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## Cover Sheet

### *Response Required to this Section*

This document outlines instructions for completing the Payment 2 Progress Report submissions.

When submitting Payment 2 responses, managed care plans (MCPs) should include: (1) the MCP name; and (2) the county to which this Gap Assessment Progress Report applies in the header of their submission (header should repeat across all pages except Page 1). MCPs should also include a Cover Sheet with tables as shown below.

MCPs that operate in multiple counties will need to submit a separate Progress Report for each county in which they operate.

1. Details of Progress Report	
<b>MCP Name</b>	Health Plan of San Joaquin
<b>MCP County</b>	San Joaquin
<b>Is County a Former Whole Person Care (WPC) Pilots or Health Homes Program (HHP) County?</b>	Yes
<b>Program Year (PY) / Calendar Year (CY)</b>	Program Year 1 / Calendar Year 2022 Payment 2 (Submission 2-A and Submission 2-B)
<b>Reporting Periods</b>	Submission 2-A: January 1, 2022 – June 30, 2022 Submission 2-B: July 1, 2022 – December 31, 2022

2. Primary Point of Contact for This Gap Assessment Progress Report	
<b>First and Last Name</b>	
<b>Title/Position</b>	
<b>Phone</b>	
<b>Email</b>	

*End of Section*

## Introduction

The CalAIM Incentive Payment Program (IPP) is intended to support the implementation and expansion of Enhanced Care Management (ECM) and Community Supports by incentivizing MCPs, in accordance with 42 CFR Section 438.6(b), to drive MCP delivery system investment in provider capacity and delivery system infrastructure; bridge current silos across physical and behavioral health care service delivery; reduce health disparities and promote health equity; achieve improvements in quality performance; and encourage take-up of Community Supports.

### IPP Payment 1

To qualify for Payment 1 of the IPP, MCPs submitted the Needs Assessment and the Gap-Filling Plan in January 2022. The Needs Assessment was intended to provide a “point in time” understanding of ECM and Community Supports infrastructure and provider capacity prior to launch. The Gap-Filling Plan—which MCPs were to develop in conjunction with local partners—outlines MCPs’ approaches to addressing gaps identified in the Needs Assessment.

DHCS issued Payment 1 to MCPs in April 2022 on an interim basis, based on DHCS’ review and acceptance of Submission 1. MCPs must demonstrate progress on activities outlined in their Gap-Filling Plan to fully earn Payment 1. MCPs were evaluated based on the set of measures they submitted as part of their Needs Assessment and Gap-Filling Plan to determine acceptance of Submission 1. Points for each measure were either credited in full, or not credited, unless the measure is noted as having a tiered evaluation approach. For the measures that are evaluated using a tiered approach, MCPs received the specified number of points within each tier for having completed the activity associated with each tier, as detailed in the Measure Set and Reporting Template. All other measures do not use a tiered approach and MCPs received either full or no credit for the measures. For counties where ECM and Community Supports have gone live as of June 30, 2022, Payment 2 measures that determine whether Payment 1 is fully earned are outlined in the Progress Report.<sup>1</sup> Please refer to the IPP [All Plan Letter](#) (APL) and IPP [FAQ](#) for more information.

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<sup>1</sup> Applies only to counties where ECM and Community Supports have gone live as of June 30, 2022. For counties where ECM and Community Supports will not have gone live until July 1, 2022, performance improvement must be shown during the July – December 2022 reporting period.

## IPP Payment 2

For Payment 2 and beyond, MCPs will submit Progress Reports to demonstrate their progress against the Gap-Filling Plans that were developed for Payment 1 submissions. All measures in the Progress Reports build on the requirements contained in the Needs Assessment, Gap-Filling Plan, and associated APL and are referenced, where appropriate, throughout. Before beginning work on the Progress Reports, MCPs should review these documents to ensure complete and robust responses.

*End of Section*

## Evaluation Criteria

### Measure Criteria

Payment to MCPs is based on the successful completion of reporting and performance against measures in the Progress Report. The Progress Report materials indicate performance targets and point allocations for each measure. MCPs may earn no, partial, or all points on measures, as indicated.

Each measure in the Progress Report is assigned to one of the following Program Priority Areas, with a fourth Quality Program Priority Area that is allocated between Priority Areas 2-3:

1. Delivery System Infrastructure;
2. ECM Provider Capacity Building; and
3. Community Supports Provider Capacity Building and Community Supports Take-Up

### Points Structure

MCPs can earn a maximum of 1,000 points for Submission 2-A. If an MCP achieves only a subset of these points, it will earn a partial payment. A total of 700 points is assigned between the mandatory and optional<sup>2</sup> measures in Program Priority Areas 1-3. MCPs may allocate the remaining 300 points across Program Priority Areas 1-3; points from this discretionary allocation are earned proportionately based on performance.<sup>3</sup>

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<sup>2</sup> MCPs are required to report on a minimum number of optional measures.

<sup>3</sup> For example, if an MCP allocates 100 points to Priority Area 1 and earns 90% of the Priority Area 1 points, it will earn 90 of those 100 discretionary points.

(Added Spring 2023) MCPs will earn Payment 2 based on their total points achieved across Submission 2-A and Submission 2-B. MCPs can earn a maximum of 120 points for Submission 2-B. If an MCP achieves only a subset of these points, it will earn a partial payment. A total of 120 points is assigned to mandatory measures in Program Priority Areas 1-3.

**MCPs must indicate their discretionary allocation distribution in their submission response for Submission 2-A (does not need to be in table format). Allocations for this submission do not need to align with allocation ratios in other IPP submissions.**

Priority Area	Mandatory Measures	Optional Quality Measures (Priority Area #4)	Discretionary Allocations
<b>1. Delivery System Infrastructure</b>	Up to <b><u>200</u></b> points	<i>None</i>	<i>0</i>
<b>2. Enhanced Care Management (ECM) Provider Capacity Building</b>	Up to <b><u>170</u></b> points	Up to <b><u>30</u></b> points	<i>100</i>
<b>3. Community Supports Provider Capacity Building and Community Supports Take-Up</b>	Up to <b><u>250</u></b> points	Up to <b><u>50</u></b> points	<i>200</i>
<b>Category Totals</b>	Up to <b><u>620</u></b> points	Up to <b><u>80</u></b> points	Up to <b><u>300</u></b> points
<b>TOTAL</b>	Up to <b><u>1,000</u></b> points		

DHCS may, at its sole discretion, consider granting exceptions in limited cases where the MCP makes a compelling request to DHCS to allocate more than 30% to the MCP's selected Program Priority Area (i.e., by allocating dollars from another priority area). MCPs requesting to allocate more than 300 points must respond to the following prompt; otherwise, leave blank:

**(OPTIONAL) Describe preferred allocation methodology, including how many points would be allocated to each measure (where different from above), and reason for requesting an allocation different from that above. (100 word limit)**

*End of Section*

## Instructions

MCPs must submit the Submission 2-A Gap-Filling Progress Report to [CalAIMECMILOS@dhcs.ca.gov](mailto:CalAIMECMILOS@dhcs.ca.gov) by **Thursday, September 1, 2022**.

Please reach out to [CalAIMECMILOS@dhcs.ca.gov](mailto:CalAIMECMILOS@dhcs.ca.gov) if you have any questions. (Added Spring 2023) MCPs must submit the Submission 2-B Progress Report to [CalAIMECMILOS@dhcs.ca.gov](mailto:CalAIMECMILOS@dhcs.ca.gov) by March 15, 2023 for the measurement period beginning July 1, 2022 and ending December 31, 2022.

## Progress Report Format

The Progress Report consists of two documents: the Narrative Report (as outlined in this Word document) and an accompanying Quantitative Reporting Template (Excel document). The Narrative Report includes Appendices A-B, which contain additional information, instructions, and references that are applicable to the Submission 2-A Progress Report.

For Submission 2-A, MCPs are required to submit responses to the measures noted as mandatory and for a minimum number of optional<sup>4</sup> measures. **MCPs are permitted and encouraged to work closely with providers and other local partners on these measures and any ongoing strategic planning.**

Sections that require MCPs to submit a response are indicated under each header in this document with the phrase *"Response Required to This Section."* No response is required from MCPs to any other sections.

For Submission 2-B, all measures are mandatory and MCPs are required to submit responses to all measures.

## Narrative Responses

In response to the narrative measure prompts, MCPs should describe activities conducted during the measurement period of January 1, 2022 through June 30, 2022 for Submission 2-A, and during the measurement period of July 1, 2022 through December

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<sup>4</sup> Refer to Appendix B for more information on responding to mandatory and optional measures.

31, 2022 for Submission 2-B (regardless of when the Gap-Filling Plan was submitted to and finalized with DHCS).

For several measures, attachments and supplemental information are required (e.g., meeting agendas). MCPs should include these attachments via email submissions.

For several measures, there are multipart narrative prompts within the measure. MCPs are required to respond to all parts of the question for their response to be considered complete.

For several measures, there are alternative narrative prompts within the measure to account for variances among counties (e.g., counties with and without recognized Tribes). MCPs must respond only to the question that is applicable to the county for which the Progress Report is being completed.

## Quantitative Responses

MCPs must submit responses for quantitative measures within the accompanying Quantitative Reporting Template (Excel document). MCPs should read the Instructions tab, follow the prompts in the reporting template, and enter responses accordingly.

For several measures, MCPs may need to use publicly available data sources and complete their own calculations to respond to some measure prompts. Examples of data sources that may be helpful in MCP responses include:

Source	Description	Link
California Department of Finance	Demographic data by county	<a href="https://dof.ca.gov/forecasting/demographics/">https://dof.ca.gov/forecasting/demographics/</a>
California Business, Consumer Services, and Housing Agency	Homeless Data Integration System (HDIS), which provides data on homelessness by county	<a href="https://bcsh.ca.gov/calich/hdis.html">https://bcsh.ca.gov/calich/hdis.html</a>

*End of Section*



## Submission 2-A Measures for Priority Area 1: Delivery System Infrastructure

*Response Required to This Section*

### 2.1.1 Measure Description

*Mandatory*

*40 Points Total*

*20 Points for the Quantitative Response*

*20 Points for the Narrative Response*

#### Quantitative Response

Number and percentage point increase in contracted ECM providers that engage in bi-directional Health Information Exchange (HIE).

*Enter response in the Excel template.*

#### Narrative Response

Describe the concrete steps taken and investments made by the MCP to increase the number of contracted ECM providers with HIE capabilities to electronically store, manage, and securely exchange health information and other clinical documents with other care team members (i.e., with other providers outside of the ECM's practice, clinic or care setting). (100 word limit)

All contracted ECM providers have HIE bi-directional data exchange as defined through HIE or EHR access however HPSJ has collaborated to enhance capabilities via an IPP application process and offered IPP funding to ECM providers to further support or enhance their ability to electronically store, manage, and exchange care plan information and clinical documents with other care team members. HPSJ has hosted roundtables to educate on critical IPP funding.

HPSJ has also contracted and is finalizing implementation with SDOH platform Activate Care for referrals management and is reviewing integrations with providers who may also use the platform for care management.

## 2.1.2 Measure Description

*Mandatory  
40 Points Total  
20 Points for the Quantitative Response  
20 Points for the Narrative Response*

### Quantitative Response

Number and percentage point increase in contracted ECM providers with access to certified EHR technology or a care management documentation system able to generate and manage a patient care plan.

*Enter response in the Excel template.*

### Narrative Response

Describe the concrete steps taken and investments made by the MCP to increase the number of contracted ECM providers with access to certified EHR technology or a care management documentation system able to generate and manage a patient care plan. (100 word limit)

Health Plan of San Joaquin (HPSJ) contracted ECM providers which have HIE bi-directional data exchange and has collaborated to with enhancements and upgrades via an IPP application process and offered IPP funding to ECM providers to further support or enhance their ability to electronically store, manage, and exchange care plan information.

HPSJ has also contracted and is finalizing implementation with SDOH platform Activate Care as an additional option for referrals, documentation, and added billing options and is reviewing ways to integrate for efficiencies with ECM providers. HPSJ has continued contracting efforts for an ECM provider network with access to EHR.

## 2.1.3 Measure Description

*Mandatory  
40 Points Total  
20 Points for the Quantitative Response*

### Quantitative Response

Number and percentage point increase in contracted ECM and Community Supports providers capable of submitting a claim or invoice to a MCP, or have access to a system or service that can process and send a claim or invoice to a MCP with information necessary for the MCP to submit a compliant encounter to DHCS.

*Enter response in the Excel template.*

### Narrative Response

Describe the concrete steps taken and investments made by the MCP to increase the number of contracted ECM and Community Supports providers capable of submitting a claim or invoice to a MCP, or have access to a system or service that can process and send a claim or invoice to a MCP with the information necessary for the MCP to submit a compliant encounter to DHCS. (100 word limit)

HPSJ collaborated with our provider partners on an IPP application process and offered IPP funding to all contracted ECM/CS providers to support or enhance their ability to submit a claim or invoice, or have access to a system or service that can process and send a claim or invoice. Along with other MCPs in the county HPSJ hosted roundtables to educate on critical IPP funding. HPSJ has also provided onboarding training, focused assistance and resource materials for claims and billing submission. HPSJ has also contracted SDOH platform Activate Care for referrals management, claims billing capabilities, and integrations where possible.

## 2.1.4 Measure Description

*Mandatory  
20 Points*

### Quantitative Response Only

Number and percentage point increase in contracted Community Supports providers for those Community Supports offered by the MCP starting January 1, 2022, or July 1, 2022, with access to closed-loop referral systems.

*Enter response in the Excel template.*

### 2.1.5 Measure Description

*Mandatory  
20 Points*

#### **Quantitative Response Only**

Number and percentage point increase in behavioral health providers with contracts in place to provide ECM that engage in bi-directional Health Information Exchange (HIE).

*Enter response in the Excel template.*

### 2.1.6 Measure Description

*Mandatory  
10 Points*

#### **Narrative Response Only**

Describe progress against Gap-Filling Plan regarding identification of underserved populations and the ECM providers to which they are assigned. Response should provide detail regarding which populations are underserved, the methodology used to identify them, the approach to assigning these members to an ECM provider, and any other relevant information regarding MCP activities completed and investments made. (100 word limit)

HPSJ collaborated with community stakeholders via CalAIM roundtables to reconfirm needs and identify underserved populations or disparities. Homeless members and those with SMI/SUD were identified as underserved populations. For identification of these members, HPSJ leverages available internal data sources to stratify patients and generates members lists which are distributed to ECM providers with field experience for outreach, enrollment, and focused care. For improved identification HPSJ has maintained an open dialogue with ECM providers and refined pursuit criteria for best

identification. Further, HPSJ has also initiated discussions regarding HMIS connectivity to improve data sharing for members experiencing homelessness.

### 2.1.7 Measure Description

*Mandatory  
10 Points*

#### **Narrative Response Only**

Describe how the MCP successfully collaborated with all MCPs in the county to enhance and develop needed ECM and Community Supports infrastructure and, if applicable, leverage existing Whole Person Care (WPC) capacity. If only one MCP is operating in the county, the narrative must describe how it successfully leveraged and expanded existing county and, if applicable, WPC infrastructure to support infrastructure building. Response should include details regarding what barriers were encountered, which strategies proved successful, and the MCP's plans to continue infrastructure building. MCPs are also encouraged to describe how they might leverage the new community health workers (CHW) benefit moving forward to build capacity in the delivery system for ECM and Community Supports. (100 word limit)

HPSJ collaborated with other MCPs to convene CalAIM roundtables including varied stakeholders to understand local priorities and discuss ways to develop infrastructure. HPSJ collaborated with plan partners on an IPP application process to support appropriate and sustainable ECM/CS infrastructure development and capacity building. HPSJ leveraged WPC infrastructure through established community relationships.

Barriers were time needed to educate providers and stakeholder capacity. Effective strategies were collaboration with plan partners, funding through IPP, and improvement through best practices. For the expansion of CHWs, HPSJ will apply initial learnings of the CHW role and expand/streamline our provider network where possible.

### 2.1.8 Measure Description

*Mandatory  
10 Points*

### **Narrative Response Only**

Describe any progress to build physical plant (e.g., sobering centers) or other physical infrastructure to support the launch and continued growth of ECM and Community Supports benefits. This response should provide detail regarding how the MCP has contributed to this infrastructure building, including but not limited to: financial contributions, participation in planning committees, partnerships with other MCPs and other community entities engaged in infrastructure building, etc. Please exclude technology-related infrastructure (e.g., IT systems) from this response. (100 word limit)

HPSJ collaborated with plan partner(s) to convene local CalAIM roundtable to understand local priorities and discuss with best ways to enhance and develop infrastructure and physical structures. HPSJ collaborated with plan partner(s) on a IPP application process to support appropriate and sustainable ECM/CS infrastructure development. We are in continued discussions for investments to support the build of physical plants or other needed infrastructure and have participated in community discussions with hospitals, federally qualified health centers and other MCPs. We have leveraged our partnerships with current San Joaquin County providers to continue to extend services such as sobering centers.

### **2.1.9 Measure Description**

*Mandatory  
10 Points*

#### **Narrative Response & Materials Submission**

Submission of a signed letter of collaboration, meeting agendas/notes, or other materials that outline the organizations with which the MCP collaborated in developing the Delivery System Infrastructure portion of the Gap-Filling Plan. If the MCP is unable to produce these documents, please specify why in the narrative response.

#### **AND**

Describe how all MCPs in the county vetted and iterated the Gap-Filling Plan with other local partners within the county. Response should include a list of organizations with which the MCP collaborated, completed activities, and methods of engagement. If no meaningful engagement or vetting with local partners was completed, please explain why and describe upcoming plans for vetting and iteration, including a list of proposed organizations, proposed activities, methods of engagement, and a time frame for completing these activities. (100 word limit)

Managed care plans in San Joaquin County collaborated to convene a local CalAIM roundtable to understand local priorities and discuss with community partners the best ways to enhance and develop ECM/CS infrastructure, and to inform development of the Delivery System Infrastructure portion of our Gap-Filling plan. HPSJ collaborated with plan partner(s) on a IPP application process to inform on the needs and strategies for Delivery System Infrastructure. Attached please find supporting documentation (i.e.letter of collaboration, meeting powerpoint presentations, list of organization types that were invited to attend). We will also make this information available via a joint CalAIM Roundtable webpage.

*End of Section*

## Submission 2-A Measures for Priority Area 2: ECM Provider Capacity Building

*Response Required to This Section*

### 2.2.1 Measure Description

*Mandatory  
20 Points*

#### Quantitative Response Only

Number of contracted ECM care team full time employees (FTEs).

*Enter response in the Excel template.*

### 2.2.2 Measure Description

*Optional*

*Report on five (5) optional Payment 2 measures in Program Priority Area #2 to earn a total of 30 points*

#### Quantitative Response Only

Reporting on racial and ethnic demographics of ECM care team FTEs for each Program Year 1 Populations of Focus relative to the racial and ethnic demographics of the beneficiaries in the Program Year 1 Populations of Focus.

*Enter response in the Excel template.*

### 2.2.3 Measure Description

*Mandatory  
20 Points*

#### Quantitative Response Only

Number of Members receiving ECM.

*Enter response in the Excel template.*



## 2.2.4 Measure Description

*Mandatory  
10 Points*

### Quantitative Response Only

Number of Members across Program Year 1 Populations of Focus receiving ECM. Break out of Members across Program Year 1 Populations of Focus receiving ECM by race, ethnicity, and primary language.

ECM Populations of Focus for Year 1 / Calendar Year 2022 include:

- Individuals and Families Experiencing Homelessness
- High Utilizer Adults
- Adults with Serious Mental Illness (SMI) / Substance Use Disorder (SUD)
- Adults and Children/Youth Transitioning from Incarceration (WPC Pilot counties only)

*Enter response in the Excel template.*

## 2.2.5 Measure Description

*Mandatory  
40 Points*

### Narrative Response Only

Narrative responses should outline progress and results from collaborations with local partners to achieve the below activities. (100 word limit per question below)

1. Describe what concrete steps have been taken and/or investments made to increase ECM provider capacity and MCP oversight capacity.
2. Describe what concrete steps have been taken and/or investments made to address ECM workforce, training, TA needs in county, including specific cultural competency needs by county.
3. Describe what concrete steps have been taken and/or investments made to support ECM provider workforce recruiting and hiring of necessary staff to build capacity.

4. List the MCP training and TA programs that have been provided to ECM providers, including details on when and where the trainings were held, how many people attended, and any organizations involved in the planning of training efforts. *NOTE: MCPs may submit relevant meeting minutes and attendee lists, training materials, and other attachments in lieu of a narrative response to Sub-Part 4.*

HPSJ has provided constant education to providers on requirements to facilitate growth of ECM network. HPSJ collaborated with our plan partner(s) to convene CalAIM roundtables to understand local priorities and discuss ways to enhance and develop ECM Capacity.

HPSJ collaborated with plan partner(s) on an IPP application process to fund 1) staffing needs 2) competency training 3) educational opportunities. HPSJ has led focused discussions with ECM providers for timely training to care team staff.

HPSJ has expanded Compliance roles to support needs of ECM providers and specific vetting and oversight processes for implementation. Continuously improved reporting processes and workflow.

## 2.2.6 Measure Description

*Optional*

*Report on five (5) optional Payment 2 measures in Program Priority Area #2 to earn a total of 30 points*

### Narrative Response & Materials Submission

Narrative responses should outline progress and results from collaborations with local partners to achieve the below activities. Note that the strategic partnership requirements may be fulfilled through active and meaningful participation in the PATH Collaborative Planning Initiative—MCPs leveraging this must include details regarding any memoranda of understanding (MOUs), activities, and financial investments to support the PATH Collaborative Planning Initiative. (100 word limit per question below)

1. Describe progress against the narrative plan submitted for Payment 1 regarding the establishment and maintenance of strategic partnerships with MCPs in the county and other organizations (*see narrative measure 1.2.6, sub-question 2*).

2. Describe progress against the narrative plan submitted for Payment 1 regarding addressing health disparities through strategic partnerships (*see narrative measure 1.2.6, sub-question 3*).

**AND**

Submission of (1) MOUs or other collaborative agreements and (2) quarterly meeting agendas and notes (including a list of which organizations attended).

HPSJ collaborated with other MCPs and plan partner(s) to convene a local CalAIM roundtable to understand local priorities, community partnerships, and feedback on communitywide investments. HPSJ collaborated with plan partner(s) on a IPP application to support ECM and CS. HPSJ has also shared a listing of our provider network for invitation to the PATH collaborative and registered for the PATH collaborative workgroup as well. As noted within our approaches to health disparities and disproportions HPSJ has continued to evaluate and improve data through collaboration with our county and FQHC partners and engaged trusted providers to focus on disparate populations.

## **2.2.7 Measure Description**

*Mandatory  
20 Points*

### **Narrative Response & Materials Submission**

MCPs must complete a narrative response for either of the prompt options below (and associated sub-components), as applicable. MCPs must also submit the required documents, as described below. (100 word limit)

1. Describe progress against the narrative plan submitted for Payment 1 regarding collaborative work with Tribes and Tribal providers used by members in the county to develop and support the provision of ECM services for members of Tribes in the county (*see narrative measure 1.2.7, sub-questions 2-3*). This response should include details on (1) concrete actions taken and investments made to demonstrate progress, (2) what issues have been identified in meetings facilitated to date, and (3) upcoming plans for meetings and other activities:
  - a. Working with Tribes and Tribal providers used by members in the county on provider capacity.
  - b. Providing ECM services for members of Tribes in the county.

**OR**

1. For MCPs operating in counties *without* recognized Tribes, describe the approach taken to supporting culturally competent ECM services for members who receive Tribal services, including efforts to contract with Tribal providers in surrounding counties.

**AND**

Submission of MOUs or other collaborative agreements and associated agendas and/or meeting notes.

Tribes include California Valley Miwok. Tribal network providers are Sacramento Native American Health Center for Behavioral Health services. These entities are not contracted for ECM services and member estimates remain very low. HPSJ hosted CalAIM roundtables to understand priorities and develop strategies for ECM/CS. Tribes and tribal providers were included however attendance has been low. HPSJ will refocus and participate in targeted county tribal roundtables. Based on those discussions HPSJ will continue provider network development and coordination. HPSJ educated its provider network on ECM referral processes and has an established network to provide ECM as needed and appropriate.

## 2.2.8 Measure Description

*Mandatory  
20 Points*

### **Narrative Response Only**

Describe how the MCP successfully collaborated with all MCPs in the county to support ECM capacity expansion and, if applicable, leverage existing Whole Person Care (WPC) capacity. If only one MCP is operating in the county, the narrative must describe how it successfully leveraged and expanded existing county and, if applicable, WPC infrastructure to support ECM capacity building. Response should include details regarding what barriers were encountered, which strategies proved successful, and the MCP's plans to continue capacity and infrastructure building. MCPs are also encouraged to describe how they might leverage the new community health workers (CHW) benefit moving forward to build capacity in the delivery system for ECM. (100 word limit)

HPSJ collaborated with other MCPs to convene a CalAIM roundtable process including varied stakeholders to understand local priorities and discuss ways to enhance and develop ECM/CS infrastructure. HPSJ collaborated with plan partners on an IPP application process to support ECM/CS capacity expansion. HPSJ and other MCPs leveraged WPC infrastructure by contracting with the previous WPC LE and integrating WPC community relationships to new roles under ECM.

Barriers include timing and capacity. Successful strategies are extensive collaboration with plan partners and focused trainings. HPSJ plans to continue funding and to expand available CHW workforce and best practices to leverage for ECM.

## 2.2.9 Measure Description

*Mandatory  
20 Points*

### Quantitative Response

Baseline data for individuals who are Black/African American or from other racial and ethnic groups who are disproportionately<sup>5</sup> experiencing homelessness and who meet the Population of Focus definition: “people experiencing homelessness or chronic homelessness, or who are at risk of becoming homeless with complex health and/or behavioral health conditions.”

*Enter response in the Excel template.*

### Narrative Response

Describe the steps taken to reach individuals who are Black/African American or from other racial and ethnic groups who are disproportionately experiencing homelessness and who meet the Population of Focus definition: “people experiencing homelessness or chronic homelessness, or who are at risk of becoming homeless with complex health and/or behavioral health conditions.” Response should include details on what barriers have been identified in reaching these populations as

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<sup>5</sup> MCPs must determine which racial/ethnic groups disproportionately experience homelessness in the county, not just identify which racial/ethnic groups have the highest counts of homelessness. This will require some basic calculations using publicly available data.

well as concrete steps taken/investments made to address these barriers, including partnerships with local partners. (100 word limit)

HPSJ evaluated county PIT counts and assessments to identify disproportionate racial ethnic groups impacted by homelessness such as Black/African American, White, and Latinx groups. HPSJ collaborated via CalAIM roundtables on disparities as per stakeholder list. HPSJ uses data sources to stratify all ECM members including disparate groups for ECM providers with frequent field experience for outreach and enrollment such as contracted ECM provider groups. Providers such as county partners have provided feedback to improved pursuit. Barriers identified in reaching these members are outdated demographic information and limited connectivity to homeless data. HPSJ has made initial efforts to improve homeless data through HMIS lead agencies.

## 2.2.10 Measure Description

*Optional*

*Report on five (5) optional Payment 2 measures in Program Priority Area #2 to earn a total of 30 points*

### Quantitative Response

Baseline data for individuals who are Black/African American or from other racial and ethnic groups who disproportionately<sup>6</sup> meet the Population of Focus definition (“individuals transitioning from incarceration who have significant complex physical or behavioral health needs requiring immediate transition of services to the community”) and who have been successfully outreached to and engaged by an ECM provider.

*Enter response in the Excel template.*

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<sup>6</sup> MCPs must determine which racial/ethnic groups disproportionately experience homelessness in the county, not just identify which racial/ethnic groups have the highest incarceration figures. This may require basic calculations using publicly available data or data obtained from county partners.

### **Narrative Response**

Describe the steps taken to reach individuals who are Black/African American or from other racial and ethnic groups who are disproportionately experiencing transitions from incarceration settings and meet the Population of Focus definition: "individuals transitioning from incarceration who have significant complex physical or behavioral health needs requiring immediate transition of services to the community." Response should include details on what barriers have been identified in reaching these populations and concrete steps taken/investments made to address these barriers, including partnerships with other community entities. (100 word limit)

HPSJ is still awaiting additional guidance and timing for the "individuals transitioning from incarceration" population of focus and may provide a more thorough response upon future implementation of this population of focus. However, current barriers with this population are dependencies on the development Medi-Cal guidance for this population and time required to build community relationships with corrections or law enforcement organizations. HPSJ has begun discussions with some of our community partners as potential ECM partners and they are also in open discussions with correctional workgroups and contacts.

### **2.2.11 Measure Description**

*Mandatory  
10 Points*

#### **Quantitative Response Only**

Number of contracted behavioral health full-time employees (FTEs)

*Enter response in the Excel template.*

### **2.2.12 Measure Description**

*Optional*

*Report on five (5) optional Payment 2 measures in Program Priority Area #2 to earn a total of 30 points*

#### **Narrative Response Only**

Has the MCP hired a full-time Health Equity Officer by July 1, 2022, who has the necessary qualifications or training at the time of hire or within 1 year of hire to meet the requirements of the position, as outlined in the MCP Procurement?

Reply "YES" with the date of hire if this measure has been met.

**OR**

If this measure has not been met, reply "NO" with a description of concrete actions the MCP is taking to hire a full-time Health Equity Officer, including at a minimum (a) date when the job was posted, (b) how many candidates have been interviewed, and (c) how many job offers have been made to date. (100 word limit)

No HPSJ has not hired a full-time Health Equity Officer. HPSJ is pending additional clarification from DHCS regarding position requirements.

## **2.2.13 Measure Description**

*Optional*

*Report on five (5) optional Payment 2 measures in Program Priority Area #2 to earn a total of 30 points*

### **Quantitative Response Only**

Plan 30-Day Readmissions (PCR)

For beneficiaries who are in the ECM Populations of Focus and between ages 18-64, the number of acute inpatient stays during the reporting period that were followed by an unplanned acute readmission for any diagnosis within 30 days and the predicted probability of an acute readmission. Data is reported in the following categories:

- Count of Observed 30-Day Readmissions
- Count of Index Hospital Stays (IHS)

*Enter response in the Excel template.*



## 2.2.14 Measure Description

*Optional*

*Report on five (5) optional Payment 2 measures in Program Priority Area #2 to earn a total of 30 points*

### Quantitative Response Only

Ambulatory Care—Emergency Department Visits (AMB)

Rate of emergency department (ED) visits per 1,000 beneficiary months for beneficiaries who are in the ECM Populations of Focus.

*Enter response in the Excel template.*

## 2.2.15 Measure Description

*Optional*

*Report on five (5) optional Payment 2 measures in Program Priority Area #2 to earn a total of 30 points*

### Quantitative Response Only

Depression Screening and Follow-Up for Adolescents and Adults (DSF)

The percentage of beneficiaries 12 years of age and older who are in the ECM Populations of Focus and who were screened for clinical depression using a standardized tool and, if screened positive, who received follow-up care.

*Enter response in the Excel template.*

## 2.2.16 Measure Description

*Optional*

*Report on five (5) optional Payment 2 measures in Program Priority Area #2 to earn a total of 30 points*

### Quantitative Response Only

Utilization of the PHQ-9 to Monitor Depression Symptoms for Adolescents and Adults (DMS)

The percentage of members 12 years of age and older who are in the ECM Populations of Focus with a diagnosis of depression and who had an outpatient encounter with a PHQ-9 score present in their record in the same assessment period as the encounter.

*Enter response in the Excel template.*

## **2.2.17 Measure Description**

*Optional*

*Report on five (5) optional Payment 2 measures in Program Priority Area #2 to earn a total of 30 points*

### **Quantitative Response Only**

Follow-Up After Emergency Department Visit for Mental Illness (FUM)

Percentage of emergency department (ED) visits for beneficiaries age 18 and older who are in the ECM Populations of Focus and have a principal diagnosis of mental illness or intentional self-harm and who had a follow-up visit for mental illness. Two rates are reported:

- Percentage of ED visits for mental illness for which the beneficiary received follow-up within 30 days of the ED visit (31 total days)
- Percentage of ED visits for mental illness for which the beneficiary received follow-up within 7 days of the ED visit (8 total days)

*Enter response in the Excel template.*

## **2.2.18 Measure Description**

*Optional*

*Report on five (5) optional Payment 2 measures in Program Priority Area #2 to earn a total of 30 points*

### **Quantitative Response Only**

Follow-Up After Emergency Department Visit for Alcohol and Other Drug Abuse or Dependence (FUA)

Percentage of emergency department (ED) visits for beneficiaries age 18 and older who are in the ECM Populations of Focus and have a principal diagnosis of alcohol or other drug (AOD) abuse or dependence and who had a follow-up visit for AOD abuse or dependence. Two rates are reported:

- Percentage of ED visits for which the beneficiary received follow-up within 30 days of the ED visit (31 total days)
- Percentage of ED visits for which the beneficiary received follow-up within 7 days of the ED visit (8 total days)

*Enter response in the Excel template.*

## **2.2.19 Measure Description**

*Optional*

*Report on five (5) optional Payment 2 measures in Program Priority Area #2 to earn a total of 30 points*

### **Quantitative Response Only**

Controlling High Blood Pressure (CBP)

Percentage of beneficiaries ages 18 to 85 who are in the ECM Populations of Focus and who had a diagnosis of hypertension and whose blood pressure was adequately controlled (< 140/90 mm Hg) during the reporting period.

*Enter response in the Excel template.*

## **2.2.20 Measure Description**

*Optional*

*Report on five (5) optional Payment 2 measures in Program Priority Area #2 to earn a total of 30 points*

### **Quantitative Response Only**

Metabolic Monitoring for Children and Adolescents on Antipsychotics (APM)

Percentage of children and adolescents ages 1 to 17 who are enrolled in the ECM Populations of Focus and who had two or more antipsychotic prescriptions and had metabolic testing. Three rates are reported:

- Percentage of children and adolescents on antipsychotics who received blood glucose testing
- Percentage of children and adolescents on antipsychotics who received cholesterol testing
- Percentage of children and adolescents on antipsychotics who received both blood glucose and cholesterol testing

*Enter response in the Excel template.*

## 2.2.21 Measure Description

*Mandatory  
10 Points*

### **Narrative Response & Materials Submission**

Submission of a signed letter of collaboration, meeting agendas/notes, or other materials that outline the organizations with which the MCP collaborated in developing the ECM Provider Capacity Building portion of the Gap-Filling Plan. If the MCP is unable to produce these documents, please specify why in the narrative response.

### **AND**

Describe how all MCPs in the county vetted and iterated the Gap-Filling Plan with other local partners within the county. Response should include a list of organizations with which the MCP collaborated, completed activities, and methods of engagement. If no meaningful engagement or vetting with local partners was completed, please explain why and describe upcoming plans for vetting and iteration, including a list of proposed organizations, proposed activities, methods of engagement, and a time frame for completing these activities. (100 word limit)

Managed care plans in San Joaquin County collaborated to convene local level CalAIM roundtable to understand local priorities, discuss with community partners the best ways to enhance and develop ECM Provider Capacity, and to inform development of the ECM Provider Capacity portion of our Gap-Filling plan. HPSJ collaborated with plan partner(s) on a IPP application process to inform on the needs and strategies for ECM Provider Capacity. Attached please find supporting documentation (i.e. letter of collaboration, meeting powerpoint presentations, list of organization types that were invited to attend). We will also make this information available via a joint CalAIM Roundtable webpage.

*End of Section*

## Submission 2-A Measures for Priority Area 3: Community Supports Provider Capacity Building & Take-Up

*Response Required to This Section*

### 2.3.1 Measure Description

*Mandatory  
30 Points*

#### **Quantitative Response Only**

Number of and percentage of eligible Members receiving Community Supports and number of unique Community Supports received by Members.

*Enter response in the Excel template.*

### 2.3.2 Measure Description

*Mandatory  
30 Points*

#### **Quantitative Response Only**

Number of contracted Community Supports providers.

*Enter response in the Excel template.*

### 2.3.3 Measure Description

*Mandatory  
35 Points*

#### **Narrative Response Only**

Narrative should outline progress and results from collaborations with local partners within the county to achieve the below activities. (100 word limit for each question)

1. Describe steps taken to reduce gaps or limitations in Community Supports coverage across the county.
2. Describe steps taken to increase number and/or reach of Community Supports offered in January 2022 or July 2022.

HPSJ collaborated with our plan partner(s) to convene CalAIM roundtables to understand local level priorities and discuss ways to enhance CS capacity and coverage. HPSJ collaborated with plan partner(s) on an IPP application process to fund 1) additional staffing 2) trainings 3) upgrades or added capacity within buildings. HPSJ leveraged existing provider relationships to extend services from Phase 1 counties to Phase 2 counties. HPSJ has progressively continued to add additional services to our counties to bridge medical and social determinants of health.

### 2.3.4 Measure Description

*Mandatory  
35 Points*

#### **Narrative Response Only**

Narrative should outline progress and results from collaborations with local partners within the county to achieve the below activities. (100 word limit for each question)

1. Describe what concrete steps have been taken and/or investments made to increase Community Supports provider capacity and MCP oversight capability from January through June 2022.
2. Describe what concrete steps have been taken and/or investments made to address Community Supports workforce, training, and TA needs in region/county, including specific cultural competency needs by region/county.
3. Describe what concrete steps have been taken and/or investments made to support Community Supports workforce recruiting and hiring.
4. Please list the MCP training and TA programs that have been provided to Community Supports providers, including details on when and where the trainings were held, how many people attended, and any organizations involved in the planning. *NOTE: MCPs may submit relevant meeting minutes and attendee lists, training materials, and other attachments in lieu of a narrative response to Sub-Part 4.*

HPSJ collaborated with our plan partner(s) to convene CalAIM roundtables to understand local level priorities and discuss ways to enhance and develop ECM Capacity. HPSJ collaborated with plan partner(s) on an IPP application process to fund 1) additional staffing 2) trainings including medical billing and compassion training 3) upgrades or added capacity within buildings expanded internal Compliance roles for CS.

HPSJ has provided ECM and CS focused training to our providers at onboarding. HPSJ held bi-weekly CS provider meetings. HPSJ also provided input for California Health Care Foundation Trainings which are focused on community organizations. Supporting training materials attached.

### 2.3.5 Measure Description

*Mandatory  
35 Points*

#### **Narrative Response Only**

1. Describe progress against the narrative plan submitted for Payment 1 regarding collaborative work with Tribes and Tribal providers used by members in the county to develop and support the provision of Community Supports for members of Tribes in the county (*see narrative measure 1.3.6, sub-questions 2-3*). This response should include details on concrete actions taken/investments made to demonstrate progress made in the below activities. (100 word limit)
  - a. Working with Tribes and Tribal providers used by members in the county on provider capacity.
  - b. Providing Community Supports for members of Tribes in the county.

#### **OR**

1. For MCPs operating in counties *without* recognized Tribes, describe the approach taken to supporting culturally competent Community Supports for members who receive Tribal services, including efforts to contract with Tribal providers in surrounding counties. (100 word limit)

Tribes include the California Valley Miwok. Tribal network providers are Sacramento Native American Health Center for Behavioral Health services. These entities are not contracted for CS and member estimates remain low. HPSJ hosted

CalAIM roundtables to understand priorities and develop strategies for CS. Tribes and tribal providers were included however attendance has been low. HPSJ will refocus and participate in targeted county tribal roundtables. Based on those discussions HPSJ will continue provider network development and coordination. HPSJ educated its provider network on Community Supports referral processes and has an established network to provide CS as needed and appropriate.

### 2.3.6 Measure Description

*Mandatory  
35 Points*

#### **Narrative Response Only**

Describe how the MCP successfully collaborated with all MCPs in the county to support Community Supports capacity expansion and, if applicable, leverage existing WPC capacity. If only one MCP is operating in the county, the narrative must describe how it successfully leveraged and expanded existing county and, if applicable, WPC infrastructure to support Community Supports capacity building. Response should include details regarding what barriers were encountered, which strategies proved successful, and the MCP's plans to continue capacity and infrastructure building. MCPs are also encouraged to describe how they might leverage the new community health workers (CHW) benefit moving forward to build capacity in the delivery system for Community Supports. (100 word limit)

HPSJ collaborated with other MCPs to convene a CalAIM roundtable process including varied stakeholders to understand local priorities and discuss ways to enhance and develop ECM/CS services. HPSJ collaborated with plan partners on an IPP application process to support CS capacity expansion. HPSJ and other MCPs leveraged WPC infrastructure by contracting with the previous WPC LE and integrating WPC community relationships to new roles under CS.

Barriers include timing and capacity. Successful strategies are extensive collaboration with plan partners and focused trainings. HPSJ plans to continue funding and to expand available CHW workforce and best practices to leverage for CS.

### 2.3.7 Measure Description

*Mandatory*



**Quantitative Response Only**

Percentage of enrollees receiving Community Supports by race, ethnicity, and primary language, relative to the demographics in the underlying enrollee population.

*Enter response in the Excel template.*

**2.3.8 Measure Description**

Optional

*Report on one (1) optional Payment 2 measure in Program Priority Area #3 to earn 50 points*

**Quantitative Response Only**

Asthma Medication Ratio (AMR)

The percentage of beneficiaries ages 5 to 64 who are receiving Community Supports and who were identified as having persistent asthma and had a ratio of controller medications to total asthma medications of 0.50 or greater during the reporting period.

*Enter response in the Excel template.*

**2.3.9 Measure Description**

Optional

*Report on one (1) optional Payment 2 measure in Program Priority Area #3 to earn 50 points*

**Quantitative Response Only**

The number of individuals who meet the criteria for the Population of Focus ("people experiencing homelessness or chronic homelessness, or who are at risk of becoming homeless with complex health and/or behavioral health conditions") who were housed for more than 6 consecutive months.

*Enter response in the Excel template.*

### 2.3.10 Measure Description

*Optional*

*Report on one (1) optional Payment 2 measure in Program Priority Area #3 to earn 50 points*

#### **Quantitative Response Only**

Controlling High Blood Pressure (CBP)

Percentage of beneficiaries who meet the criteria for the Population of Focus ("people experiencing homelessness or chronic homelessness, or who are at risk of becoming homeless with complex health and/or behavioral health conditions") 18-85 years of age who had a diagnosis of hypertension and whose blood pressure was adequately controlled (< 140/90 mm Hg).

*Enter response in the Excel template.*

### 2.3.11 Measure Description

*Optional*

*Report on one (1) optional Payment 2 measure in Program Priority Area #3 to earn 50 points*

#### **Quantitative Response Only**

Comprehensive Diabetes Care (CDC)

Percentage of beneficiaries who meet the criteria for the Population of Focus: "people experiencing homelessness or chronic homelessness, or who are at risk of becoming homeless with complex health and/or behavioral health conditions," 18-75 years of age with diabetes who had hemoglobin A1c > 9.0%.

*Enter response in the Excel template.*

### 2.3.12 Measure Description

*Mandatory*

*20 Points*

### **Narrative Response & Materials Submission**

Submission of a signed letter of collaboration, meeting agendas/notes, or other materials that outline the organizations with which the MCP collaborated in developing the Community Supports Provider Capacity Building and Community Supports Take-Up portion of the Gap-Filling Plan. If the MCP is unable to produce these documents, please specify why in the narrative response.

### **AND**

Describe how all MCPs in the county vetted and iterated the Gap-Filling Plan with local partners within the county. This response should include a list of organizations with which the MCP collaborated, completed activities, and methods of engagement. If no meaningful engagement or vetting with local partners was completed, please explain why and describe upcoming plans for vetting and iteration, including a list of proposed organizations, proposed activities, methods of engagement, and a time frame for completing these activities. (100 word limit)

HPSJ collaborated to convene a local CalAIM roundtable to understand local priorities and discuss best ways to develop Community Supports Provider Capacity and Community Supports Take-Up, and to inform development of the Community Supports Provider Capacity and Community Supports Take-Up portion of our Gap-Filling plan. HPSJ collaborated with plan partner(s) on a IPP application process to inform on needs and strategies for Community Supports Provider Capacity and Community Supports Take-Up. Attached find supporting documentation (i.e. letter of collaboration, meeting powerpoint presentations, list of organization types invited to attend). We will also make this information available via joint CalAIM Roundtable webpage.

*End of Section*

## Submission 2-B Measures *(Added Spring 2023)*

*Response Required to This Section*

### 2B.1.1 Measure Description

10 Points

#### Quantitative Response

Number and percentage point increase in contracted ECM providers that engage in bi-directional Health Information Exchange (HIE).

*Enter response in the Excel template.*

#### Narrative Response

Describe the concrete steps taken and investments made by the MCP to increase the number of contracted ECM providers that engage in bi-direction Health Information Exchange (HIE). *(No longer than one page per Measure)*

Health Plan of San Joaquin (HPSJ) continues to collaborate with our provider partners and community to further enhance capabilities via an IPP application process for providers, inclusive of Program Year 1 IPP funding to ECM providers to further support or enhance their ability to electronically store, manage, and exchange care plan information and clinical documents with other care team members. HPSJ has also contracted with SDOH platform Activate Care for referral management, claims billing capabilities, and integrations and meets regularly provide the needed support for the provider community. HPSJ continues to provide presentations and insight to the provider community on IPP funding and IT infrastructure and is following developments related to CalHHS Data Sharing Framework and making providers aware of available resource information on CalHHS Data Sharing Framework in support of bi-directional data exchange.

### 2B.1.2 Measure Description

20 Points

### Quantitative Response

Number and percentage point increase in contracted ECM providers with access to certified EHR technology or a care management documentation system able to generate and manage a patient care plan.

*Enter response in the Excel template.*

### Narrative Response

Describe the concrete steps taken and investments made by the MCP to increase the number of contracted ECM providers with access to certified EHR technology or a care management documentation system able to generate and manage a patient care plan. *(No longer than one page per Measure)*

Health Plan of San Joaquin (HPSJ) continues to collaborate with our provider partners and community to further enhance capabilities via an IPP application process for providers, inclusive of Program Year 1 IPP funding to ECM providers to further support or enhance their ability to electronically store, manage, and exchange care plan information and clinical documents with other care team members. HPSJ has also contracted with SDOH platform Activate Care for referral management, claims billing capabilities, and integrations and meets regularly provide the needed support for the provider community. HPSJ continues to provide presentations and insight to the provider community on IPP funding and IT infrastructure and is following developments related to CalHHS Data Sharing Framework and making providers aware of available resource information on CalHHS Data Sharing Framework in support of bi-directional data exchange.

## 2B.1.3 Measure Description

20 Points

### Quantitative Response

Number and percentage point increase in contracted ECM and Community Supports providers capable of submitting a claim or invoice to a MCP, or have access to a system or service that can process and send a claim or invoice to a MCP with information necessary for the MCP to submit a compliant encounter to DHCS.

*Enter response in the Excel template.*

### **Narrative Response**

Describe the concrete steps taken and investments made by the MCP to increase the number of contracted ECM and Community Supports providers capable of submitting a claim or invoice to a MCP, or have access to a system or service that can process and send a claim or invoice to a MCP with the information necessary for the MCP to submit a compliant encounter to DHCS. *(No longer than one page per Measure)*

HPSJ continues to collaborate with provider partners on an IPP application and funding process for all contracted ECM/CS providers to support and enhance their abilities to submit a claim or invoice or have access to a system or service that can process and send a claim or invoice. HPSJ continues to provide focused education and technical assistance to providers of available IPP funding and resource materials to assist with onboarding and training to assist claims and billing submission. The HPSJ provider network team continues to provide outreach and training to ECM and CS providers on timely claim submission protocols and submission requirements. HPSJ has a contracted with SDOH platform Activate Care for referral management, claims billing capabilities, and integrations. claim submission protocols and submission requirements. For further enhancements HPSJ has worked with dedicated team to create additional claims submission technical assistance guides to further enhanced claims and billing submission.

## **2B.1.4 Measure Description**

*20 Points*

### **Quantitative Response Only**

Number and percentage point increase in contracted Community Supports providers for those Community Supports offered by the MCP during the measurement period with access to closed-loop referral systems.

NOTE: Closed-loop referrals are defined as coordinating and referring the member to available community resources and following up to ensure services were rendered. A closed-loop referral system refers to a system or process which ensures the referring provider receives information that the Member was appropriately referred to, and received, services.

*Enter response in the Excel template.*

### 2B.2.1 Measure Description

10 Points

#### Quantitative Response Only

Number of contracted ECM care team full time equivalents (FTEs)

Total FTEs are defined as the sum of ECM care team members' working hours divided by their employer's full-time working hours (i.e. 40 hours per week); multiple part-time ECM care team members can equate to one (1) FTE.

*Enter response in the Excel template.*

### 2B.2.2 Measure Description

10 Points

#### Quantitative Response Only

Number of Members enrolled in ECM

*Enter response in the Excel template.*

### 2B.2.3 Measure Description

10 Points

#### Quantitative Response Only

Number of members who are Black/African American and other racial and ethnic groups who are disproportionately experiencing homelessness that are enrolled in ECM during the measurement period.

*Enter response in the Excel template.*

### 2B.3.1 Measure Description

10 Points

#### Quantitative Response Only

Number of and percentage of eligible members receiving Community Supports, and number of unique Community Supports received by members.

*Enter response in the Excel template.*

### 2B.3.2 Measure Description

10 Points

#### Quantitative Response Only

Number of contracted Community Supports providers.

*Enter response in the Excel template.*

*End of Section*