

Michelle Baass | Director

December 29, 2023

THIS LETTER SENT VIA EMAIL

Sonja Bjork, Chief Executive Officer Partnership Health Plan of California 4665 Business Center Drive Fairfield, CA 94534

NOTICE OF IMPOSITION OF MONETARY SANCTIONS FOR FAILURE TO MEET MINIMUM PERFORMANCE LEVELS FOR MEDI-CAL MANAGED CARE ACCOUNTABILITY SET PERFORMANCE MEASURES

Dear Sonja Bjork,

The Department of Health Care Services (DHCS) sends this notice of imposition of monetary sanctions on Partnership Health Plan of California for failure to meet required minimum performance levels (MPLs) for measurement year (MY) 2022 Medi-Cal Managed Care Accountability Set (MCAS) performance measures.

Under the contract with DHCS, Partnership Health Plan of California is required to meet the DHCS established MPLs for each Health Effectiveness Data and Information Set (HEDIS) measure and all other required MCAS performance measures (Exhibit A, Attachment 4, Quality Improvement System, section 9 External Quality Review Requirements, A).

Successful administration of the Medi-Cal program requires a collaborative partnership between DHCS and Medi-Cal managed care plans (MCPs). This collaboration includes the expectation that MCPs will meet their contractual and programmatic requirements on an ongoing basis. Partnership Health Plan of California and DHCS regularly collaborated on strategies for improving the Plan's MCAS performance measures required to meet MPLs. On July 20, 2023, DHCS received validated MCAS measure rates from the External Quality Review Organization and confirmed that Partnership Health Plan of California has 31 plan-wide measures below MPL across 3 domains for MY 2022. See Table 2 for enforcement tier designation triggers.

Sonja Bjork, CEO Page 2 December 29, 2023

Under Welfare and Institutions Code (W&I) section 14197.7 and the MCP contract, DHCS has the authority to impose monetary sanctions for Partnership Health Plan of California's failure to meet its MPLs for all applicable MCAS performance measures (Exhibit E, Attachment 2, Program Terms and Conditions, section 17 Sanctions, B; W&I § 14197.7(f)(1)). As noted above, the MCP contract requires it to meet the DHCS established MPLs for each MCAS performance measure (Exhibit A, Attachment 4, Quality Improvement System, section 9 External Quality Review Requirements, A). Partnership Health Plan of California confirming failure to meet the MPLs as outlined in the contract creates good cause for DHCS to impose monetary sanctions (Exhibit E, Attachment 2, Program Terms and Conditions, section 17 Sanctions, B; W&I § 14197.7(f)(1)).

DHCS is imposing monetary sanctions for Partnership Health Plan of California's failure to comply with its obligations set forth in the contract. Under W&I section 14197.7(f), DHCS is authorized to impose a \$25,000 sanction per violation of Partnership Health Plan of California's contractual obligation to meet MPLs for each MCAS performance measure.

The total sanction amount for Partnership Health Plan of California is \$184,000 for the following 31 measures below the MPL for MY 2022:

Reporting Unit	Measures*	Domains*	MCP Rates	MPL	Trending Difference from HEDIS MY 2021	Population Impacted
Northeast	FUM– 30Day	ВН	26.85%	54.51%	-6.4	188
	CIS-10	CH	18.49%	34.79%	0.24	1290
	IMA-2	CH	18.73%	35.04%	-0.49	1374
	LSC	CH	29.68%	63.99%	0	1115
	W30-2	CH	53.22%	65.83%	-2.25	748
	W30-6	CH	36.18%	55.72%	0.8	628
	WCV	CH	40.73%	48.93%	0.81	19248
	BCS	RC	45.63%	50.95%	-1.3	2519
	CCS	RC	54.01%	57.64%	5.1	9805
	CHL-Tot	RC	49.13%	55.32%	2.48	1461
Northwest	FUM– 30Day	ВН	16.34%	54.51%	-1.79	215
	CIS-10	CH	23.84%	34.79%	-8.76	752
	IMA-2	CH	24.82%	35.04%	3.41	808
	LSC	CH	45.74%	63.99%	0	536
	W30-2	CH	61.15%	65.83%	4.63	397

1501 Capitol Avenue, MS 0020 P.O. Box 997413 Sacramento, CA 95899-7413 Phone (916) 449-7400 | www.dhcs.ca.gov



Sonja Bjork, CEO Page 3 December 29, 2023

	W30–6	CH	43.52%	55.72%	7.39	379
	WCV	CH	43.98%	48.93%	2.5	11672
	BCS	RC	41.44%	50.95%	0.71	1638
	CCS	RC	55.04%	57.64%	-0.08	7209
	CHL-Tot	RC	52.38%	55.32%	-1.09	1059
Southeast	FUM– 30Day	ВН	22.43%	54.51%	-5.79	588
	LSC	CH	50.61%	63.99%	0	1477
	W30-2	CH	62.39%	65.83%	9.46	1120
	W30-6	CH	37.65%	55.72%	11.49	1199
	WCV	CH	45.67%	48.93%	-0.11	34442
	PPC-Pre	RC	83.09%	85.40%	-5.32	355
Southwest	FUM– 30Day	ВН	28.59%	54.51%	4.18	602
	LSC	CH	44.28%	63.99%	0	1994
	W30-2	CH	65.71%	65.83%	1.66	1238
	W30-6	CH	42.96%	55.72%	3.08	1560
	WCV	CH	46.99%	48.93%	0.1	41107

^{*}Please see Table 1 for acronym definitions

Pursuant to W&I section 14197.7 and in accordance with the December 4, 2023, Quality Sanction Bulletin, DHCS has considered the factors set forth in W&I section 14197.7(f) and (g) in determining the sanction amount, including the following:

- Scope of the violations, which are determined by the number of eligible members impacted by the quality-of-care violation (i.e., the number of eligible members who did not receive the recommended preventive service.) If an MCP's failure to meet an MPL impacts more than 25,000 eligible members, then each impacted beneficiary will constitute a separate violation and the MCP may be sanctioned more than \$25,000 total, as provided by W&I sections 14197.7(f)(1) and (g)(1).
- In determining the nature, scope, and gravity of the violation under W&I section 14197.7(g)(1), DHCS will consider the degree to which the MCP is below the MPL for the measure at issue and will increase sanction amounts per violation based upon the severity of the violation. (Please see Table 3 for violation factors).
- DHCS will consider whether the MCP's performance on the MPL at issue has improved or worsened over the previous MY under W&I section 14197.7(g)(6). If performance has gotten worse over the previous MY, the sanction amount will increase; if performance has improved, the sanction amount will decrease. (Please see Table 4 for trending factors).



Sonja Bjork, CEO Page 4 December 29, 2023

• DHCS has reduced the total sanction amount for MCPs in counties with Healthy Places Index (HPI) scores under the 50th percentile, as determined by DHCS (Please see Table 5 for HPI percentile and impact factors). This amount has already been accounted for in the sanction total above.

MCP by County	HPI Percentile	HPI Impact Factor
Partnership Health Plan/Northeast	43.8%	10.0%
Partnership Health Plan/Northwest	47.3%	10.0%
Partnership Health Plan/Southeast	78.9%	0.0%
Partnership Health Plan/Southwest	84.2%	0.0%

Partnership Health Plan of California is also required to submit a revised comprehensive quality strategy on or before January 31, 2024, that includes new interventions designed to meet or exceed the required 2024 milestones and details how it intends to devote adequate resources and staff to quality improvement.

Sincerely,

Docusigned by:

Sarah Lahidji

CF9B74026BA741A...

Sarah Lahidji

Division Chief, Quality and Health Equity Quality and Population Health Management Department of Health Care Services



Sonja Bjork, CEO Page 5 December 29, 2023

CC

Michelle Baass Director Department of Health Care Services

Lindy Harrington Interim Chief Deputy Director, Health Care Programs Department of Health Care Services

Judith Recchio
Deputy Director and Chief Counsel
Department of Health Care Services

Susan Philip Deputy Director, Health Care Delivery Systems Department of Health Care Services

Bambi Cisneros Assistant Deputy Director, Managed Care Health Care Delivery Systems Department of Health Care Services

Michelle Retke Contracting Officer, Chief of Managed Care Operating Division Health Care Delivery Systems Department of Health Care Services

Dana Durham
Chief of Managed Care Quality and Monitoring Division
Health Care Delivery Systems
Department of Health Care Services

Robert Moore, MD MPH MBA, Chief Medical Director Partnership Health Plan of California 4665 Business Center Drive Fairfield, CA 94534

Danielle Ogren, Associate Director of Compliance and Program Strategy Partnership Health Plan of California 4665 Business Center Drive Fairfield, CA 94534

Quality & Population Health Management

1501 Capitol Avenue, MS 0020 P.O. Box 997413 Sacramento, CA 95899-7413 Phone (916) 449-7400 | www.dhcs.ca.gov



Sonja Bjork, CEO Page 6 December 29, 2023

Enclosure

TABLE 1: DOMAIN, MEASURE, & ACRONYM				
Domain	Measure Ac			
Children's	Child and Adolescent Well-Care Visits	WCV		
Health	Childhood Immunization Status: Combination 10	CIS-10		
(CH)	Immunizations for Adolescents: Combination 2	IMA-2		
	Lead Screening in Children	LSC		
	Well-Child Visits in the First 30 Months of Life — Well-Child Visits in the First 15 Months — Six or More Visits	W30-6		
	Well-Child Visits in the First 30 Months of Life — Well-Child Visits for Age 15 Months to 30 Months — Two or More Visits	W30-2		
Reproductive	Breast Cancer Screening	BCS		
Health and Cancer	Cervical Cancer Screening	CCS		
Prevention (RC)	Chlamydia Screening in Women	CHL		
	Prenatal and Postpartum Care: Postpartum Care	PPC-Post		
	Prenatal and Postpartum Care: Timeliness of Prenatal Care	PPC-Pre		
Chronic Disease	Comprehensive Diabetes Care: HbA1c Poor Control (>9.0%)*	HBD-H9*		
Management (CD)	Controlling High Blood Pressure	CBP		
Behavioral	Follow-up After Emergency Department Visit for	FUM-		
Health (BH)	Mental Illness – 30-day Follow-Up	30Day		
	Follow-up After Emergency Department Visit for Substance Use – 30-day Follow-Up	FUA-30Day		

^{*}A lower rate is better for this measure



Sonja Bjork, CEO Page 7 December 29, 2023

TABLE 2: QUALITY ENFORCEMENT TIER DESIGNATION TRIGGERS				
Enforcement Tiers	Tier 1	Tier 2	Tier 3	
Triggers	One (1) measure below the MPL in any one (1) domain	Two (2) or more measures below the MPL in any one (1) domain	Three (3) or more measures below the MPL in two (2) or more domains	
Enforcement Action	Not subject to monetary sanction	Subject to monetary sanction	Subject to monetary sanction	

TABLE 3: VIOLATION AND BENEFICIARY IMPACT (W&I section 14197.7(g)(1))			
Severity/Beneficiary Impact	Violation per Measure	Severity Violation Factor	
Minimal Violation	<1.00% below MPL	1.0	
Minor violation	1.00% - 5.99% below MPL	1.2	
Moderate Violation	6.00% - 10.99% below MPL	1.4	
Moderately severe violation	11.00% - 15.99% below MPL	1.6	
Severe Violation	16.00% - 20.99% below MPL	1.8	
Extremely severe violation	≥21.00% below the MPL	2.0	

TABLE 4: TRENDING FACTOR (W&I section 14197.7(g)(6))			
Degrees of Improvement	Trending Difference per Measure	Trending Factor	
Significant Worsening	≤(-)15.01%	2.0	
Moderately Significant Worsening	(-)15.00% - (-)11.01%	1.8	
Moderate Worsening	(-)11.00% - (-)7.01%	1.6	
Minimal Worsening	(-)7.00% - (-)4.01%	1.4	
Slight worsening	(-)4.00% - (-)0.01%	1.2	
No Improvement	0.00 - 1.00%	1.0	
Slight Improvement	1.01% - 4.00%	0.8	
Minimal Improvement	4.01% - 7.00%	0.6	
Moderate Improvement	7.01% - 11.00%	0.4	
Moderately Significant Improvement	11.01% - 15.00%	0.2	
Significant Improvement	≥15.01%	0.0	

Sonja Bjork, CEO Page 8 December 29, 2023

TABLE 5: HPI IMPACT AND SANCTION REDUCTION			
Severity (Impact) of HPI (per county and MCP)	HPI Percentile	HPI Impact Factor (Sanction Reduction)	
Very High	0-9%ile	50%	
High	10-19%ile	40%	
Moderate	20-29%ile	30%	
Low Moderate	30-39%ile	20%	
Low	40-49%ile	10%	

Sonja Bjork, CEO Page 9 December 29, 2023

NOTICE OF APPEAL RIGHTS

Partnership Health Plan of California has the right to request a hearing in connection with any sanctions within 15 business days after receipt of the notice to impose sanctions. DHCS will stay the imposition of sanctions upon receipt of the request for a hearing until the effective date of a final decision from the Office of Administrative Hearings and Appeals. Partnership Health Plan of California may request a hearing by sending a letter so stating to the Office of Administrative Hearings and Appeals at the address below:

Chief Administrative Law Judge
Office of Administrative Hearings and Appeals
Department of Health Care Services
3831 N. Freeway Blvd., Suite 200
Sacramento, CA 95834

A copy of the hearing request shall also be sent to:

Thomas Mahoney
Quality and Health Equity Measurement Monitoring Section Chief
Quality and Population Health Management
Department of Health Care Services
MS 0020
P.O. Box 997413
Sacramento CA 95899-7413

Judith Recchio
Deputy Director and Chief Counsel
Office of Legal Services
Department of Health Care Services
MS 0010
P.O. Box 997413
Sacramento CA 95899-7413

