to  
21 breathe or a gastrostomy for feeding.

22           Our beneficiaries participate in the Home and  
23 Community Based Waivers, EPSDT that is authorized  
24 through CCS, Department of Health Services, and through  
25 our regional centers.

1           Our services allow the dependent child or adult  
2 to remain at home, and the patient or caregiver to work,  
3 while the nurse, typically an LVN, provides the required  
4 skilled nursing services.

5           In light of the nursing shortage I want to  
6 point out we do have a successful recruiting program.  
7 We do have many nurses that want to come to us, that  
8 want to provide the one-on-one nursing care in the  
9 homecare setting. But when they learn about the pay  
10 rate that we have to pay based on the Medi-Cal  
11 reimbursement, they walk away. And it's very evident.

12           On an ongoing basis we have families who plead  
13 with us to take their cases. And not only current  
14 referrals, but then also patients on service, who are  
15 afraid that we may discharge them based on our inability  
16 to staff them should their nurse leave.

17           To give you a matter of statistics, in 2003 we  
18 turned away 6,800 hours of care. In 2004 we turned away  
19 9,800 hours of care. And so far, over three months we  
20 will look at turning away 14,000 hours of care. And  
21 this is only one home health agency that services parts  
22 of L.A. and Orange County.

23           The shift nursing program and the Medi-Cal  
24 benefit is all across California. Therefore, the impact  
25 is potentially extensive. I was alarmed about the

1 potential 5 percent rate cut, as we have been, and  
2 that's why we fought it. We're currently struggling  
3 now, and that would pretty much close our doors.

4 CHAIRMAN DE LA TORRE: Thank you.

5 MS. TURNER: Mr. Chairman, I'm Sharon Turner.  
6 I am the nurse administrator for Sierra Nevada Homecare.  
7 Our agency is a certified Medicare, Medi-Cal home health  
8 agency serving Nevada, Yolo, Yuba, Sutter, and parts of  
9 Placer County.

10 I'm a registered nurse, and I have worked --  
11 had the privilege of working in home health for the last  
12 30 years. This gives me a unique perspective in terms  
13 of the impact of the stagnant Medi-Cal rates, and both  
14 on our Medi-Cal home health providers as well as on our  
15 nurses and our patients.

16 I also chair our state association, CASA's,  
17 Medi-Cal committee, and have done that for number of  
18 years as we work through trying to implement just  
19 changes that would maybe make things more efficient for  
20 our providers.

21 Our agency provides care in what is called a  
22 part-time intermittent basis. We are providing care in  
23 the home, we make the visit, and then we leave. We are  
24 not in there for an extended periods of time, such as my  
25 colleague Melissa is in her part of the home health

1 agency.

2 Typically our patients are transferred from  
3 acute care hospitals, from skilled nursing facilities,  
4 and from physician's offices, in order to avoid a costly  
5 hospitalization or emergency room visit.

6 During a visit the family -- as the  
7 professional makes the visit, the family is also  
8 educated and trained to do part of the care when we are  
9 not there, because we are not there 24 hours a day. But  
10 we are teaching them to do their ongoing care and  
11 monitoring as best we can.

12 There are daily visits that are often required  
13 because the care is too acute for an individual to  
14 learn, and yet we can have them at home and not have  
15 them placed in an acute facility.

16 Home health visits are an appropriate way to  
17 monitor care, to assess if the patient's condition is  
18 improving or worsening, and to keep the patient, again,  
19 out of a more restricted, a more costly environment.

20 If the care or the patient's condition changes,  
21 the nurse is working with their physician, because all  
22 of our care is under a physician, a physician's order.  
23 We are working to modify that care and make adjustments  
24 as we go.

25 The involvement with the M.D. is very, very

1 critical. Because as we heard from our colleague from  
2 the medical association, the access to the Medi-Cal  
3 provider is very, very limited. So those visits that a  
4 beneficiary may have to make to a physician can be very,  
5 very limited. So that if we can work with the  
6 physician, we can limit and improve the access by having  
7 our skilled eyes and ears in the home and working with  
8 the patient.

9 Home health is an excellent form of managed  
10 care. With the nurse overseeing the total plan of care  
11 under the direction of the physician, we can really look  
12 at being able to monitor what care is being rendered and  
13 the appropriateness of that.

14 I wouldn't have been or remained in home health  
15 for the last 30 years if I hadn't felt really, really  
16 strongly about the benefit to the patient and to the  
17 system as a whole.

18 Our patients and people in general do not want  
19 to stay in institutions. They want to be able to have  
20 access to the home environment. They want to be able to  
21 be home to recover, to rehabilitate, and if they choose,  
22 to die with a great deal of dignity, with those who care  
23 the most about them surrounding them.

24 Just to give you an example in terms of  
25 cost-effectiveness of homecare, a Medi-Cal beneficiary



1 who received, by chance, a home health visit every day,  
2 let's say for daily antibiotics, would cost about \$2,200  
3 a month, versus -- at our current reimbursement rate.  
4 That same Medi-Cal beneficiary who is in the acute care  
5 or hospital because they couldn't find that home health  
6 agency to take care of them would cost approximately  
7 \$30,000 for that same month of care, at \$1,000 a day.  
8 And that's a conservative estimate in terms of what the  
9 cost of that care would be.

10 As we have said, we have not received a rate  
11 increase since 2001 -- 2000, and at that time it was the  
12 10 percent. But as you know, not getting -- it is  
13 getting more and more difficult. We are in competition  
14 with the acute care hospitals and skilled facilities and  
15 all other providers for that very scarce commodity  
16 called a nurse. And there is a great deal of  
17 competition. We are unable to keep up in terms of the  
18 salaries that are being provided, which means that that  
19 also limits -- because it increases our costs, it limits  
20 the access to the number of beneficiaries that we can  
21 provide.

22 Then added, because we, like our colleagues who  
23 are delivering equipment and making that -- we're make  
24 home visits. So we're looking at also the additional  
25 cost of gas, which I wish I could -- I'm always amazed

1 to think that I'm thrilled that it's now down to \$2.49 a  
2 gallon instead of \$3.00. But our employees are faced  
3 with that. We're looking at having to reimburse for  
4 that.

5 Additionally, our workman's comp insurance is  
6 higher than what the average hospital is, and that's  
7 because we are exposed. They consider us a high-risk  
8 exposure because we are out on the roads.

9 The current Medi-Cal rate has dramatically  
10 reduced my agency's ability to provide the care. And  
11 because our -- we deliver care in a rural area, that  
12 limits, in turn, the access for the individual, which  
13 means that they either have to stay in a higher level of  
14 care, in an institution.

15 And our first obligation is to our local  
16 hospital and seeing that those Medi-Cal patients are  
17 transferred out. Which means those that are in the  
18 Sutters or those that are in the Bay Area, those  
19 patients don't get to come home because there is limited  
20 access to them.

21 We ask that you examine this rate for  
22 community-based providers, and that you will consider an  
23 increase, and, God forbid, not the decrease that has  
24 been kicked about.

25 These programs help our families and

1 beneficiaries maximize the quality of life in a way that  
2 provides cost savings to our state. We believe that  
3 homecare can be part of the solution for some of the  
4 high costs of care. And if more beneficiaries were  
5 enrolled in home healthcare, they would avoid emergency  
6 room visits or more acute episodes of care, and they  
7 could be treated at home. Thank you.

8 CHAIRMAN DE LA TORRE: Thank you Sharon.

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I, the undersigned, a Certified Shorthand Reporter of the State of California, do hereby certify:

That the audio recording was listened to and taken down by me using machine shorthand which was thereafter transcribed under my direction; further, that the foregoing is an accurate transcription thereof.

I further certify that I am neither financially interested in the action nor a relative or employee of any attorney of any of the parties.

IN WITNESS WHEREOF, I have this date subscribed my name.

Dated: \_\_\_\_\_

\_\_\_\_\_  
SUSAN H. CAIOPOULOS  
CSR No. 8122