Payment 1: Gap-Filling Plan Measures September 2021

Gap-Filling Plan and Narrative Measures for Payment 1

MCPs that operate in multiple counties will need to submit a separate Gap-Filling Plan for each county.

| MCP Name | |
|-----------------------------------|-------------------------------------|
| MCP County | |
| Program Year (PY) / Calendar Year | Program Year 1 / Calendar Year 2022 |
| (CY) | - |

Note: See Excel Document for Accompanying Needs Assessment Template for Payment 1

| Priority Area | Percentage of Points Allocated to Each Priority Area | Points Needed to Earn Maximum Payment 1 | MCP Discretionary Allocation of Remaining 300 points (MCP to enter point values in cells below) |
|---|--|--|---|
| 1. Delivery System Infrastructure | Minimum 20% | 200 | |
| 2. ECM Provider Capacity Building | Minimum of 20% | 200 | |
| 3. Community Supports (ILOS) Provider Capacity Building and Community Supports (ILOS) Take-Up | Minimum of 30% | 300 | |
| 4. Quality | Optional measures with values allocated to either ECM or Community Supports (ILOS) | N/A To be allocated to ECM or Community Supports (ILOS) based on measure | N/A To be allocated to ECM or Community Supports (ILOS) based on measure |
| | Total Points | 700 | 300 |

MCP can earn up to 1000 points across the full set of measures, including those listed here and in the accompanying excel Needs Assessment file. If an MCP achieves only a subset of measures, it will earn a partial payment.

September 2021

| discretion. Pl | ease describe (i | n the box below | |
|----------------|------------------|-----------------|--|
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |

Payment 1: Gap-Filling Plan Measures
September 2021

DHCS initially set gap-filling targets in the Reporting Template of at least 20%, based on the Gap-Filling plan. If gaps are lower than 30%, MCPs are expected to identify an appropriate gap-filling target in their narrative entry to be approved by DHCS. In instances where MCPs do not have a gap for the measure, they may propose an alternative target for achievement. DHCS will review all MCP-proposed gap filling targets and adjust those as needed to meet program requirements.

Narrative Measures for Priority Area 1: Delivery System Infrastructure

Gap-Filling Plan

1.1.6 Measure Description

Mandatory 80 points

Submission of a narrative Gap-Filling plan describing how MCPs will identify underserved populations and the ECM providers they are assigned to, and enhance those ECM Providers' capabilities to:

- (1) Electronically exchange care plan information and clinical documents with other care team members.
- (2) Have access to certified EHR technology or a care management documentation system able to generate and manage a patient care plan.
- (3) Submit a claim or invoice to an MCP or have access to a system or service that can process and send a claim or invoice to an MCP with information necessary for the MCP to submit a compliant encounter to DHCS.

MCPs should also describe any plans to build physical plant (e.g., sobering centers) or other infrastructure to support the launch of ECM and Community Supports (ILOS).

Gap-Filling Plan narrative should include approaches for collaborating with entities, including but not limited to, county social services, county behavioral health, public healthcare systems, county/local public health jurisdictions, community based organizations (CBOs), correctional partners, housing continuum and others within the county to achieve the above activities, and should describe how health plans will leverage existing WPC infrastructure, including how they will track the ongoing viability of WPC infrastructure and improve data integration across behavioral health and physical health providers.

| M | MCP Submission | | |
|----|-------------------------|--|--|
| 1. | Describe approach to | | |
| | identify top 3-4 | | |
| | underserved | | |
| | populations in County | | |
| | and the ECM | | |
| | providers they are | | |
| | assigned to | | |
| | 100 word limit | | |
| 2. | Describe 3-4 concrete | | |
| | steps MCP will take to | | |
| | increase, by at least | | |
| | 20%, ECM Provider | | |
| | capabilities to | | |
| | electronically | | |
| | exchange care plan | | |
| | information and | | |
| | clinical documents | | |
| | with other care team | | |
| | members | | |
| | 100 word limit | | |
| 3. | Describe 3-4 concrete | | |
| | steps the MCP will | | |
| | take to increase, by at | | |
| | least 20%, ECM | | |
| | Provider access to | | |
| | certified EHR | | |
| | technology or a care | | |
| | management | | |
| | documentation | | |
| | system able to | | |

| | generate and manage | |
|----|-------------------------|--|
| | a patient care plan | |
| | 100 word limit | |
| 4. | Describe 3-4 concrete | |
| | steps the MCP will | |
| | take to increase, by at | |
| | least 20%, ECM | |
| | Provider abilities to | |
| | submit a claim or | |
| | invoice to an MCP or | |
| | have access to a | |
| | system or service that | |
| | can process and send | |
| | a claim or invoice to | |
| | an MCP with | |
| | information necessary | |
| | for the MCP to submit | |
| | a compliant encounter | |
| | to DHCS | |
| | 100 word limit | |
| 5. | Describe approaches | |
| | for collaborating with, | |
| | Social Services, | |
| | County Behavioral | |
| | Health, and | |
| | County/Local Public | |
| | Health Agencies | |
| | within the county to | |
| | improve data | |
| | integration and | |
| | electronic data | |

| | sharing, capabilities | |
|----|------------------------|--|
| | among physical | |
| | health, behavioral | |
| | health and social | |
| | service providers | |
| | 100 word limit | |
| 6. | Describe approach for | |
| | leveraging existing | |
| | WPC infrastructure (if | |
| | in WPC county), | |
| | including tracking the | |
| | ongoing viability of | |
| | WPC infrastructure | |
| | and improving data | |
| | integration across | |
| | behavioral health and | |
| | physical health | |
| | providers | |
| | 100 word limit | |
| 7. | Any additional | |
| | Information on | |
| | Delivery System | |
| | Infrastructure Gaps in | |
| | County | |
| | 100 word limit | |

Payment 1: Gap-Filling Plan Measures
September 2021

Narrative Measures for Priority Area 2: ECM Provider Capacity Building

Gap-Filling Plan

1.2.5 Measure Description

Mandatory 70 points

Submission of a narrative Gap-Filling plan demonstrating:

- (1) How the MCP will address identified gaps in ECM Provider capacity for Program Year 1 Populations of Focus.
- (2) Identified ECM workforce, training, TA needs in county, including specific cultural competency needs by county.
- (3) Plan for ECM Provider workforce recruiting and hiring of necessary staff to build capacity.
- (4) Approach for MCP to develop and administer an MCP training and TA program for ECM Providers.
- (5) Strategy to ensure ECM Providers are successfully engaging with hard to reach Populations of Focus, including homeless and justice involved populations, among others.
- (6) Approach to build, develop, or invest in the necessary behavioral health workforce to support the launch of ECM

Gap-Filling Plan narrative should include approach for collaborating with other entities, including but not limited to, county social services, county behavioral health, public healthcare systems, county/local public health jurisdictions, community based organizations (CBOs), correctional partners, housing continuum, Tribes and Tribal providers (except for Plans in Counties without recognized Tribes), ECM providers and others to achieve the above activities, improve outreach to and engagement with hard to reach individuals within each Populations of Focus and reduce underlying health disparities

MCP Submission

| 1. | Describe approach |
|----|--------------------|
| | to address |
| | identified gaps in |
| | ECM Provider |
| | capacity for |
| | Program Year 1 |
| | Populations of |
| | Focus and |
| | proposed targets, |

| | of at least 20% | |
|----|----------------------|--|
| | improvement, to | |
| | address gaps | |
| | 100 word limit | |
| 2. | Identify ECM | |
| | workforce, training, | |
| | and TA needs in | |
| | county, including | |
| | specific cultural | |
| | competency needs | |
| | by county | |
| | 100 word limit | |
| 3. | Describe plan for | |
| | ECM Provider | |
| | workforce recruiting | |
| | and hiring of | |
| | necessary staff to | |
| | build and increase | |
| | capacity by at least | |
| | 20% | |
| | 100 word limit | |
| 4. | Describe approach | |
| | to develop and | |
| | administer an MCP | |
| | training and TA | |
| | program for ECM | |
| | Providers | |
| | 100 word limit | |
| 5. | Describe strategy | |
| | to ensure ECM | |
| | Providers are | |

| successfully | |
|-----------------------|--|
| engaging with hard | |
| to reach | |
| Populations of | |
| Focus, including | |
| homeless and | |
| justice involved | |
| populations, among | |
| others | |
| 100 word limit | |
| 6. Describe | |
| approaches for | |
| collaborating with, | |
| Social Services, | |
| County Behavioral | |
| Health, and | |
| County/Local | |
| Public Health | |
| Agencies within the | |
| county to achieve | |
| the above activities | |
| 100 word limit | |
| 7. Describe approach | |
| to build, develop, or | |
| invest in the | |
| necessary | |
| behavioral health | |
| workforce to | |
| support the launch | |
| of ECM | |
| 100 word limit | |

Payment 1: Gap-Filling Plan Measures September 2021

Community Partners

| 2. | Describe | |
|----|---------------------------------------|--|
| | approach to foster | |
| | relationships with | |
| | a subset of the | |
| | organizations | |
| | described above | |
| | in 1. Approach | |
| | should include at | |
| | least quarterly | |
| | meetings, and | |
| | can potentially | |
| | include and MOU | |
| | or letter of | |
| | agreement | |
| | 100 word limit | |
| 3. | Describe the | |
| | strategy for | |
| | closing identified | |
| | health disparities | |
| | with at least one | |
| | strategy for each | |
| | population of | |
| | focus that will go | |
| | live in the County | |
| | in 2022, for a total of at least five | |
| | identified health | |
| | | |
| | disparities 100 word limit | |
| | TOO WOTA IIITIIL | |

Payment 1: Gap-Filling Plan Measures September 2021

Tribal Engagement

| Tribal Engagement | |
|--------------------------------------|--|
| 1.2.7 Measure Description | |
| | Mandatory |
| | 30 points |
| | ndscape of Tribes ,Tribal providers used by members in the county, and members in |
| | , and submission of a narrative plan to develop an MOU to establish a strategic |
| partnership with Tribes and Tribal p | providers in county to develop Provider capacity and provision of ECM services for |
| members of Tribes | |
| MCP Submission | |
| Outline the landscape | |
| of Tribes, Tribal | |
| providers, and | |
| members in the | |
| county who use Tribal | |
| services and will need | |
| ECM supports | |
| 100 word limit | |
| 2. Outline a plan to | |
| establish a strategic | |
| partnership including | |
| any plans for | |
| formalization such as | |
| a MOU or other | |
| agreements | |
| 100 word limit | |
| 3. Describe plan to | |
| develop provider | |
| capacity and ECM | |
| services for members | |
| 100 word limit | |

Payment 1: Gap-Filling Plan Measures September 2021

Engagement for Key Population of Focus: People Experiencing Homelessness or Chronic Homelessness

| 1.2.9 Measure Descripti | oulation of Focus: People Experiencing Homelessness of Chronic Homelessness |
|--|---|
| 1.2.3 Measure Descripti | Mandatory |
| | 30 points |
| Submission of narrative p | plan describing how the managed care plan will improve outreach to and engagement with the |
| • . | ocus: "people experiencing homelessness or chronic homelessness, or who are at risk of |
| | complex health and/or behavioral health conditions," with a focus on Black/African American |
| | ic groups who are disproportionately experiencing homelessness |
| MCP Submission | |
| 1. Identify and | |
| describe top 3 – 4 | |
| racial and ethnic | |
| groups that are | |
| disproportionately | |
| experiencing | |
| homelessness in the | |
| county 100 word limit | |
| | |
| 2. Describe approach to improve outreach | |
| and engagement by | |
| at least 20% to | |
| Black/African | |
| American and other | |
| racial and ethnic | |
| groups who are | |
| disproportionately | |
| experiencing | |
| homelessness | |
| 100 word limit | |

Payment 1: Gap-Filling Plan Measures September 2021

Engagement for Key Population of Focus: Individuals Transitioning from Incarceration

| 1.2.10 Measure Description | l | | | | | |
|---|--|--|--|--|--|--|
| · | Optional | | | | | |
| Report or | n One Optional Measure in ECM Provider Capacity Building Priority Area to Earn 30 Points | | | | | |
| Submission of narrative plan | describing how the managed care plan will improve outreach to and engagement with the | | | | | |
| following Population of Focus: "individuals transitioning from incarceration who have significant complex physical or | | | | | | |
| · | iring immediate transition of services to the community," with a focus on Black/African | | | | | |
| | d ethnic groups who are disproportionately experiencing transitions from incarceration | | | | | |
| settings in the county. | | | | | | |
| MCP Submission | | | | | | |
| Identify and describe | | | | | | |
| top 3 – 4 racial and | | | | | | |
| ethnic groups that are | | | | | | |
| incarcerated in the | | | | | | |
| county | | | | | | |
| 100 word limit | | | | | | |
| Describe approach to | | | | | | |
| improve outreach and | | | | | | |
| engagement by at least | | | | | | |
| 20% to Black/African | | | | | | |
| American and other | | | | | | |
| racial and ethnic groups | | | | | | |
| who are | | | | | | |
| disproportionately | | | | | | |
| experiencing transitions | | | | | | |
| from incarceration | | | | | | |
| settings in the county | | | | | | |
| 100 word limit | | | | | | |

Payment 1: Gap-Filling Plan Measures September 2021

Narrative Measures for Priority Area 3: Community Supports (ILOS) Provider Capacity Building & Take-Up

Gap-Filling Plan

1.3.5 Measure Description

Mandatory 80 points

Submission of a narrative Gap-Filling plan describing:

- (1) Identified gaps or limitations in Community Supports (ILOS) coverage within county
- (2) Plan to increase number and/or reach of Community Supports (ILOS) offered in January 2022 or July 2022
- (3) Identified Community Supports (ILOS) Provider capacity and MCP oversight capability gaps and plan to address gaps
- (4) Identified Community Supports (ILOS) workforce, training, TA needs in region / county, including specific cultural competency needs by region/county
- (5) Plan to develop and administer a training and TA program for Community Supports (ILOS) Providers
- (6) Plan to establish programs to support Community Supports (ILOS) workforce recruiting and hiring, including incentives for Community Supports (ILOS) Providers to hire necessary staff

Gap-Filling Plan narrative should include approach for collaborating with other entities, including but not limited to, county social services, county behavioral health, public healthcare systems, county/local public health jurisdictions, community based organizations (CBOs), correctional partners, housing continuum, Community Supports (ILOS) providers, and others to achieve the above activities, improve outreach to and engagement with hard to reach individuals and reduce underlying health disparities.

Payment 1: Gap-Filling Plan Measures September 2021

| MCP Submission | |
|--|--|
| Describe 3-4 identified | |
| gaps or limitations in | |
| Community Supports | |
| (ILOS) coverage | |
| within the county. If | |
| the Community | |
| Supports (ILOS) | |
| Provider | |
| network/capacity will | |
| not reasonably allow | |
| for county-wide | |
| provision of | |
| Community Supports | |
| (ILOS) to all eligible | |
| Members in the | |
| county at the time of | |
| implementation, | |
| please provide a brief | |
| explanation.1 | |
| 100 word limit | |
| Describe the plan to | |
| increase number | |
| and/or reach of | |
| Community Supports | |
| (ILOS) offered in | |
| January 2022 or July | |
| 2022 | |
| 100 word limit | |

¹ This submission should align with information submitted in the ECM and Community Supports (ILOS) Model of Care Template.

| 3. | Identify Community | |
|----|-------------------------|--|
| | Supports (ILOS) | |
| | Provider capacity and | |
| | MCP oversight | |
| | capability gaps and | |
| | plan to address gap | |
| | with a gap closure of | |
| | 20% | |
| | 100 word limit | |
| 4. | Identified Community | |
| | Supports (ILOS) | |
| | workforce, training, | |
| | TA needs in region / | |
| | county, including | |
| | specific cultural | |
| | competency needs by | |
| | region/county, and a | |
| | training gap closure of | |
| | at least 20% | |
| | 100 word limit | |
| 5 | Plan to develop and | |
| | administer a training | |
| | and TA program for | |
| | Community Supports | |
| | (ILOS) Providers | |
| | 100 word limit | |
| 6. | Plan to establish | |
| | programs to support | |
| | Community Supports | |
| | (ILOS) workforce | |
| | recruiting and hiring, | |
| | | |

| including incentives | |
|--------------------------|--|
| for Community | |
| Supports (ILOS) | |
| Providers to hire | |
| necessary staff, and | |
| increase Community | |
| Supports (ILOS) | |
| workforce by at least | |
| 20% | |
| 100 word limit | |
| 7. Describe approach for | |
| collaborating with, | |
| Social Services, | |
| County Behavioral | |
| Health, and | |
| County/Local Public | |
| Health Agencies | |
| within the county to | |
| achieve the proposed | |
| activities | |
| 100 word limit | |

Tribal Engagement

| 4.0 Magazina Dagarintian | |
|--|--------------------------|
| 1.3.6 Measure Description | Mandatory |
| | 20 points |
| Narrative summary that outlines landscape of Tribes, Tribal providers in the county, and members in the use Tribal services and submission of a narrative plan to develop an MOU to establish a strategic partne Tribes and Tribal providers in county to develop Provider capacity and provision of Community Supports services for members of Tribes | county who rship with |
| MCP Submission | |
| 1. Outline the | |
| landscape of | |
| Tribes, Tribal | |
| providers, and | |
| members in the | |
| county who use | |
| Tribal services | |
| and you | |
| anticipate will | |
| use Community | |
| Supports (ILOS) | |
| 100 word limit | |
| 2. Outline a plan | |
| to establish a | |
| strategic | |
| partnership | |
| including any | |
| plans for | |
| formalization | |
| such as a MOU | |

| | or other agreements 100 word limit | it | | | | | |
|----|--|----|--|--|--|--|--|
| 3. | Plan to develop provider capacity and Community Supports (ILOS) services for members 100 word limit | es | | | | | |

Payment 1: Gap-Filling Plan Measures September 2021

Collaboration with Other MCPs

| 1.1.7 Delivery System Infrastructure Building Measure Description | |
|---|--|
| | Mandatory 20 points |
| Submission of a narrative describing how the MCP will collaborate with all MCPs in the county to enhance an needed ECM/ Community Supports (ILOS) infrastructure, including certified EHR technology, care managem document systems, closed-loop referral, billing systems/services, and onboarding/enhancements to health intexchange capabilities and submission of documentation demonstrating good faith efforts to begin this collaborate form of letters with MCPs in county, emails demonstrating progress, meeting meetings, or other document only one MCP is operating in the county, the MCP must submit a narrative describing how they will leverage expand existing WPC capacity and support ongoing ECM and Community Supports (ILOS) capacity building approaches | nd develop ent formation oration in otation. If and |
| MCP Submission 100 word limit | |
| | |

| 1.2.8 ECM Provider Capacity Building Measure Description | |
|---|-------------|
| Man | datory |
| 10 | points |
| Submission of a narrative describing how the MCP will collaborate with all MCPs in the county to support expansion ECM Provider capacity, including leveraging and expanding existing WPC capacity and building/expanding ECM Provider networks and compliance and oversight capabilities. MCP should also submit documentation demonstrated good faith efforts to begin this collaboration in the form of letters with MCPs in county, emails demonstrating programeeting meetings, or other documentation. If only one MCP is operating in the county, the MCP must submit a nate describing how they will leverage and expand existing WPC capacity and support ongoing ECM capacity building approaches | ing ess, |
| MCP Submission 100 word limit | |
| | |

| 1.3.7 Community Supports (ILOS) Provider Capacity Building and Community Supports (ILOS) Take-Up Measure Description |
|---|
| Mandatory 50 points |
| Submission of a narrative describing how the MCP will collaborate with all MCPs in the county to leverage and expand existing WPC capacity and support ongoing Community Supports (ILOS) capacity building approaches. MCP should also submit documentation demonstrating good faith efforts to begin this collaboration in the form of letters with MCPs in county, emails demonstrating progress, meeting meetings, or other documentation. If only one MCP is operating in the county, the MCP must submit a narrative describing how they will leverage and expand existing WPC capacity and support ongoing Community Supports (ILOS) capacity building approaches |
| MCP Submission 100 word limit |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |