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Cover Sheet

Response Required to this Section

This document outlines instructions for completing the Payment 2 Progress Report submissions.

When submitting Payment 2 responses, managed care plans (MCPs) should include: (1) the MCP name; and (2) the county to which this Gap Assessment Progress Report applies in the header of their submission (header should repeat across all pages except Page 1). MCPs should also include a Cover Sheet with tables as shown below.

MCPs that operate in multiple counties will need to submit a separate Progress Report for each county in which they operate.

1. Details of Progress Report	
MCP Name	Health Net
MCP County	San Diego
Is County a Former Whole Person Care (WPC) Pilots or Health Homes Program (HHP) County?	Yes
Program Year (PY) / Calendar Year (CY)	Program Year 1 / Calendar Year 2022 Payment 2 (Submission 2-A and Submission 2-B)
Reporting Periods	Submission 2-A: January 1, 2022 – June 30, 2022 Submission 2-B: July 1, 2022 – December 31, 2022

2. Primary Point of Contact for This Gap Assessment Progress Report	
First and Last Name	
Title/Position	
Phone	
Email	

End of Section

Introduction

The CalAIM Incentive Payment Program (IPP) is intended to support the implementation and expansion of Enhanced Care Management (ECM) and Community Supports by incentivizing MCPs, in accordance with 42 CFR Section 438.6(b), to drive MCP delivery system investment in provider capacity and delivery system infrastructure; bridge current silos across physical and behavioral health care service delivery; reduce health disparities and promote health equity; achieve improvements in quality performance; and encourage take-up of Community Supports.

IPP Payment 1

To qualify for Payment 1 of the IPP, MCPs submitted the Needs Assessment and the Gap-Filling Plan in January 2022. The Needs Assessment was intended to provide a “point in time” understanding of ECM and Community Supports infrastructure and provider capacity prior to launch. The Gap-Filling Plan—which MCPs were to develop in conjunction with local partners—outlines MCPs’ approaches to addressing gaps identified in the Needs Assessment.

DHCS issued Payment 1 to MCPs in April 2022 on an interim basis, based on DHCS’ review and acceptance of Submission 1. MCPs must demonstrate progress on activities outlined in their Gap-Filling Plan to fully earn Payment 1. MCPs were evaluated based on the set of measures they submitted as part of their Needs Assessment and Gap-Filling Plan to determine acceptance of Submission 1. Points for each measure were either credited in full, or not credited, unless the measure is noted as having a tiered evaluation approach. For the measures that are evaluated using a tiered approach, MCPs received the specified number of points within each tier for having completed the activity associated with each tier, as detailed in the Measure Set and Reporting Template. All other measures do not use a tiered approach and MCPs received either full or no credit for the measures. For counties where ECM and Community Supports have gone live as of June 30, 2022, Payment 2 measures that determine whether Payment 1 is fully earned are outlined in the Progress Report.¹ Please refer to the IPP [All Plan Letter](#) (APL) and IPP [FAQ](#) for more information.

¹ Applies only to counties where ECM and Community Supports have gone live as of June 30, 2022. For counties where ECM and Community Supports will not have gone live until July 1, 2022, performance improvement must be shown during the July – December 2022 reporting period.

IPP Payment 2

For Payment 2 and beyond, MCPs will submit Progress Reports to demonstrate their progress against the Gap-Filling Plans that were developed for Payment 1 submissions. All measures in the Progress Reports build on the requirements contained in the Needs Assessment, Gap-Filling Plan, and associated APL and are referenced, where appropriate, throughout. Before beginning work on the Progress Reports, MCPs should review these documents to ensure complete and robust responses.

End of Section

Evaluation Criteria

Measure Criteria

Payment to MCPs is based on the successful completion of reporting and performance against measures in the Progress Report. The Progress Report materials indicate performance targets and point allocations for each measure. MCPs may earn no, partial, or all points on measures, as indicated.

Each measure in the Progress Report is assigned to one of the following Program Priority Areas, with a fourth Quality Program Priority Area that is allocated between Priority Areas 2-3:

1. Delivery System Infrastructure;
2. ECM Provider Capacity Building; and
3. Community Supports Provider Capacity Building and Community Supports Take-Up

Points Structure

MCPs can earn a maximum of 1,000 points for Submission 2-A. If an MCP achieves only a subset of these points, it will earn a partial payment. A total of 700 points is assigned between the mandatory and optional² measures in Program Priority Areas 1-3. MCPs may allocate the remaining 300 points across Program Priority Areas 1-3; points from this discretionary allocation are earned proportionately based on performance.³

² MCPs are required to report on a minimum number of optional measures.

³ For example, if an MCP allocates 100 points to Priority Area 1 and earns 90% of the Priority Area 1 points, it will earn 90 of those 100 discretionary points.

(Added Spring 2023) MCPs will earn Payment 2 based on their total points achieved across Submission 2-A and Submission 2-B. MCPs can earn a maximum of 120 points for Submission 2-B. If an MCP achieves only a subset of these points, it will earn a partial payment. A total of 120 points is assigned to mandatory measures in Program Priority Areas 1-3.

MCPs must indicate their discretionary allocation distribution in their submission response for Submission 2-A (does not need to be in table format). Allocations for this submission do not need to align with allocation ratios in other IPP submissions.

Priority Area	Mandatory Measures	Optional Quality Measures (Priority Area #4)	Discretionary Allocations
1. Delivery System Infrastructure	Up to 200 points	<i>None</i>	<i>0</i>
2. Enhanced Care Management (ECM) Provider Capacity Building	Up to 170 points	Up to 30 points	<i>0</i>
3. Community Supports Provider Capacity Building and Community Supports Take-Up	Up to 250 points	Up to 50 points	<i>300</i>
Category Totals	Up to 620 points	Up to 80 points	Up to 300 points
TOTAL	Up to 1,000 points		

DHCS may, at its sole discretion, consider granting exceptions in limited cases where the MCP makes a compelling request to DHCS to allocate more than 30% to the MCP's selected Program Priority Area (i.e., by allocating dollars from another priority area). MCPs requesting to allocate more than 300 points must respond to the following prompt; otherwise, leave blank:

(OPTIONAL) Describe preferred allocation methodology, including how many points would be allocated to each measure (where different from above), and reason for requesting an allocation different from that above. (100 word limit)

End of Section

Instructions

MCPs must submit the Submission 2-A Gap-Filling Progress Report to CalAIMECMILOS@dhcs.ca.gov by **Thursday, September 1, 2022**.

Please reach out to CalAIMECMILOS@dhcs.ca.gov if you have any questions. (Added Spring 2023) MCPs must submit the Submission 2-B Progress Report to CalAIMECMILOS@dhcs.ca.gov by March 15, 2023 for the measurement period beginning July 1, 2022 and ending December 31, 2022.

Progress Report Format

The Progress Report consists of two documents: the Narrative Report (as outlined in this Word document) and an accompanying Quantitative Reporting Template (Excel document). The Narrative Report includes Appendices A-B, which contain additional information, instructions, and references that are applicable to the Submission 2-A Progress Report.

For Submission 2-A, MCPs are required to submit responses to the measures noted as mandatory and for a minimum number of optional⁴ measures. **MCPs are permitted and encouraged to work closely with providers and other local partners on these measures and any ongoing strategic planning.**

Sections that require MCPs to submit a response are indicated under each header in this document with the phrase *"Response Required to This Section."* No response is required from MCPs to any other sections.

For Submission 2-B, all measures are mandatory and MCPs are required to submit responses to all measures.

Narrative Responses

In response to the narrative measure prompts, MCPs should describe activities conducted during the measurement period of January 1, 2022 through June 30, 2022 for Submission 2-A, and during the measurement period of July 1, 2022 through December

⁴ Refer to Appendix B for more information on responding to mandatory and optional measures.

31, 2022 for Submission 2-B (regardless of when the Gap-Filling Plan was submitted to and finalized with DHCS).

For several measures, attachments and supplemental information are required (e.g., meeting agendas). MCPs should include these attachments via email submissions.

For several measures, there are multipart narrative prompts within the measure. MCPs are required to respond to all parts of the question for their response to be considered complete.

For several measures, there are alternative narrative prompts within the measure to account for variances among counties (e.g., counties with and without recognized Tribes). MCPs must respond only to the question that is applicable to the county for which the Progress Report is being completed.

Quantitative Responses

MCPs must submit responses for quantitative measures within the accompanying Quantitative Reporting Template (Excel document). MCPs should read the Instructions tab, follow the prompts in the reporting template, and enter responses accordingly.

For several measures, MCPs may need to use publicly available data sources and complete their own calculations to respond to some measure prompts. Examples of data sources that may be helpful in MCP responses include:

Source	Description	Link
California Department of Finance	Demographic data by county	https://dof.ca.gov/forecasting/demographics/
California Business, Consumer Services, and Housing Agency	Homeless Data Integration System (HDIS), which provides data on homelessness by county	https://bcsh.ca.gov/calich/hdis.html

End of Section

Submission 2-A Measures for Priority Area 1: Delivery System Infrastructure

Response Required to This Section

2.1.1 Measure Description

Mandatory

40 Points Total

20 Points for the Quantitative Response

20 Points for the Narrative Response

Quantitative Response

Number and percentage point increase in contracted ECM providers that engage in bi-directional Health Information Exchange (HIE).

Enter response in the Excel template.

Narrative Response

Describe the concrete steps taken and investments made by the MCP to increase the number of contracted ECM providers with HIE capabilities to electronically store, manage, and securely exchange health information and other clinical documents with other care team members (i.e., with other providers outside of the ECM's practice, clinic or care setting). (100 word limit)

Health Net has made progress on our January 2022 Gap-Filling Plan submission by: 1) conducting an assessment related to our contracted ECM providers' bi-directional access to HIE; 2) we have provided all of our contracted ECM providers with access to findhelp.com (accessible on our public website at <https://communitysupportsecm.findhelp.com/>) and are making progress towards connecting with local CIEs/SHIEs where they exist; 3) making progress on development of the capability for ECM providers to utilize our Provider Portal to develop an electronic care plan that they can access and share with their team members to be deployed in Q4 2022; 4) conducting a feasibility assessment to become a CES access point, connect with local HMIS. In addition, Health Net collaborated with our Plan partners in San Diego County to: 1) collect baseline data through an ECM certification application and gap closure process, 2) assess findings with plan partners, and 3) develop an IPP Grant Application process for contracted ECM providers to support their ability to electronically store,

manage, and exchange care plan information and clinical documents with other care team members; 4) provided joint trainings for providers to learn how to access IPP funding.

2.1.2 Measure Description

Mandatory

40 Points Total

20 Points for the Quantitative Response

20 Points for the Narrative Response

Quantitative Response

Number and percentage point increase in contracted ECM providers with access to certified EHR technology or a care management documentation system able to generate and manage a patient care plan.

Enter response in the Excel template.

Narrative Response

Describe the concrete steps taken and investments made by the MCP to increase the number of contracted ECM providers with access to certified EHR technology or a care management documentation system able to generate and manage a patient care plan. (100 word limit)

Health Net is making progress on development of the capability for ECM providers to utilize our Provider Portal to develop an electronic care plan that they can utilize to document their member-specific goals and interventions to be deployed in Q4 2022. For care plans that have been developed and stored on the Provider portal, providers can edit the care plan. The care plan is accessible to other team members who have Provider Portal access. Health Net collaborated with our Plan partners in San Diego County to: 1) collect baseline data through an ECM certification application and gap closure process; 2) assess finding with our Plan partners; 3) develop an IPP Grant Application process for contracted ECM providers to support their ability to access certified EHR technology or a care management documentation system able to generate and manage a patient care plan; 4) provided joint trainings for providers to learn how to access IPP funding.

2.1.3 Measure Description

Mandatory

40 Points Total

20 Points for the Quantitative Response

20 Points for the Narrative Response

Quantitative Response

Number and percentage point increase in contracted ECM and Community Supports providers capable of submitting a claim or invoice to a MCP, or have access to a system or service that can process and send a claim or invoice to a MCP with information necessary for the MCP to submit a compliant encounter to DHCS.

Enter response in the Excel template.

Narrative Response

Describe the concrete steps taken and investments made by the MCP to increase the number of contracted ECM and Community Supports providers capable of submitting a claim or invoice to a MCP, or have access to a system or service that can process and send a claim or invoice to a MCP with the information necessary for the MCP to submit a compliant encounter to DHCS. (100 word limit)

Health Net has increased Provider capabilities to submit claims or invoices by taking the following steps: 1) providing access to a claims processing service (Conduent) that accepts non-standard claims or invoices, accessible through our Provider Portal, 2) if a provider is electronically capable, they can submit a claim through an EDI transaction; 3) training providers on Conduent and making recordings publicly available on our website; and 4) equipping our field teams to support providers. By Q4, we will add help features to findhelp for our contracted CS providers to translate referrals to claims after receiving evidence of CS service.

In addition, Health Net collaborated with our Plan partners in San Diego County to: 1) collect baseline data through an ECM/CS certification application and gap closure process, 2) assess findings with our Plan partners, and 3) develop an IPP Grant Application process for contracted ECM/CS providers to support their ability to submit a claim or invoice to a MCP, or have access to a system or service that can process and send a claim or invoice to an MCP with information necessary

for the MCP to submit a compliant encounter to DHCS; 4) provided joint trainings for providers to learn how to access IPP funding.

2.1.4 Measure Description

*Mandatory
20 Points*

Quantitative Response Only

Number and percentage point increase in contracted Community Supports providers for those Community Supports offered by the MCP starting January 1, 2022, or July 1, 2022, with access to closed-loop referral systems.

Enter response in the Excel template.

2.1.5 Measure Description

*Mandatory
20 Points*

Quantitative Response Only

Number and percentage point increase in behavioral health providers with contracts in place to provide ECM that engage in bi-directional Health Information Exchange (HIE).

Enter response in the Excel template.

2.1.6 Measure Description

*Mandatory
10 Points*

Narrative Response Only

Describe progress against Gap-Filling Plan regarding identification of underserved populations and the ECM providers to which they are assigned. Response should provide detail regarding which populations are underserved, the methodology used to identify them, the approach to assigning these members to an ECM provider, and any other relevant information regarding MCP activities completed and investments made. (100 word limit)

Health Net, identifies the top three underserved populations in San Diego County to include the following ECM Populations of Focus: 1) Individuals and Families Experiencing Homelessness; 2) High Utilizer Adults; and 3) Adults with SMI/SUD. To determine ECM provider assignment for underserved populations, Health Net: 1) added SDoH data logic to our ECM provider assignment methodology to maximize the identification of impacted members and appropriately assign them in collaboration with our ECM-contracted County partners; 2) obtained WPC and HHP data to maintain continuity of care through the initial transition; 3) integrated this into our monthly ECM outreach files in March 2022; 4) we take into consideration the ECM Provider's Population of Focus (PoF) expertise to ensure the members are assigned to the most suitable provider; 5) we are conducting a feasibility assessment with the Regional Taskforce on Homelessness (RTFH) to understand current HMIS capabilities to better identify underserved populations. Our ECM assignments of ECM-eligible members are matched on a monthly basis by ECM Population of Focus, capacity, and other indicators, which have led to a consistent increase in ECM member engagement by the ECM providers from month-to-month.

2.1.7 Measure Description

*Mandatory
10 Points*

Narrative Response Only

Describe how the MCP successfully collaborated with all MCPs in the county to enhance and develop needed ECM and Community Supports infrastructure and, if applicable, leverage existing Whole Person Care (WPC) capacity. If only one MCP is operating in the county, the narrative must describe how it successfully leveraged and expanded existing county and, if applicable, WPC infrastructure to support infrastructure building. Response should include details regarding what barriers were encountered, which strategies proved successful, and the MCP's plans to continue infrastructure building.

MCPs are also encouraged to describe how they might leverage the new community health workers (CHW) benefit moving forward to build capacity in the delivery system for ECM and Community Supports. (100 word limit)

In collaboration with our Plan partners, Health Net maintained existing WPC infrastructure by: 1) convening the San Diego County [CalAIM Roundtable](#) to understand local level priorities, discuss best practices; and 2) collaborating on a joint IPP Grant Application process to support appropriate and sustainable ECM/CS infrastructure development and capacity-building. Barriers included: time constraints related to provider education, stakeholder capacity. Ongoing successful strategies include: leveraging developed WPC infrastructure and partnerships; utilizing a Steering Committee model; standing meetings with Plan partners; supporting ECM/CS infrastructure development and capacity-building with IPP funding (see [best practices](#)). The new CHW/Ps, who will reflect the population we serve, will support outreach, comprehensive assessment and care management planning, enhanced coordination and transitions of care, and referral coordination to community and support services.

2.1.8 Measure Description

*Mandatory
10 Points*

Narrative Response Only

Describe any progress to build physical plant (e.g., sobering centers) or other physical infrastructure to support the launch and continued growth of ECM and Community Supports benefits. This response should provide detail regarding how the MCP has contributed to this infrastructure building, including but not limited to: financial contributions, participation in planning committees, partnerships with other MCPs and other community entities engaged in infrastructure building, etc. Please exclude technology-related infrastructure (e.g., IT systems) from this response. (100 word limit)

Health Net collaborated with our Plan partners in San Diego County to: 1) convene the San Diego County [CalAIM Roundtable](#) to understand local level priorities, discuss best practices; and 2) collaborate on a joint IPP Grant Application process to support appropriate and sustainable ECM/CS infrastructure development and capacity-building. We are in continued discussions via the San Diego County [CalAIM Roundtable](#) to identify community priorities and solicit feedback to inform IPP community-wide investments to support the build of physical plants (e.g., sobering centers) or other infrastructure to support successful implementation of ECM/CS.

2.1.9 Measure Description

*Mandatory
10 Points*

Narrative Response & Materials Submission

Submission of a signed letter of collaboration, meeting agendas/notes, or other materials that outline the organizations with which the MCP collaborated in developing the Delivery System Infrastructure portion of the Gap-Filling Plan. If the MCP is unable to produce these documents, please specify why in the narrative response.

AND

Describe how all MCPs in the county vetted and iterated the Gap-Filling Plan with other local partners within the county. Response should include a list of organizations with which the MCP collaborated, completed activities, and methods of engagement. If no meaningful engagement or vetting with local partners was completed, please explain why and describe upcoming plans for vetting and iteration, including a list of proposed organizations, proposed activities, methods of engagement, and a time frame for completing these activities. (100 word limit)

Health Net collaborated with our Plan partners in San Diego County to collect baseline data through the ECM/CS certification application and gap closure process. Plans will continue to leverage the San Diego County [CalAIM Roundtable](#) to understand local level, priorities, discuss with community partners the best ways to enhance and develop ECM/CS infrastructure, and to inform development of the Delivery System Infrastructure portion of our Gap-Filling plan. The San Diego County [CalAIM Roundtable](#) website contains access to all meeting materials (i.e., agendas, PPTs, list of organization types that are invited to attend, DHCS-approved IPP Needs Assessment and Gap Filling Plans) that document our collaboration. Additional supporting documentation is attached. We have publicly posted our IPP Needs Assessment and Gap-Filling Plans [online](#); in Q4 2022 (and thereafter), we will conduct a stakeholder survey to additionally inform ECM and CS delivery system infrastructure needs.

End of Section

Submission 2-A Measures for Priority Area 2: ECM Provider Capacity Building

Response Required to This Section

2.2.1 Measure Description

*Mandatory
20 Points*

Quantitative Response Only

Number of contracted ECM care team full time employees (FTEs).

Enter response in the Excel template.

2.2.2 Measure Description

Optional

Report on five (5) optional Payment 2 measures in Program Priority Area #2 to earn a total of 30 points

Quantitative Response Only

Reporting on racial and ethnic demographics of ECM care team FTEs for each Program Year 1 Populations of Focus relative to the racial and ethnic demographics of the beneficiaries in the Program Year 1 Populations of Focus.

Enter response in the Excel template.

2.2.3 Measure Description

*Mandatory
20 Points*

Quantitative Response Only

Number of Members receiving ECM.

Enter response in the Excel template.

2.2.4 Measure Description

*Mandatory
10 Points*

Quantitative Response Only

Number of Members across Program Year 1 Populations of Focus receiving ECM. Break out of Members across Program Year 1 Populations of Focus receiving ECM by race, ethnicity, and primary language.

ECM Populations of Focus for Year 1 / Calendar Year 2022 include:

- Individuals and Families Experiencing Homelessness
- High Utilizer Adults
- Adults with Serious Mental Illness (SMI) / Substance Use Disorder (SUD)
- Adults and Children/Youth Transitioning from Incarceration (WPC Pilot counties only)

Enter response in the Excel template.

2.2.5 Measure Description

*Mandatory
40 Points*

Narrative Response Only

Narrative responses should outline progress and results from collaborations with local partners to achieve the below activities. (100 word limit per question below)

1. Describe what concrete steps have been taken and/or investments made to increase ECM provider capacity and MCP oversight capacity.
2. Describe what concrete steps have been taken and/or investments made to address ECM workforce, training, TA needs in county, including specific cultural competency needs by county.
3. Describe what concrete steps have been taken and/or investments made to support ECM provider workforce recruiting and hiring of necessary staff to build capacity.

4. List the MCP training and TA programs that have been provided to ECM providers, including details on when and where the trainings were held, how many people attended, and any organizations involved in the planning of training efforts. *NOTE: MCPs may submit relevant meeting minutes and attendee lists, training materials, and other attachments in lieu of a narrative response to Sub-Part 4.*
 1. Health Net has taken the following steps to increase ECM provider capacity and MCP oversight capacity: 1) engagement and contracting with a wide network of ECM providers that serve specific populations of focus; 2) monitoring of provider capacity via a monthly ECM provider performance scorecard for each contracted ECM provider; and 3) regularly requesting updated capacity information from ECM providers. In addition, Health Net collaborated with our Plan partners in San Diego County to convene a transparent, local level [CalAIM Roundtable](#) to understand local level priorities and discuss with community partners the best ways to enhance and develop ECM provider capacity and MCP oversight capacity. We collaborated with our Plan partners on a joint IPP Grant Application process to support appropriate and sustainable ECM infrastructure development and capacity building.
 2. Health Net has taken the following steps to address ECM workforce, training, TA needs, including specific cultural competency needs in San Diego County by: 1) providing several training opportunities for ECM providers including, but not limited to: member engagement, claims and invoice guidance, and referral and authorization guidance: https://www.healthnet.com/content/healthnet/en_us/providers/working-with-hn/provider_engagement.html#calaim.html; 2) we have scheduled implicit bias trainings for our ECM providers in Q3 2022; and 3) we have developed cultural competency trainings that we will roll out to ECM providers in Q4 2022. In addition, Health Net collaborated with our Plan partners in San Diego County to convene a transparent, local level [CalAIM Roundtable](#) to understand ECM workforce, training, TA needs in the county. We collaborated with our Plan partners on a joint IPP Grant Application process to support appropriate and sustainable ECM infrastructure development and capacity building.
 3. Health Net has taken the following steps to support ECM workforce recruiting and hiring of necessary staff to build capacity: 1) executed an agreement with USC Keck to prepare a new or existing Street Medicine workforce to successfully deliver care directly to people experiencing unsheltered homelessness, and to advise programs on how to integrate street medicine into managed Medi-Cal and CalAIM; 2) developed a partnership with California Alliance of Child and Family Services to develop a network of ECM providers to serve Children and Youth Population of

Focus through ECM capacity building and technical assistance; 3) we have signed an LOI with First 5 California to train CHWs as part of our larger workforce development effort; 4) developed a broader workforce development strategy to address pipeline, training, certification and placement needs to scale existing programs and support our networks; 5) provided ongoing provider training on ECM. In addition, Health Net collaborated with our Plan partners in San Diego County to convene a transparent, local level [CalAIM Roundtable](#) to understand ECM workforce, training, TA needs in the county. We collaborated with our Plan partners on a joint IPP Grant Application process to support appropriate and sustainable ECM infrastructure development and capacity building.

4. Health Net has developed a CalAIM training and TA program that uses live and on-demand webinars on topics including authorizations, referrals, claims, eligibility, data sharing, member engagement, grievances and appeals, operations, Findhelp and more: https://www.healthnet.com/content/healthnet/en_us/providers/working-with-hn/provider_engagement.html#calaim.html. Statewide, we have had 458 webinar attendees participate in our ECM training opportunities and 199 people leverage our recordings. Health Net collaborated with our Plan partners in San Diego County to convene a transparent, local level [CalAIM Roundtable](#) to jointly provide CalAIM trainings to the communities we serve. The San Diego County [CalAIM Roundtable](#) website contains access to all meeting materials (i.e., agendas, PPTs, list of organization types that are invited to attend, DHCS-approved IPP Needs Assessment and Gap Filling Plans) that document our collaboration. We collaborated with Plan partners on a joint IPP Grant Application process to support appropriate and sustainable ECM infrastructure development and capacity building.

2.2.6 Measure Description

Optional

Report on five (5) optional Payment 2 measures in Program Priority Area #2 to earn a total of 30 points

Narrative Response & Materials Submission

Narrative responses should outline progress and results from collaborations with local partners to achieve the below activities. Note that the strategic partnership requirements may be fulfilled through active and meaningful participation in the PATH Collaborative Planning Initiative—MCPs leveraging this must include details regarding any memoranda of understanding (MOUs), activities, and financial investments to support the PATH Collaborative Planning Initiative. (100 word limit per question below)

1. Describe progress against the narrative plan submitted for Payment 1 regarding the establishment and maintenance of strategic partnerships with MCPs in the county and other organizations (*see narrative measure 1.2.6, sub-question 2*).
2. Describe progress against the narrative plan submitted for Payment 1 regarding addressing health disparities through strategic partnerships (*see narrative measure 1.2.6, sub-question 3*).

AND

Submission of (1) MOUs or other collaborative agreements and (2) quarterly meeting agendas and notes (including a list of which organizations attended).

1. Health Net collaborated with our Plan partners in San Diego County to: 1) convene the San Diego County [CalAIM Roundtable](#) to understand local level priorities, discuss with community partners ways to enhance and develop ECM/CS infrastructure, and 2) develop a joint IPP Grant Application process to support appropriate and sustainable ECM/CS infrastructure development and capacity building. The San Diego County [CalAIM Roundtable](#) website contains access to all meeting materials (i.e., agendas, PPTs, list of organization types that are invited to attend, DHCS-approved IPP Needs Assessment and Gap Filling Plans) that document our collaboration. We are in continued discussions via the San Diego County [CalAIM Roundtable](#) to identify community priorities, solicit feedback to inform IPP community-wide investments to support successful implementation of ECM/CS, and have promoted and provided updates on PATH funding for providers to leverage.
2. To address health disparities outlined in our Payment 1 response and deepen our engagement through strategic partnerships, Health Net has taken the following steps:
 1. Disparities obtaining care post-hospitalization for adults experiencing homelessness: To enable ECM providers to facilitate timely post discharge care, our processes and training on services and benefits for all Plan Concurrent Review Nurses and Discharge Navigators incorporate attention to SDOH, including adults experiencing homelessness. Our Discharge Navigators coordinate multimodal discharge intervention with ECM and Short-Term Post-Hospitalization Housing and Recuperative Care (Medical Respite). Our CS providers establish a cohesive transition plan to support the member's needs.

2. Underdiagnoses of adults with SUD: To ensure ECM providers screen and link members to appropriate care, for Q2, we recently developed a workflow to refer members into ECM/CS from the sobering centers. We provide oversight during monthly meetings to ensure ECM providers are linking members with SUD to appropriate community supports, through review of their scorecards.

3. Adult high utilizers with:

- a) Co-occurring chronic conditions: We partnered with ECM providers with Plan clinical pharmacists by bridging gaps to allow ECM providers to leverage Population Health and Clinical Operations (PHCO) Liaisons to co-manage members, allowing them to focus on medication management that supports the focus on condition management. We are creating future PHCO Liaisons position to coordinate supports with ECM, Plan, and CS to support the member where they are in their health care journey.
- b) Serious chronic illness: To ensure ECM providers refer to our Palliative Care Program, we risk stratified members enrolled in ECM to identify members who may benefit from palliative care support. Discharge planning begins with initial notification and is updated with each review. We provided training for Concurrent Review nurses planning for transition to the most appropriate setting. The discharge planning process and interdisciplinary Clinical Rounds also identify adult high utilizers with serious chronic illness who may benefit from Palliative Care. In Q3, training for clinical staff will include correct leveling (e.g., sub-acute, recuperative, home). PHCO Liaison to attend integrated Care plan meetings.
- c) Frequent ED visits: We have on-site Discharge Navigators, Member Connections to outreach to members identified through data analytics to have frequent ED visits to support members to establish relationships with their medical home. Monthly meetings support ECM providers' connectivity with community programs to support the member's care.

2.2.7 Measure Description

*Mandatory
20 Points*

Narrative Response & Materials Submission

MCPs must complete a narrative response for either of the prompt options below (and associated sub-components), as applicable. MCPs must also submit the required documents, as described below. (100 word limit)

1. Describe progress against the narrative plan submitted for Payment 1 regarding collaborative work with Tribes and Tribal providers used by members in the county to develop and support the provision of ECM services for members of Tribes in the county (*see narrative measure 1.2.7, sub-questions 2-3*). This response should include details on (1) concrete actions taken and investments made to demonstrate progress, (2) what issues have been identified in meetings facilitated to date, and (3) upcoming plans for meetings and other activities:
 - a. Working with Tribes and Tribal providers used by members in the county on provider capacity.
 - b. Providing ECM services for members of Tribes in the county.

OR

1. For MCPs operating in counties *without* recognized Tribes, describe the approach taken to supporting culturally competent ECM services for members who receive Tribal services, including efforts to contract with Tribal providers in surrounding counties.

AND

Submission of MOUs or other collaborative agreements and associated agendas and/or meeting notes.

There are 17 federally-recognized Tribes in San Diego County (Source: NCIDC). There are 7 Tribal providers in the county, including Indian Health Council, Southern Indian Health Council, Sycuan Tribal Government, La Posta Outreach Substance Abuse Center, Campo Medical/Dental Clinic, San Diego American Indian Health Center, and Santa Ysabel Community Health Center. We estimate there are 4 Health Net members in San Diego County who use Tribal services and may use ECM. At this time, Health Net does not have contracts in place with Tribal providers in San Diego County.

To support our ECM contracting efforts in San Diego County, Health Net collaborated with our Plan partners in San Diego County to: 1) convene the San Diego County [CalAIM Roundtable](#) to understand local level priorities, discuss with community partners ways to enhance and develop ECM infrastructure, and 2) develop a joint IPP Grant Application process to support appropriate and sustainable ECM infrastructure development and capacity building. The San Diego

County [CalAIM Roundtable](#) website contains access to all meeting materials (i.e., agendas, PPTs, list of organization types that are invited to attend (inclusive of Tribes and Tribal providers), DHCS-approved IPP Needs Assessment and Gap Filling Plans) that document our collaboration. To address stakeholder feedback provided to-date, by Q3 2022, Health Net will collaborate with the California Rural Indian Health Board, the California Consortium for Indian Health, and our Plan partners to launch a [CalAIM Roundtable](#) specific to Tribes and Tribal providers and explore additional IPP grant funding opportunities specific to Tribes and Tribal Providers.

2.2.8 Measure Description

*Mandatory
20 Points*

Narrative Response Only

Describe how the MCP successfully collaborated with all MCPs in the county to support ECM capacity expansion and, if applicable, leverage existing Whole Person Care (WPC) capacity. If only one MCP is operating in the county, the narrative must describe how it successfully leveraged and expanded existing county and, if applicable, WPC infrastructure to support ECM capacity building. Response should include details regarding what barriers were encountered, which strategies proved successful, and the MCP's plans to continue capacity and infrastructure building. MCPs are also encouraged to describe how they might leverage the new community health workers (CHW) benefit moving forward to build capacity in the delivery system for ECM. (100 word limit)

In collaboration with our Plan partners, Health Net maintained existing WPC infrastructure by: 1) convening the San Diego County [CalAIM Roundtable](#) to understand local level priorities, discuss best practices; and 2) collaborating on a joint IPP Grant Application process to support appropriate and sustainable ECM infrastructure development and capacity-building. Barriers included: time constraints related to provider education, stakeholder capacity. Ongoing successful strategies include: leveraging developed WPC infrastructure and partnerships; utilizing a Steering Committee model; standing meetings with Plan partners; supporting ECM infrastructure development and capacity-building with IPP funding. The new CHW/Ps, who will reflect the population we serve, will support outreach, comprehensive assessment and care management planning, enhanced coordination and transitions of care, and referral coordination to community and support services.

2.2.9 Measure Description

*Mandatory
20 Points*

Quantitative Response

Baseline data for individuals who are Black/African American or from other racial and ethnic groups who are disproportionately⁵ experiencing homelessness and who meet the Population of Focus definition: “people experiencing homelessness or chronic homelessness, or who are at risk of becoming homeless with complex health and/or behavioral health conditions.”

Enter response in the Excel template.

Narrative Response

Describe the steps taken to reach individuals who are Black/African American or from other racial and ethnic groups who are disproportionately experiencing homelessness and who meet the Population of Focus definition: “people experiencing homelessness or chronic homelessness, or who are at risk of becoming homeless with complex health and/or behavioral health conditions.” Response should include details on what barriers have been identified in reaching these populations as well as concrete steps taken/investments made to address these barriers, including partnerships with local partners. (100 word limit)

San Diego County has identified the following racial and ethnic groups that disproportionately experience homelessness in the County: (1) Black/African American, (2) Hispanic/Latinx, and (3) White. According to the County Local Homelessness Plans submitted to DHCS in June of 2022, Black/African Americans are 25% of the population experiencing homelessness and 4.61% of the general population. People who identify as Hispanic/Latinx are 33% of the population experiencing homelessness and 33.88% of the general population. People who identify as White are 65% of the population experiencing homelessness and 44.89% of the general population. Based on data including unhoused population,

⁵ MCPs must determine which racial/ethnic groups disproportionately experience homelessness in the county, not just identify which racial/ethnic groups have the highest counts of homelessness. This will require some basic calculations using publicly available data.

proportion to total membership, admits, emergency department data, Health Net found the same racial and ethnic groups that disproportionately experience homelessness in San Diego County.

Health Net has identified the following racial and ethnic groups that disproportionately experience homelessness in the County: (1) Black/African American, (2) Hispanic/Latinx, and (3) White. According to the County Local Homelessness Plan submitted to DHCS in June of 2022, Black/African Americans are 25% of the population experiencing homelessness and 4.61% of the general population. People who identify as Hispanic/Latinx are 33% of the population experiencing homelessness and 33.88% of the general population. People who identify as White are 65% of the population experiencing homelessness and 44.89% of the general population. Based on data including unhoused population, proportion to total membership, admits, emergency department data, Health Net found the same racial and ethnic groups that disproportionately experience homelessness in San Diego County.

Health Net took the following steps to reach individuals who are Black/African American or from other racial and ethnic groups who are disproportionately experiencing homelessness and who meet the Population of Focus definition: “people experiencing homelessness or chronic homelessness, or who are at risk of becoming homeless with complex health and/or behavioral health conditions.”

- We utilized our HEDIS Disparity Dashboard – an interactive web-based tool that allows users to segment and analyze final plan-level HEDIS rates on select priority measures – to geographically pinpoint populations who are disproportionately affected by homelessness and to target resources, accordingly. Users can view multiple segments of the population, such as REL, geographic location, SDOH factors, and more. Rates can be compared against to establish national benchmarks and 95% confidence intervals are provided.
- We executed an agreement with USC Keck to support the development of a new workforce and to upskill the existing workforce in the region for individuals who are Black/African American or from other racial and ethnic groups who are disproportionately experiencing homelessness and who meet the Population of Focus definition: “people experiencing homelessness or chronic homelessness, or who are at risk of becoming homeless with complex health and/or behavioral health conditions.

- We leveraged our COVID-19 vaccine equity response work to lay the foundation for community relationships in the region that would allow us to deepen existing relationships and create new relationships to partners to decrease health disparities. Through building place-based equity interventions, many of which are focused on narrowing equity gaps for our Black members, we are poised to embark on the next phase of work: creating community impact councils in the region to partner with community-based organizations, leaders, and community members to co-create solutions for decreasing health disparities, particularly amongst populations that are experiencing homelessness.
- We partnered with our Plan partners to collaborate on a joint IPP Grant Application process to support appropriate and sustainable IPP funding to contracted ECM/CS providers, specifically soliciting providers with expertise serving this Population of Focus.

Barriers identified in reaching these populations include, but are not limited to, the following: medical mistrust and poor communication, staff bandwidth of ECM providers to conduct in person and multiple outreaches, and issues with data submission. Many providers are also unable to locate member contact information and/or have incorrect member contact information. Concrete steps taken/investments made to address these barriers are outlined above and are ongoing.

Related to partnerships with local partners, Health Net collaborated with the Regional Taskforce on Homelessness (RTFH) and our Plan partners in San Diego County on strategies to address identified housing and service gaps in the County and to inform the Housing and Homelessness Incentive Program County Local Homelessness Plan (LHP) and Individual MCP LHP for San Diego County. This included a comprehensive county analysis of needs and demographics, as well as an MCP analysis of member demographics, needs, and gaps. Identified barriers included in our MCP LHP related to: outreach and engagement efforts; availability of long-term affordable housing; accessible services and supports for individuals with SMI/SED. Health Net contracts with local ECM and CS providers support the expansion of culturally and linguistically sensitive networks for our members. We are partnering with the RTFH and our Plan partners to explore potential updates that can be made to the CES process, including how health factors and risks can be incorporated into the CES assessment and prioritization process.

2.2.10 Measure Description

Optional

Report on five (5) optional Payment 2 measures in Program Priority Area #2 to earn a total of 30 points

Quantitative Response

Baseline data for individuals who are Black/African American or from other racial and ethnic groups who disproportionately⁶ meet the Population of Focus definition (“individuals transitioning from incarceration who have significant complex physical or behavioral health needs requiring immediate transition of services to the community”) and who have been successfully outreached to and engaged by an ECM provider.

Enter response in the Excel template.

Narrative Response

Describe the steps taken to reach individuals who are Black/African American or from other racial and ethnic groups who are disproportionately experiencing transitions from incarceration settings and meet the Population of Focus definition: “individuals transitioning from incarceration who have significant complex physical or behavioral health needs requiring immediate transition of services to the community.” Response should include details on what barriers have been identified in reaching these populations and concrete steps taken/investments made to address these barriers, including partnerships with other community entities. (100 word limit)

The top 3 racial and ethnic groups that experienced jail intakes in San Diego County in 2021 were: White (32% of intakes; 1317 intakes), Black/African American (19%; 783 intakes), and Hispanic/Latino (44%; 1770 intakes). Note that not all intakes result in incarceration; these counts of intakes include individuals that were cited and released. Also note that some people have more than one jail intake, so this data does not represent a unique count of people. Data Source: Vera-
<https://trends.vera.org/state/CA>

⁶ MCPs must determine which racial/ethnic groups disproportionately experience homelessness in the county, not just identify which racial/ethnic groups have the highest incarceration figures. This may require basic calculations using publicly available data or data obtained from county partners.

Building on Health Net's commitment to serve this population, Health Net assigned a dedicated health equity team to drive: 1) community partner engagement, 2) workforce development, 3) technical assistance, and 4) exchange of electronic clinical data to reduce barriers specific to outreach and engagement. We collaborated with our Plan partners in San Diego County to: 1) convene the San Diego County [CalAIM Roundtable](#) to understand local level priorities, discuss best practices; and 2) collaborate on a joint IPP Grant Application process to support appropriate and sustainable ECM/CS infrastructure development and capacity-building to serve this vulnerable population. Identified barriers include, but are not limited to: 1) data exchange, 2) ensuring a seamless care coordination between the in-reach/pre-release period and the transition to ECM, 3) identification and engagement with culturally-responsive providers for our justice-involved population, and 4) "zero tolerance" policies that set a low standard to evict or reject participants from programs. In Q3 2022, we will finalize our strategy for targeted outreach and engagement to support this population. Our strategy will include associated interventions, such as: 1) investment in data sharing agreements and systems, 2) collaboration with justice-involved providers to coordinate between in-reach stage and transition to ECM, 3) collaboration with existing networks of ODR and other justice-servicing community and County partners to build capacity and infrastructure to serve this population in a culturally responsive way with IPP funding, and 4) de-escalation training to support providers in identifying processes that encourage mitigation, restorative justice, peer review processes. In Q4 2022, we will begin contracting efforts with ECM providers with justice-involved experience to better serve our members' needs with an equity and SDoH lens.

2.2.11 Measure Description

*Mandatory
10 Points*

Quantitative Response Only

Number of contracted behavioral health full-time employees (FTEs)

Enter response in the Excel template.

2.2.12 Measure Description

Optional

Report on five (5) optional Payment 2 measures in Program Priority Area #2 to earn a total of 30 points

Narrative Response Only

Has the MCP hired a full-time Health Equity Officer by July 1, 2022, who has the necessary qualifications or training at the time of hire or within 1 year of hire to meet the requirements of the position, as outlined in the MCP Procurement?

Reply "YES" with the date of hire if this measure has been met.

OR

If this measure has not been met, reply "NO" with a description of concrete actions the MCP is taking to hire a full-time Health Equity Officer, including at a minimum (a) date when the job was posted, (b) how many candidates have been interviewed, and (c) how many job offers have been made to date. (100 word limit)

Yes; Health Net hired a Full Time Health Equity Officer on March 27, 2022 who has the necessary qualifications and training to meet the requirements of the position, as outlined in the MCP Procurement which includes, but is not limited to the following: lead the design and implementation of Health Net strategies and programs to ensure health equity is prioritized and addressed; ensuring all Plan policies and procedures consider health inequities and are designed to help promote health equity; development and implementation of policies and procedures aimed at improving health equity and reducing health disparities.

2.2.13 Measure Description

Optional

Report on five (5) optional Payment 2 measures in Program Priority Area #2 to earn a total of 30 points

Quantitative Response Only

Plan 30-Day Readmissions (PCR)

For beneficiaries who are in the ECM Populations of Focus and between ages 18-64, the number of acute inpatient stays during the reporting period that were followed by an unplanned acute readmission for any diagnosis within 30 days and the predicted probability of an acute readmission. Data is reported in the following categories:

- Count of Observed 30-Day Readmissions
- Count of Index Hospital Stays (IHS)

Enter response in the Excel template.

2.2.14 Measure Description

Optional

Report on five (5) optional Payment 2 measures in Program Priority Area #2 to earn a total of 30 points

Quantitative Response Only

Ambulatory Care—Emergency Department Visits (AMB)

Rate of emergency department (ED) visits per 1,000 beneficiary months for beneficiaries who are in the ECM Populations of Focus.

Enter response in the Excel template.

2.2.15 Measure Description

Optional

Report on five (5) optional Payment 2 measures in Program Priority Area #2 to earn a total of 30 points

Quantitative Response Only

Depression Screening and Follow-Up for Adolescents and Adults (DSF)

The percentage of beneficiaries 12 years of age and older who are in the ECM Populations of Focus and who were screened for clinical depression using a standardized tool and, if screened positive, who received follow-up care.

Enter response in the Excel template.

2.2.16 Measure Description

Optional

Report on five (5) optional Payment 2 measures in Program Priority Area #2 to earn a total of 30 points

Quantitative Response Only

Utilization of the PHQ-9 to Monitor Depression Symptoms for Adolescents and Adults (DMS)

The percentage of members 12 years of age and older who are in the ECM Populations of Focus with a diagnosis of depression and who had an outpatient encounter with a PHQ-9 score present in their record in the same assessment period as the encounter.

Enter response in the Excel template.

2.2.17 Measure Description

Optional

Report on five (5) optional Payment 2 measures in Program Priority Area #2 to earn a total of 30 points

Quantitative Response Only

Follow-Up After Emergency Department Visit for Mental Illness (FUM)

Percentage of emergency department (ED) visits for beneficiaries age 18 and older who are in the ECM Populations of Focus and have a principal diagnosis of mental illness or intentional self-harm and who had a follow-up visit for mental illness. Two rates are reported:

- Percentage of ED visits for mental illness for which the beneficiary received follow-up within 30 days of the ED visit (31 total days)
- Percentage of ED visits for mental illness for which the beneficiary received follow-up within 7 days of the ED visit (8 total days)

Enter response in the Excel template.

2.2.18 Measure Description

Optional

Report on five (5) optional Payment 2 measures in Program Priority Area #2 to earn a total of 30 points

Quantitative Response Only

Follow-Up After Emergency Department Visit for Alcohol and Other Drug Abuse or Dependence (FUA)

Percentage of emergency department (ED) visits for beneficiaries age 18 and older who are in the ECM Populations of Focus and have a principal diagnosis of alcohol or other drug (AOD) abuse or dependence and who had a follow-up visit for AOD abuse or dependence. Two rates are reported:

- Percentage of ED visits for which the beneficiary received follow-up within 30 days of the ED visit (31 total days)
- Percentage of ED visits for which the beneficiary received follow-up within 7 days of the ED visit (8 total days)

Enter response in the Excel template.

2.2.19 Measure Description

Optional

Report on five (5) optional Payment 2 measures in Program Priority Area #2 to earn a total of 30 points

Quantitative Response Only

Controlling High Blood Pressure (CBP)

Percentage of beneficiaries ages 18 to 85 who are in the ECM Populations of Focus and who had a diagnosis of hypertension and whose blood pressure was adequately controlled ($< 140/90$ mm Hg) during the reporting period.

Enter response in the Excel template.

2.2.20 Measure Description

Optional

Report on five (5) optional Payment 2 measures in Program Priority Area #2 to earn a total of 30 points

Quantitative Response Only

Metabolic Monitoring for Children and Adolescents on Antipsychotics (APM)

Percentage of children and adolescents ages 1 to 17 who are enrolled in the ECM Populations of Focus and who had two or more antipsychotic prescriptions and had metabolic testing. Three rates are reported:

- Percentage of children and adolescents on antipsychotics who received blood glucose testing
- Percentage of children and adolescents on antipsychotics who received cholesterol testing
- Percentage of children and adolescents on antipsychotics who received both blood glucose and cholesterol testing

Enter response in the Excel template.

2.2.21 Measure Description

*Mandatory
10 Points*

Narrative Response & Materials Submission

Submission of a signed letter of collaboration, meeting agendas/notes, or other materials that outline the organizations with which the MCP collaborated in developing the ECM Provider Capacity Building portion of the Gap-Filling Plan. If the MCP is unable to produce these documents, please specify why in the narrative response.

AND

Describe how all MCPs in the county vetted and iterated the Gap-Filling Plan with other local partners within the county. Response should include a list of organizations with which the MCP collaborated, completed activities, and methods of engagement. If no meaningful engagement or vetting with local partners was completed, please explain why and describe upcoming plans for vetting and iteration, including a list of proposed organizations, proposed activities, methods of engagement, and a time frame for completing these activities. (100 word limit)

Health Net collaborated with our Plan partners in San Diego County to collect baseline data through the ECM certification application and gap closure process. Plans will continue to leverage the San Diego County [CalAIM Roundtable](#) to understand local level, priorities, discuss with community partners the best ways to enhance and develop ECM infrastructure, and to inform development of the ECM Provider Capacity Building portion of the Gap Filling plan. San

Diego County [CalAIM Roundtable](#) website contains access to all meeting materials (i.e., agendas, PPTs, list of organization types that are invited to attend, DHCS-approved IPP Needs Assessment and Gap Filling Plans) that document our collaboration. Additional supporting documentation is attached. We have publicly posted our IPP Needs Assessment and Gap-Filling Plans [online](#); in Q4 2022 (and thereafter), we will conduct a stakeholder survey to additionally inform ECM delivery system infrastructure needs.

End of Section

Submission 2-A Measures for Priority Area 3: Community Supports Provider Capacity Building & Take-Up

Response Required to This Section

2.3.1 Measure Description

*Mandatory
30 Points*

Quantitative Response Only

Number of and percentage of eligible Members receiving Community Supports and number of unique Community Supports received by Members.

Enter response in the Excel template.

2.3.2 Measure Description

*Mandatory
30 Points*

Quantitative Response Only

Number of contracted Community Supports providers.

Enter response in the Excel template.

2.3.3 Measure Description

*Mandatory
35 Points*

Narrative Response Only

Narrative should outline progress and results from collaborations with local partners within the county to achieve the below activities. (100 word limit for each question)

1. Describe steps taken to reduce gaps or limitations in Community Supports coverage across the county.
 2. Describe steps taken to increase number and/or reach of Community Supports offered in January 2022 or July 2022.
-
1. To reduce gaps or limitations in Community Supports coverage across San Diego County, Health Net collaborated with our Plan partners in San Diego County to: 1) convene the San Diego County [CalAIM Roundtable](#) to understand local level prioritization of CS, identify potential CS providers, discuss with community partners ways to enhance and develop CS infrastructure, including ways to increase the number and reach of CS offered in the community; and 2) develop a joint IPP Grant Application process to support appropriate and sustainable CS infrastructure development and capacity building. We are in continued discussions via the San Diego County [CalAIM Roundtable](#) to identify community priorities and solicit feedback to inform IPP community-wide investments to support the build of physical plants (e.g., sobering centers) or other infrastructure to support successful implementation of CS. The San Diego County [CalAIM Roundtable](#) website contains access to all meeting materials (i.e., agendas, PPTs, list of organization types that are invited to attend, DHCS-approved IPP Needs Assessment and Gap Filling Plans) that document our collaboration. Lessons learned [here](#).
 2. Health Net has taken the following steps to increase number and/or reach of Community Supports offered in San Diego County: Through our phased approach to expand scope of CS launched in January 2022 and increase offerings in July 2022, we collaborated with our Plan partners in San Diego County to: 1) convene the San Diego County [CalAIM Roundtable](#) to understand local level prioritization of CS, identify potential CS providers, discuss with community partners ways to enhance and develop CS infrastructure, including ways to increase the number and reach of CS offered in the community; and 2) develop a joint IPP Grant Application process to support appropriate and sustainable CS infrastructure development and capacity building. We are in continued discussions via the [CalAIM Roundtable](#) to identify community priorities and solicit feedback to inform IPP community-wide investments to support the build of physical plants (e.g., sobering centers) or other infrastructure to support successful implementation of CS. The [CalAIM Roundtable](#) website contains access to all meeting materials (i.e., agendas, PPTs, list of organization types that are invited to attend, DHCS-approved IPP Needs Assessment and Gap Filling Plans) that document our collaboration. Lessons learned [here](#).

2.3.4 Measure Description

Mandatory
35 Points

Narrative Response Only

Narrative should outline progress and results from collaborations with local partners within the county to achieve the below activities. (100 word limit for each question)

1. Describe what concrete steps have been taken and/or investments made to increase Community Supports provider capacity and MCP oversight capability from January through June 2022.
 2. Describe what concrete steps have been taken and/or investments made to address Community Supports workforce, training, and TA needs in region/county, including specific cultural competency needs by region/county.
 3. Describe what concrete steps have been taken and/or investments made to support Community Supports workforce recruiting and hiring.
 4. Please list the MCP training and TA programs that have been provided to Community Supports providers, including details on when and where the trainings were held, how many people attended, and any organizations involved in the planning. *NOTE: MCPs may submit relevant meeting minutes and attendee lists, training materials, and other attachments in lieu of a narrative response to Sub-Part 4.*
-
1. Health Net has taken the following steps to increase CS provider capacity and MCP oversight capacity: 1) engagement and contracting with a wide network of CS providers that serve specific populations of focus; 2) monitoring of provider capacity via a monthly CS provider performance scorecard for each contracted CS provider; and 3) regularly requesting updated capacity information from CS providers. In addition, Health Net collaborated with Plan partners in San Diego County to convene a transparent, local level [CalAIM Roundtable](#) to understand local level priorities and discuss with community partners the best ways to enhance and develop CS provider capacity and MCP oversight capacity. We collaborated with Plan partners on a joint IPP Grant Application process to support appropriate and sustainable CS infrastructure development and capacity building.
 2. Health Net has taken the following steps to address CS workforce, training, TA needs, including specific cultural competency needs in San Diego County by: 1) providing several training opportunities for CS providers including, but

not limited to: member engagement, claims and invoice guidance, and referral and authorization guidance:

https://www.healthnet.com/content/healthnet/en_us/providers/working-with-hn/provider_engagement.html#calaim.html; 2) we will roll out implicit bias trainings in Q3 2022; and 3) we have

developed cultural competency trainings that we will roll out to CS providers in Q4 2022. In addition, Health Net collaborated with our Plan partners in San Diego County to convene a transparent, local level [CalAIM Roundtable](#) to understand CS workforce, training, TA needs in the county. We collaborated with Plan partners on a joint IPP Grant Application process to support appropriate and sustainable CS infrastructure development and capacity building.

3. Health Net has taken the following steps to support CS workforce recruiting and hiring of necessary staff to build capacity: 1) executed an agreement with USC Keck to train new and upskill the existing Street Medicine workforce to successfully deliver care directly to people experiencing unsheltered homelessness, and to advise programs on how to integrate street medicine into managed Medi-Cal and CalAIM; 2) we have signed an LOI with First 5 California to train CHWs as part of our larger workforce development effort; 3) developed a broader workforce development strategy to address pipeline, training, certification and placement needs to scale existing programs and support our networks; 4) provided ongoing provider training on CS. In addition, Health Net collaborated with our Plan partners in San Diego County to convene a transparent, local level [CalAIM Roundtable](#) to understand CS workforce, training, TA needs in the county. We collaborated with Plan partners on a joint IPP Grant Application process to support appropriate and sustainable CS infrastructure development and capacity building.
4. Health Net has developed a CalAIM training and TA program that uses live and on-demand webinars on topics including authorizations, referrals, claims, eligibility, data sharing, member engagement, grievances and appeals, operations, Findhelp and more: https://www.healthnet.com/content/healthnet/en_us/providers/working-with-hn/provider_engagement.html#calaim.html. Statewide, we have had 227 webinar attendees participate in our CS training opportunities and 121 people leverage our recordings. Health Net collaborated with Plan partners in San Diego County to convene a transparent, local level [CalAIM Roundtable](#) to jointly provide CalAIM trainings to the communities we serve. The San Diego County [CalAIM Roundtable](#) website contains access to all meeting materials (i.e., agendas, PPTs, list of organization types that are invited to attend, DHCS-approved IPP Needs Assessment and Gap Filling Plans) that document our collaboration. We collaborated with Plan partners on a joint IPP Grant Application process to support appropriate and sustainable CS infrastructure development and capacity building.

2.3.5 Measure Description

Mandatory
35 Points

Narrative Response Only

1. Describe progress against the narrative plan submitted for Payment 1 regarding collaborative work with Tribes and Tribal providers used by members in the county to develop and support the provision of Community Supports for members of Tribes in the county (*see narrative measure 1.3.6, sub-questions 2-3*). This response should include details on concrete actions taken/investments made to demonstrate progress made in the below activities. (100 word limit)
 - a. Working with Tribes and Tribal providers used by members in the county on provider capacity.
 - b. Providing Community Supports for members of Tribes in the county.

OR

1. For MCPs operating in counties *without* recognized Tribes, describe the approach taken to supporting culturally competent Community Supports for members who receive Tribal services, including efforts to contract with Tribal providers in surrounding counties. (100 word limit)

There are 17 federally-recognized Tribes in San Diego County (Source: NCIDC). There are 7 Tribal providers in the county, including Indian Health Council, Southern Indian Health Council, Sycuan Tribal Government, La Posta Outreach Substance Abuse Center, Campo Medical/Dental Clinic, San Diego American Indian Health Center, and Santa Ysabel Community Health Center. In San Diego County we have CS contracts in place to provide the following Community Supports to members in the County who are receiving Tribal services: Housing Transition Navigation Services, Housing Tenancy and Sustaining Services, Recuperative Care (Medical Respite), Meals/Medically Tailored Meals, Sobering Centers, Asthma Remediation.

To support our CS contracting efforts in the County, Health Net collaborated with our Plan partners in San Diego County to: 1) convene the San Diego County [CalAIM Roundtable](#) to understand local level priorities, discuss with community partners ways to enhance and develop CS infrastructure, and 2) develop a joint IPP Grant Application process to support appropriate and sustainable CS infrastructure development and capacity building. The San Diego County [CalAIM](#)

[Roundtable](#) website contains access to all meeting materials (i.e., agendas, PPTs, list of organization types that are invited to attend (inclusive of Tribes and Tribal providers), DHCS-approved IPP Needs Assessment and Gap Filling Plans) that document our collaboration. To address stakeholder feedback provided to-date, by Q3 2022, Health Net will collaborate with the California Rural Indian Health Board, the California Consortium for Indian Health, and our Plan partners to launch a [CalAIM Roundtable](#) specific to Tribes and Tribal providers and explore additional IPP grant funding opportunities specific to Tribes and Tribal Providers.

2.3.6 Measure Description

*Mandatory
35 Points*

Narrative Response Only

Describe how the MCP successfully collaborated with all MCPs in the county to support Community Supports capacity expansion and, if applicable, leverage existing WPC capacity. If only one MCP is operating in the county, the narrative must describe how it successfully leveraged and expanded existing county and, if applicable, WPC infrastructure to support Community Supports capacity building. Response should include details regarding what barriers were encountered, which strategies proved successful, and the MCP's plans to continue capacity and infrastructure building. MCPs are also encouraged to describe how they might leverage the new community health workers (CHW) benefit moving forward to build capacity in the delivery system for Community Supports. (100 word limit)

In collaboration with our Plan partners, Health Net maintained existing WPC infrastructure by: 1) convening the San Diego County [CalAIM Roundtable](#) to understand local level priorities, discuss best practices; and 2) collaborating on a joint IPP Grant Application process to support appropriate and sustainable CS infrastructure development and capacity-building. Barriers included: time constraints related to provider education, stakeholder capacity. Ongoing successful strategies include: leveraging developed WPC infrastructure and partnerships; utilizing a Steering Committee model; standing meetings with Plan partners; supporting CS infrastructure development and capacity-building with IPP funding. The new CHW/Ps, who will reflect the population we serve, will support outreach, comprehensive assessment and care management planning, enhanced coordination and transitions of care, and referral coordination to community and support services.

2.3.7 Measure Description

*Mandatory
30 Points*

Quantitative Response Only

Percentage of enrollees receiving Community Supports by race, ethnicity, and primary language, relative to the demographics in the underlying enrollee population.

Enter response in the Excel template.

2.3.8 Measure Description

*Optional
Report on one (1) optional Payment 2 measure in Program Priority Area #3 to earn 50 points*

Quantitative Response Only

Asthma Medication Ratio (AMR)

The percentage of beneficiaries ages 5 to 64 who are receiving Community Supports and who were identified as having persistent asthma and had a ratio of controller medications to total asthma medications of 0.50 or greater during the reporting period.

Enter response in the Excel template.

2.3.9 Measure Description

*Optional
Report on one (1) optional Payment 2 measure in Program Priority Area #3 to earn 50 points*

Quantitative Response Only

The number of individuals who meet the criteria for the Population of Focus ("people experiencing homelessness or chronic homelessness, or who are at risk of becoming homeless with complex health and/or behavioral health conditions") who were housed for more than 6 consecutive months.

Enter response in the Excel template.

2.3.10 Measure Description

Optional

Report on one (1) optional Payment 2 measure in Program Priority Area #3 to earn 50 points

Quantitative Response Only

Controlling High Blood Pressure (CBP)

Percentage of beneficiaries who meet the criteria for the Population of Focus ("people experiencing homelessness or chronic homelessness, or who are at risk of becoming homeless with complex health and/or behavioral health conditions") 18-85 years of age who had a diagnosis of hypertension and whose blood pressure was adequately controlled (< 140/90 mm Hg).

Enter response in the Excel template.

2.3.11 Measure Description

Optional

Report on one (1) optional Payment 2 measure in Program Priority Area #3 to earn 50 points

Quantitative Response Only

Comprehensive Diabetes Care (CDC)

Percentage of beneficiaries who meet the criteria for the Population of Focus: "people experiencing homelessness or chronic homelessness, or who are at risk of becoming homeless with complex health and/or behavioral health conditions," 18-75 years of age with diabetes who had hemoglobin A1c > 9.0%.

Enter response in the Excel template.

2.3.12 Measure Description

*Mandatory
20 Points*

Narrative Response & Materials Submission

Submission of a signed letter of collaboration, meeting agendas/notes, or other materials that outline the organizations with which the MCP collaborated in developing the Community Supports Provider Capacity Building and Community Supports Take-Up portion of the Gap-Filling Plan. If the MCP is unable to produce these documents, please specify why in the narrative response.

AND

Describe how all MCPs in the county vetted and iterated the Gap-Filling Plan with local partners within the county. This response should include a list of organizations with which the MCP collaborated, completed activities, and methods of engagement. If no meaningful engagement or vetting with local partners was completed, please explain why and describe upcoming plans for vetting and iteration, including a list of proposed organizations, proposed activities, methods of engagement, and a time frame for completing these activities. (100 word limit)

Health Net collaborated with our Plan partners in San Diego County to collect baseline data through the CS certification application and gap closure process and to jointly assess findings. Plans will continue to leverage the San Diego County [CalAIM Roundtable](#) to understand local level, priorities, discuss with community partners the best ways to enhance and develop CS infrastructure, and to inform development of the Community Supports Provider Capacity Building and Community Supports Take-Up portion of the Gap Filling plan. The San Diego County [CalAIM Roundtable](#) website contains access to all meeting materials (i.e., agendas, PPTs, list of organization types that are invited to attend, DHCS-approved IPP Needs Assessment and Gap Filling Plans) that document our collaboration. Additional supporting documentation is attached. We have publicly posted our IPP Needs Assessment and Gap-Filling Plans [online](#); in Q4 2022 (and thereafter), we will conduct a stakeholder survey to additionally inform CS delivery system infrastructure needs.

End of Section

Submission 2-B Measures *(Added Spring 2023)*

Response Required to This Section

2B.1.1 Measure Description

10 Points

Quantitative Response

Number and percentage point increase in contracted ECM providers that engage in bi-directional Health Information Exchange (HIE).

Enter response in the Excel template.

Narrative Response

Describe the concrete steps taken and investments made by the MCP to increase the number of contracted ECM providers that engage in bi-direction Health Information Exchange (HIE). *(No longer than one page per Measure)*

Outlined below are the concrete steps taken and investments that Health Net has made to increase the number of contracted Enhanced Care Management (ECM) providers in San Diego County that engage in bi-directional Health Information Exchange (HIE).

Assessment of ECM Provider Capability to Engage in Bi-Directional Access to HIE

Health Net assessed all contracted ECM providers related to their capabilities to engage in bi-directional HIE. In addition, we collaborated with our Plan partners – Aetna Better Health of California, Blue Shield of California Promise Health Plan, Community Health Group Partnership Plan, Kaiser Permanente, and Molina Healthcare of California – in San Diego County to collect baseline data through an ECM certification application and gap closure process and collectively reviewed and assessed findings to determine the best approach to jointly address identified gaps.

Steps Health Net Has Taken to Ensure ECM Providers Have the Ability to Engage in Bi-Directional HIE

Health Net has made the following Plan-level investments to engage in bidirectional data exchange so we are able to access relevant and timely member data to support care coordination and ECM:

1. Health Net plays a strong leadership role in the California HIE industry, promoting and exchanging HIE for the care of our members.
2. Health Net participated in the CA State AB 133 Data Exchange Framework – an effort to connect all providers, hospitals, and clients to HIE and exchange data – and is a committee member on the Data Sharing Agreement and Policies & Procedures Subcommittee.
3. Health Net has four FTEs dedicated to advancing this important work, including working with data exchanges to receive inbound facility ADT (Admission, Discharge, Transfer) notifications and electronic medical record files in support of our members' health care, supporting HIE connections and data exchange and provision of data to ECM providers.
4. Health Net signed the CalHHS Data Exchange Framework (DxF) Data Sharing Agreement (DSA) on January 3, 2023.
5. We have the ability to send data in accordance with the Office of the National Coordinator for Health IT (ONC) interoperability rules and we also send certain data to HIEs and electronic medical records (EMRs) to retrieve clinical data and also close gaps in care. We also have the ability to connect to and ingest data from multiple sources, including Electronic Data Interchange (EDI) and Health Level Seven (HL7) for ADTs and Electronic Health Records (EHRs) from various HIEs and EMRs.
6. We are actively engaged with San Diego County to explore bi-directional exchange of behavioral health data per the Behavioral Health Quality Improvement Program (BHQIP).
7. Our current roadmap also includes integration with Clinical Data (CCDAs) from a prioritized list of California health systems.

Health Net continues its work in connecting to HIEs across the regions we serve. We are currently connected to the following HIE/CIEs in San Diego County and continue to assess our opportunities to connect to other networks: Manifest MedEx, Collective Medical Technology, San Diego Health Connect and San Diego 211 Community Information Exchange. We also provide ADT reports to 11 ECM providers in San Diego County through a Secure File Transfer Protocol (SFTP) process and will continue to encourage additional and/or net-new ECM providers to receive and utilize these reports to

better coordinate care for our members. In addition, the Cozeva Provider Practice Enablement Tool, a cloud-based platform, is available to our providers to bridge the data between providers and the Plan to support our members.

MCP Collaboration to Address Identified Gaps

We collaborated with Aetna Better Health of California, Blue Shield of California Promise Health Plan, Community Health Group Partnership Plan, Kaiser Permanente, and Molina Healthcare of California on a joint IPP Grant Application process to support contracted ECM providers' ability to engage in bi-directional HIE. We also partnered with Aetna Better Health of California, Blue Shield of California Promise Health Plan, Community Health Group Partnership Plan, Kaiser Permanente, and Molina Healthcare of California to jointly fund a transparent, local level San Diego County CalAIM Roundtable to jointly provide CalAIM trainings to contracted ECM providers in San Diego County on how to access IPP funding to address this gap, if identified. The San Diego County CalAIM Roundtable website contains access to all meeting materials (i.e., agendas, PowerPoint presentations, list of organization types that are invited to attend, DHCS-approved IPP Needs Assessment and Gap Filling Plans) that document our collaboration. Additional trainings on how to access IPP funding were provided outside of the CalAIM Roundtable process as well.

As a result of this process, during the IPP Measurement Period of July 1 – December 31, 2022, Health Net awarded five providers in San Diego County approximately \$232,425.00 to increase the number of contracted ECM providers that engage in bi-directional HIE. Examples of what the funding supports includes, but is not limited to, the following:

- Install software enhancements that add the capability to create drop downs in the user interface, allowing code encounters under one or more 18 SDOH codes.
- Purchase an EHR that will be used when conducting outreach to referred members for authorized CS within 24 hours of assignment, manage member touchpoints, effectively coordinating with other providers in the member's care team, sharing PHI, and identifying additional CS the member may benefit from and send any additional request(s) for CS to MCPs for authorization.
- Implement full integration 2-1-1 CIE to build the fully integrated CIE with EPIC, including onboarding, membership, and data integration.

Going Forward

Health Net is committed to ensuring 100 percent of our contracted ECM providers have signed the statewide CalHHS DSA and engage in bi-directional HIE.

2B.1.2 Measure Description

20 Points

Quantitative Response

Number and percentage point increase in contracted ECM providers with access to certified EHR technology or a care management documentation system able to generate and manage a patient care plan.

Enter response in the Excel template.

Narrative Response

Describe the concrete steps taken and investments made by the MCP to increase the number of contracted ECM providers with access to certified EHR technology or a care management documentation system able to generate and manage a patient care plan. *(No longer than one page per Measure)*

To date, 100 percent of our contracted ECM providers in San Diego County have access to certified EHR technology or a care management documentation system able to generate and manage a patient care plan. Outlined below are the concrete steps taken and investments that Health Net has made to support this capability.

Assessment of ECM Provider Access to Certified EHR Technology, Care Management Document System

Health Net assessed all contracted ECM providers related to their ability to access to certified EHR technology or a care management documentation system able to generate and manage a patient care plan. In addition, we collaborated with our Plan partners – Aetna Better Health of California, Blue Shield of California Promise Health Plan, Community Health Group Partnership Plan, Kaiser Permanente, and Molina Healthcare of California – in San Diego County to collect baseline

data through an ECM certification application and gap closure process and collectively reviewed and assessed findings to determine the best approach to jointly address identified gaps.

Steps Health Net Has Taken to Ensure ECM Providers Have Access to Certified EHR Technology, Care Management Documentation System

Health Net has made the following Plan-level investments to ensure ECM providers have access to certified EHR technology or a care management documentation system able to generate and manage a patient care plan:

1. For providers that reported not having access to certified EHR technology or a care management documentation system able to generate and manage a patient care plan, Health Net developed a Patient Care Plan tool, offering the capability for ECM providers to utilize our Provider Portal to develop an electronic care plan that can be utilized to document their member-specific goals and interventions. The care plan is accessible to other team members who have Provider Portal access. We have conducted targeted provider outreach and education informing providers that this tool is available use, if needed. In cases where providers reported a preference to use a payor agnostic tool, Health Net funded investments for the providers to acquire the capabilities (see section below titled, *MCP Collaboration to Address Identified Gaps*).
2. We have made findhelp.com available to all contracted ECM providers, which offers closed-loop referral capabilities and creates an efficiency for providers and members to search directly for no-cost or low-cost Community Supports (CS) programs to support members with social determinants of health needs (SDOH).
3. We will continue to explore additional ways to leverage EHRs including through implementing interoperability features with EHRs such as Epic and Cerner.
4. Our current roadmap is primarily focused on Clinical Data Exchange; however, with increased funding we are looking to build additional functionality with EMR Connectivity (e.g., Epic Payor Platform).
5. We will enhance SDOH data intake through the Cozeva Provider Practice Enablement Tool, a cloud-based platform, available to our providers to bridge the data between providers and the Plan to support our members.

MCP Collaboration to Address Identified Gaps

We collaborated with Aetna Better Health of California, Blue Shield of California Promise Health Plan, Community Health Group Partnership Plan, Kaiser Permanente, and Molina Healthcare of California on a joint IPP Grant Application process to support contracted ECM providers' access to certified EHR technology or a care management documentation system able to generate and manage a patient care plan. We also partnered with Aetna Better Health of California, Blue Shield of California Promise Health Plan, Community Health Group Partnership Plan, Kaiser Permanente, and Molina Healthcare of California to jointly fund a transparent, local level San Diego County CalAIM Roundtable to jointly provide CalAIM trainings to contracted ECM providers in San Diego County on how to access IPP funding to address this gap, if identified. The San Diego County CalAIM Roundtable website contains access to all meeting materials (i.e., agendas, PowerPoint presentations, list of organization types that are invited to attend, DHCS-approved IPP Needs Assessment and Gap Filling Plans) that document our collaboration. Additional trainings on how to access IPP funding were provided outside of the CalAIM Roundtable process as well.

As a result of this process, during the IPP Measurement Period of July 1 – December 31, 2022, Health Net awarded 11 providers in San Diego County approximately \$1,397,352.00 to increase the number of contracted ECM providers with access to certified EHR technology or a care management documentation system able to generate and manage a patient care plan. Examples of what the funding supports includes, but is not limited to, the following:

- Install software enhancements to allow caregivers to document, via web portal, mobile full site, or mobile app, the care plans and daily assessments/checklists expected from caregivers to document after services are performed. This system capability will enhance the ability to provide care management documentation to the health plans upon request for any health plan audits or utilization reviews.
- Hire dedicated staff members to develop and manage Electronic Health Record Platform specifically for provider's CalAIM programs.
- Purchase of a Care Management System as well as equipment to support use of the technology needed to create a unified communications and collaboration platform that's scalable, intuitive, and adopted by staff members allowing the need for the sorting and categorizing of enrollee information.

2B.1.3 Measure Description

20 Points

Quantitative Response

Number and percentage point increase in contracted ECM and Community Supports providers capable of submitting a claim or invoice to a MCP, or have access to a system or service that can process and send a claim or invoice to a MCP with information necessary for the MCP to submit a compliant encounter to DHCS.

Enter response in the Excel template.

Narrative Response

Describe the concrete steps taken and investments made by the MCP to increase the number of contracted ECM and Community Supports providers capable of submitting a claim or invoice to a MCP, or have access to a system or service that can process and send a claim or invoice to a MCP with the information necessary for the MCP to submit a compliant encounter to DHCS. *(No longer than one page per Measure)*

To date, 100 percent of our contracted ECM and Community Supports providers in San Diego County have the ability to submit a claim or invoice to Health Net or have access to a system or service that can process and send a claim or invoice to Health Net with the information necessary for the MCP to submit a compliant encounter to DHCS. Outlined below are the concrete steps taken and investments that Health Net has made to support this capability.

Assessment of ECM and Community Supports Provider Capability to Submit Claims, Health Net assessed all contracted ECM and Community Supports providers related to their ability to process and send a claim or invoice to Health Net with the information necessary for the MCP to submit a compliant encounter to DHCS. In addition, we collaborated with our Plan partners – Aetna Better Health of California, Blue Shield of California Promise Health Plan, Community Health Group Partnership Plan, Kaiser Permanente, and Molina Healthcare of California – in San Diego County to collect baseline data through an ECM and Community Supports certification application and gap closure process and collectively reviewed and assessed findings to determine the best approach to jointly address identified gaps.

Steps Health Net Has Taken to Ensure ECM and Community Supports Providers Are Capable of Submitting a Claim or Invoice to MCP

Health Net has made the following Plan-level investments to ensure ECM and Community Supports providers have the ability to submit a claim or invoice to Health Net or have access to a system or service that can process and send a claim or invoice to Health Net with the information necessary for the MCP to submit a compliant encounter to DHCS:

1. We developed a “smart” invoice with embedded business rules to better enable the provider to accurately complete the invoice.
2. We contracted with Conduent, a business processing vendor, to intake our invoices and translate them into an 837 file for loading into our claims system. This includes the upload capability on our provider portal. Providers can also use our standard claims process submitting claims electronically through a clearing house or via paper.
3. We launched capability through findhelp to enable Community Supports providers processing referrals through their portal the ability to translate that once the services are rendered into an invoice that includes electronic submission.
4. We provided newly contracted providers with training resources with access to step-by-step invoice and claims instructions, and technical assistance, when needed.
5. We actively monitor invoice and claims processing to identify any trends that might point to a provider with higher rates of rejects and/or denials so we provide additional education.

MCP Collaboration to Address Identified Gaps

We collaborated with Aetna Better Health of California, Blue Shield of California Promise Health Plan, Community Health Group Partnership Plan, Kaiser Permanente, and Molina Healthcare of California on a joint IPP Grant Application process to ensure contracted ECM and CS providers have the ability to submit a claim or invoice to Health Net or have access to a system or service that can process and send a claim or invoice to Health Net with the information necessary for the MCP to submit a compliant encounter to DHCS. We also partnered with Aetna Better Health of California, Blue Shield of California Promise Health Plan, Community Health Group Partnership Plan, Kaiser Permanente, and Molina Healthcare of California to jointly fund a transparent, local level San Diego County CalAIM Roundtable to jointly provide CalAIM trainings to contracted ECM providers in San Diego County on how to access IPP funding to address this gap, if identified. The San Diego County CalAIM Roundtable website contains access to all meeting materials (i.e., agendas, PowerPoint presentations, list of organization types that are invited to attend, DHCS-approved IPP Needs Assessment and Gap Filling

Plans) that document our collaboration. Additional trainings on how to access IPP funding were provided outside of the CalAIM Roundtable process as well.

As a result of this process, during the IPP Measurement Period of July 1 – December 31, 2022, Health Net awarded nine providers in San Diego County approximately \$409,200.00 to increase the number of contracted ECM and Community Supports providers with the ability to submit a claim or invoice to Health Net or have access to a system or service that can process and send a claim or invoice to Health Net with the information necessary for the MCP to submit a compliant encounter to DHCS. Examples of what the funding supports includes, but is not limited to, the following:

- Install software enhancements to customize provider's 837 EDI files to be specific for each Medi-Cal managed care plan provider is contracted with to properly submit claim in the format the health plans require.
- Purchase a Billing System and the hardware, staffing, and resources needed for implementation. With a more robust encounter and billing system, the provider will be able to easily invoice for all Community Supports services across all contracted Managed Care Plans.
- Hire of dedicated billing staff serving as the centralized expert for all CalAIM billing processes to efficiently navigate billing processes, build relationships with providers, and allow other program staff to focus on their respective program responsibilities.

2B.1.4 Measure Description

20 Points

Quantitative Response Only

Number and percentage point increase in contracted Community Supports providers for those Community Supports offered by the MCP during the measurement period with access to closed-loop referral systems.

NOTE: Closed-loop referrals are defined as coordinating and referring the member to available community resources and following up to ensure services were rendered. A closed-loop referral system refers to a system or process which ensures the referring provider receives information that the Member was appropriately referred to, and received, services.

Enter response in the Excel template.

2B.2.1 Measure Description

10 Points

Quantitative Response Only

Number of contracted ECM care team full time equivalents (FTEs)

Total FTEs are defined as the sum of ECM care team members' working hours divided by their employer's full-time working hours (i.e. 40 hours per week); multiple part-time ECM care team members can equate to one (1) FTE.

Enter response in the Excel template.

2B.2.2 Measure Description

10 Points

Quantitative Response Only

Number of Members enrolled in ECM

Enter response in the Excel template.

2B.2.3 Measure Description

10 Points

Quantitative Response Only

Number of members who are Black/African American and other racial and ethnic groups who are disproportionately experiencing homelessness that are enrolled in ECM during the measurement period.

Enter response in the Excel template.

2B.3.1 Measure Description

10 Points

Quantitative Response Only

Number of and percentage of eligible members receiving Community Supports, and number of unique Community Supports received by members.

Enter response in the Excel template.

2B.3.2 Measure Description

10 Points

Quantitative Response Only

Number of contracted Community Supports providers.

Enter response in the Excel template.

End of Section