



# **INVESTMENT PLAN TEMPLATE**

## **HOUSING AND HOMELESSNESS INCENTIVE PROGRAM**

September 30, 2022



Amador County

## MCP INFORMATION

Provide the name and contact information for the MCP submitting this IP response.

<b>MCP Name</b>	Kaiser Permanente
<b>Lead Contact Person Name and Title</b>	Vanessa Davis, National Program Lead, Housing for Health Julie Bomgren, Regulatory Services Director
<b>Contact Email Address</b>	<a href="mailto:Vanessa.w.davis@kp.org">Vanessa.w.davis@kp.org</a> <a href="mailto:Julie.a.bomgren@kp.org">Julie.a.bomgren@kp.org</a>
<b>Contact Phone</b>	510-507-2711 949-670-8063

## PART I: INVESTMENTS

Investment Activity	Gap or Need Addressed	Description (2 – 3 sentences for each activity)	Dollar Amount or Range	Recipient(s) or Recipient Type(s)	Timeline	HHIP Measure(s) Impacted	Domain Targeted
1. CoC Infrastructure	The Central Sierra CoC (CSCoC) infrastructure needs additional support to work with MCPs on HHIP implementation. The CSCoC is in the process of enhancing HMIS systems, trainings, and policies.	Funds will support CSCoC staffing to engage with MCPs, data sharing, HMIS access/user fees, CES, HMIS training for CoC staff, and equity activities.	\$1,528	Amador Tuolumne Community Action Agency (ATCAA)	10/2022-10/2023	1.1, 1.2, 1.4, 1.6, 2.2, 3.3, 3.4	Provider/ Partner Infrastructure
2. Street Medicine Capacity Building	The CoC and MCPs identified that currently there are no street medicine services provided in Amador County.	Funds will support the development and implementation of a new regional street medicine program in Amador County. Funds will support new staffing and program costs to start	\$1,000	Street Medicine Provider(s)	4/2023 – 6/2024	2.1, 3.3, 3.4	Provider/ Partner Infrastructure

Investment Activity	Gap or Need Addressed	Description (2 – 3 sentences for each activity)	Dollar Amount or Range	Recipient(s) or Recipient Type(s)	Timeline	HHIP Measure(s) Impacted	Domain Targeted
		the program.					
3. Increased Street Outreach, Shelter Beds, and Housing/services	Street outreach, shelter beds, and housing and services are in limited capacity in Amador County. Organizations in Amador requested HHAP 3 funds that exceeded the availability of funds through the CoC.	Funds will cover the gap in CoC HHAP 3 requests for street outreach, shelter beds, and services and allow all of the requested projects to move forward. Street outreach and shelter programs will support ECM and CS enrollment and members being housed. The funds will not duplicate HHAP 3 funding but rather align and allow all projects to move forward.	\$5,490	CSCoC with distribution to ATCAA, City of Jackson, and Victory Village	10/2022-12/2023	1.2, 3.3, 3.4, 3.5, 3.6	Direct Member Interventions

Investment Activity	Gap or Need Addressed	Description (2 – 3 sentences for each activity)	Dollar Amount or Range	Recipient(s) or Recipient Type(s)	Timeline	HHIP Measure(s) Impacted	Domain Targeted
4. MCP Infrastructure	Through discussions with Kaiser Permanente staff including health plan operations, care coordination, and community health teams the MCP identified a need for infrastructure support to work with the CoC and the County on HHIP implementation. Conversations with the CoC and MCPs also indicated a need for better coordination and alignment across MCPs, providers, and the CoC.	Funds will support MCP staff or consultant(s) to engage with the CSCoC, the County, Street Medicine providers, and health plan/hospital staff to implement the Local Homelessness Plan and Investment Plan. Funds will support screening, reporting, improving data sharing/HMIS, securing data sharing agreements, coordination with the CES, supporting CSCoC equity initiatives, and collaboration to improve	\$1,312	Kaiser Permanente	10/2022 – 6/2024	1.1, 1.2, 1.3, 1.4, 1.5, 1.6, 1.7, 2.1, 2.2, 3.1, 3.2, 3.3, 3.4, 3.5, 3.6	MCP and Provider/ Partner Infrastructure

Investment Activity	Gap or Need Addressed	Description (2 – 3 sentences for each activity)	Dollar Amount or Range	Recipient(s) or Recipient Type(s)	Timeline	HHIP Measure(s) Impacted	Domain Targeted
		member housing access and housing retention.					

## PART II: RISK ANALYSIS

Description of Anticipated Contingencies (500 - 1000 word limit)

To achieve the HHIP goals of preventing and ending homelessness in Amador County, Kaiser Permanente reviewed the HHAP3 application, had discussions with the Continuum of Care and Managed Care Plan partners, conducted internet research on the community, reviewed community assessments, interviewed stakeholders (i.e., street outreach providers), and surveyed Kaiser Permanente staff to identify the following gaps/needs:

**CoC Capacity:** Amador County and Central Sierra CoC have challenges with staffing bandwidth and resources considering multiple federal and state initiatives related to homelessness. The CoC covers four counties in the region, adding additional challenges to staff time. HHAP3 and ESG funding as well as the Special Rural NOFO are initiating development of multiple new initiatives at the same time in the county. Taking on even more new activities that require rapid start up to meet HHIP incentive measures will be difficult to achieve in the timeframe of the reporting period.

**Data Integration:** Data sharing, integration of member matching and alerts in the HMIS system, integrating closed loop referrals in the CES and integration of equity measures and strategies will all take significant investment of time and resources to develop. HMIS will need to be updated and additional staffing will be needed to achieve these advancements. Data sharing agreements will require legal participation and review and significant investment of staff resources. All of these changes take time to integrate and implement and may be challenging to complete in the HHIP timeframe.

**Street Medicine and Other Service Provider Capacity:** Amador County currently has no street medicine programs and the county spans a diverse territory from the Sierra mountains to the outskirts of Sacramento. Start-up of a new program could take extensive resources and time. Effective delivery may be difficult to achieve across this broad of a region and showing impact on KP members in the HHIP reporting period may be challenging.

Workforce shortages are an issue for Amador County. Recruiting and training staff to implement extensive HMIS data enhancements, provide new services and supports through ECM and CS, and start new initiatives like street medicine may be difficult. This will impact the ability of KP members to receive CalAIM services.

**Limited Supply:** Affordable housing is limited in Amador County and landlord engagement is critical to expand housing stock. Like many other rural CA counties, the community has been challenged by fires which have caused loss of affordable housing stock. Expanding housing options takes time and may not be able to be significantly impacted during the reporting period. This will impact the number of members who can be housed and retained in housing.

Rapid investment can accelerate movement related to all these challenges, but the timeline of the release of funds related to HHIP makes it difficult to utilize dollars quickly to generate results. Metrics will need to be reported before most of the incentive funds are delivered. In addition, the overall funds for rural counties, like Amador, are limited compared to more densely populated counties.

**Action and Activities:** Kaiser Permanente intends to take the following actions with the Investment Plan and HHIP activities to address these gaps/needs:

- Invest in Amador County and Central Sierra CoC to support development of enhanced data sharing and reporting from

HMIS, enhanced staffing capacity to partner and implement initiatives related to CalAIM and HHIP and share KP legal resources to accelerate data sharing agreements and contracts.

- Invest in street medicine capacity building and work with providers to develop evidence based, effective and sustainable services. Considering regionalization of street outreach and integration of telemedicine may be an effective strategy to address workforce shortages and distance issues for Amador County.
- Invest in strategic housing activities with community partners that will specifically support homeless members to access housing and remain housed.
- Invest in KP staff capacity to engage with community partners to support expansion of ECM and CS and support capacity building in community providers.

### **PART III: CoC LETTER OF SUPPORT**



CENTRAL SIERRA  
Continuum  
of CARE

209-223-1485 x263  
209-533-1397 x251  
CentralSierraCoC.org

Amador, Calaveras, Mariposa and Tuolumne Counties

*Working together to promote a community-wide commitment to the goal of ending homelessness in the Central Sierra Foothills*

September 12, 2022

To: California Department of Health Care Services

Re: Housing and Homelessness Incentive Program (HHIP) Investment Plan Letter of Support

The Central Sierra Continuum of Care, CA-526 (CoC) is supportive of the California Department of Health Care Services (DHCS) Housing and Homeless Incentive Program Investment Plan(s) (IP) being submitted by Anthem Blue Cross, California Health and Wellness, and Kaiser Permanente in Amador, Calaveras, Mariposa, and Tuolumne Counties. The Central Sierra CoC had the opportunity to engage and collaborate with the Managed Care Plans (MCP), provide input on the IP, and were able to review the IP prior to the submission. The Central Sierra CoC understands that the IP reflects a non-binding general direction for investments the MCPs are willing to initially make to meet DHCS' HHIP program metrics independent of how the MCPs plan to invest HHIP incentive funds once earned. The Central Sierra CoC also understands that the MCPs' HHIP investments are contingent on the MCPs meeting HHIP measures over the two-year HHIP program. To this end the CoC is committed to collaborating with the MCPs as they engage locally to meet HHIP program metrics.

If you have any questions, please feel free to reach out directly.

Thank you,

  
Denise Cloward  
ATCAA Housing Director  
CA-526, Chair to Board  
dcloward@atcaa.org

## **Part IV: Attestation**

See signed attestation as appendix.

