



COUNTY LOCAL HOMELESSNESS PLAN TEMPLATE

HOUSING AND HOMELESSNESS INCENTIVE PROGRAM

May 9, 2022

PURPOSE OF THIS LOCAL HOMELESSNESS PLAN TEMPLATE

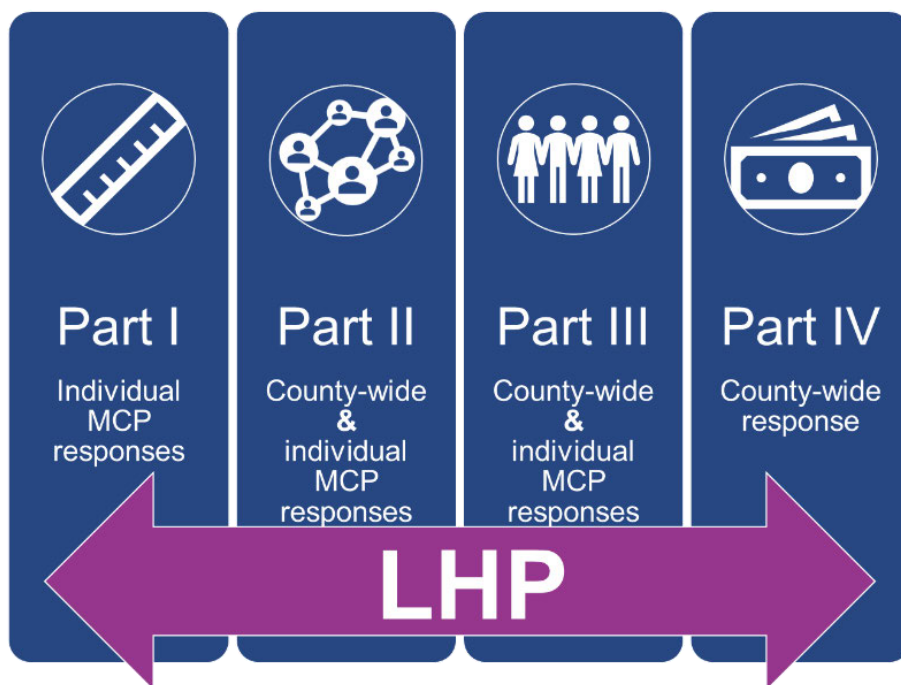
The Housing and Homelessness Incentive Program (HHIP) is a voluntary incentive program through which Medi-Cal Managed Care Plans (MCPs) may earn incentive funds for improving health outcomes and access to whole person care services by addressing homelessness and housing insecurity as social drivers of health and health disparities.

The California Department of Health Care Services (DHCS) is providing this Local Homelessness Plan (LHP) Template as a required submission component for MCPs seeking to participate in HHIP.

MCPs must collaborate with their local Continuums of Care (CoCs) and, if applicable, other MCPs operating in the same county to complete **one county Local Homelessness Plan (LHP)** (this Word file template). In addition, **each MCP** must complete a unique MCP LHP (see separate Excel template for this submission). For counties where multiple MCPs operate, the MCPs should select one organization to submit the county LHP to DHCS. Unique MPC LHP Excel files can be submitted separately to DHCS.

Completed county and unique MCP LHPs should be submitted to DHCS by June 30, 2022.

LHP Submission Components



Part I of the LHP Template is based on **unique MCP responses**. Parts II and III include **both** aggregate county-wide and MCP-specific responses; and Part IV is an **aggregate county-wide response**.

- **PART I: HHIP MEASURES**

This section includes the required measures each MCP must complete. As noted above, this section should be completed by **EACH MCP**, providing only MCP-specific information. MCPs must provide quantitative and narrative responses to these measures, which are intended to provide DHCS with information on current regional progress on and upcoming goals for each of the three HHIP priority areas:

- (i) **Partnerships and capacity** to support referrals for services;
- (ii) **Infrastructure** to coordinate and meet member housing needs; and
- (iii) **Delivery** of services and member engagement.

See excel template for this unique MCP LHP submission.

- **PART II: MCP STRATEGIES TO ADDRESS IDENTIFIED HOUSING AND SERVICE GAPS**

This section provides MCPs with a format to describe their specific strategies for addressing identified housing and service gaps in their service areas as well as how these strategies align with the aggregate county approach (as determined by all CoCs and MCPs collaborating in this county). The county approach should align with and aim to meet HHAP Outcome Goals. As noted above, this section includes *both* (1) an aggregate county-wide response and (2) MCP-specific responses, where *each MCP* must provide separate responses. See excel template for this unique MCP LHP submission.

- **PART III: LANDSCAPE ANALYSIS OF DEMOGRAPHICS, NEEDS, AND GAPS**

This section establishes a format for MCPs to provide the following required information:

- (i) A **local landscape analysis** that assess the current number of people experiencing homelessness and existing resources which address homelessness. This landscape analysis is intended to align with the *Homeless Housing, Assistance and Prevention Program Round 3 (HHAP-3)* application landscape analysis, which utilizes data from the Homeless Management Integration System (HMIS), point-in-time (PIT) counts, and other local needs assessments.
- (ii) **Identification of the number of individuals and families served.** This response should include information on the demographics of those served, types of intervention services provided, and demographics of subpopulations that are underserved, relative to the proportion of individuals in that subpopulation experiencing homelessness.

- **PART IV: IDENTIFICATION OF FUNDING AVAILABILITY**

This section requests the following required information be attached as an appendix:

- (i) **Identification of available funding currently being used, and budgeted to be used, to provide housing and homelessness-related services** to persons experiencing homelessness or at imminent risk of homelessness, as described in the HHAP-3 assessment of state, federal, and local funds available.

LHP SUBMISSION STRUCTURE

The following LHP Template for HHIP funding must be submitted in in full, including the following four parts:

- **PART I: HHIP Measures** completed by each MCP in the unique MCP LHP submission. See excel template for this unique MCP LHP submission.
- **PART II: MCP Strategies**, which includes both aggregate and unique MCP components, with county-wide strategies submitted as a part of this county LHP and MCP-specific components included in the unique MCP LHP submission
- **PART III: Landscape Analysis**, which includes both aggregate and unique MCP components, with the county-wide analysis submitted as a part of this county LHP and MCP-specific analyses included in the unique MCP LHP submission
- **PART IV: Funding Availability Assessment** included as an appendix to this county LHP submission

MCP INFORMATION

Provide the name of the county for this county LHP submission and list the MCP(s) participating in the submission (each MCP is also required to submit a unique MCP LHP using the Excel template provided by DHCS).

County Name		
Merced		
MCP Name	Lead Contact Person Name and Title	Contact Email Address
Central California Alliance for Health	Kate Nester, Program Development Manager	kvester@ccah-alliance.org

PART I: HHIP MEASURES

Each MCP participating in HHIP must complete the HHIP Measures via the MCP LHP submission. See MCP LHP excel template provided by DHCS.

Part I scoring: 190 points available

PART II: MCP STRATEGIES TO ADDRESS IDENTIFIED HOUSING AND SERVICE GAPS

MCPs are required to work together, and with local partners, to identify key components of the county strategy in preventing and reducing homelessness over the two-year program period of January 1, 2022 through December 31, 2023. The strategy should be informed by, and align with, the findings from the local landscape analysis (Part III of this LHP).

In preparing this narrative response, MCPs are strongly encouraged to use and/or adapt content from: (1) local strategic plans or action plans for preventing and ending homelessness; (2) prior HHAP applications and reporting; (3) the CoC's most recent applications under the U.S. Department of Housing and Urban Development (HUD)'s Continuum of Care program; (4) and/or other relevant local policy documents or plans.

All MCPs in the county should collaborate to provide one narrative response in the space provided below detailing the overall county approach in the space below. MCPs will also submit their own strategy (in the MCP Excel submission), which should align with the county strategy detailed below. See excel template for this unique MCP Part II submission.

Part II scoring: 100 points available (inclusive of both the county submission and unique MCP submission).

STRATEGIES TO ADDRESS IDENTIFIED HOUSING AND SERVICE GAPS IN THE COUNTY
County Narrative Description (200-word limit)
<p>1. Trusted Advisory Group (TAG): Advisory group comprised of people with lived experience. Monthly meetings include discussions on topics related to people with lived experience and their challenges/proposed remedies.</p> <ul style="list-style-type: none">• <u>Measurable Targets:</u> Meetings once per month and at least 103 suggestions from people with lived experience.
<p>2. CES/HMIS Data Manager: Dedicated data manager assesses, monitors, reviews coordinated entry system data for meaningful and prioritized placements and service coordination.</p> <ul style="list-style-type: none">• <u>Measurable Targets:</u> Weekly CES meetings with community based organizations. Monthly reports from CES data manager. 50% of all housing choice vouchers assigned by 2024.
<p>3. Prioritization: CoC Membership and Board approved a prioritization of subcategories of persons experiencing homelessness. Using this strategy, the most vulnerable and those with the highest needs are offered services with priority.</p> <ul style="list-style-type: none">• <u>Measurable Targets:</u> Monthly monitoring of CES data to ensure subpopulations were served in the order prioritized.
<p>4. PLE Participation: Include People with Lived Experiences on CoC and Community Based Organization Boards and Committees. This strategy ensures initiatives are relevant, realistic, and meaningful to the people served.</p> <ul style="list-style-type: none">• <u>Measurable Targets:</u> Board includes at least one person with lived experience who has voting rights. Monthly CoC meetings at least nine times per year.
<p>5. Racial Equity Planning and Evaluation: Attending state sponsored trainings to develop methods to evaluate racial equity and to</p>

develop plans to address racial disparities among people experiencing homelessness and those at risk of becoming homeless.

- Measurable Targets: Racial Equity plan developed by the end of 2022. Racial equity data reviewed at least quarterly.

PART III: LANDSCAPE ANALYSIS OF COUNTY DEMOGRAPHICS, NEEDS, AND GAPS

A. Landscape Analysis of County Needs and Demographics

All MCPs in the county should collaborate to provide a county-wide landscape analysis, using the table below, of current county needs and demographics, in alignment with the HHAP-3¹ landscape analysis utilizing relevant data from the Homeless Management Integration System (HMIS), 2019 PIT count data,² and other local needs assessments. See excel template for this unique MCP Part III submission.

If data is unavailable for the MCPs in the county, the MCPs must detail their approach to improving data connectivity and identification for future submissions, including timing for implementing the approach. Please submit this as a written attachment using no more than 1000 characters.

Please use TABLE 1 below to provide one county-wide response outlining key data regarding people experiencing homelessness in the county.

Part III scoring: 80 points available (inclusive of both the county submission and unique MCP submission).

TABLE 1 (EXAMPLE ONLY — San Francisco County):

	County	
	People Experiencing Homelessness	Source and Date Timeframe of Data
Population and Living Situations		
TOTAL # OF PEOPLE EXPERIENCING HOMELESSNESS	8,035	HUD PIT Count, 2019

¹ MCPs may also reference HHAP Round 2 (HHAP-2) applications if additional context is helpful for them, or if Round 3 applications are not yet available

² DHCS recommends using 2019 PIT count as it is the most recent count that includes unsheltered individuals, or the 2022 PIT count if it's locally available as it will be the most recent information

Table 1. Landscape Analysis of County Needs and Demographics

	Number of People Experiencing Homelessness	Source and Date Timeframe of Data
Population and Living Situations		
TOTAL # OF PEOPLE EXPERIENCING HOMELESSNESS	855	2022 PIT
# of People Who are Sheltered (Emergency Shelter (ES), Transitional Housing (TH), Supportive Housing (SH))	487	2022 PIT
# of People Who are Unsheltered	368	2022 PIT
Household Composition		
# of Households without Children	618	2022 PIT
# of Households with At Least 1 Adult & 1 Child	68	2022 PIT
# of Households with Only Children	■	2022 PIT
Sub-Populations and Other Characteristics		
# of Adults Who are Experiencing Chronic Homelessness	177	2022 PIT
# of Adults Who are Experiencing Serious Mental Illness	232	2022 PIT
# of Adults Who are Experiencing Substance Use Disorders	165	2022 PIT
# of Adults Who are Veterans	29	2022 PIT

Table 1 Landscape Analysis of County Needs and Demographics

# of Adults with HIV/AIDS	12	2022 PIT
# of Adults Who are Survivors of Domestic Violence	47	2022 PIT
# of Unaccompanied Youth (under 25)	46	2022 PIT
# of Parenting Youth (under 25)	■	2022 PIT
# of People Who are Children of Parenting Youth	■	2022 PIT
Gender Demographics		
# of Women/Girls	312	2022 PIT
# of Men/Boys	540	2022 PIT
# of People Who are Transgender	■	2022 PIT
# of People Who are Gender Non-Conforming	0	2022 PIT
Ethnicity and Race Demographics		
# of People Who are Hispanic/Latino	279	2022 PIT
# of People Who are Non-Hispanic/Non-Latino	0	2022 PIT
# of People Who are Black or African American	152	2022 PIT
# of People Who are Asian	29	2022 PIT

Table 1 Landscape Analysis of County Needs and Demographics

# of People Who are American Indian or Alaska Native	20	2022 PIT
# of People Who are Native Hawaiian or Other Pacific Islander	■	2022 PIT
# of People Who are White	259	2022 PIT
# of People Who are Multiple Races	115	2022 PIT
# of People Who did Not Disclose	279	2022 PIT

* Data has been suppressed per Data De-identification Guidelines.

B. Landscape Analysis of People Receiving Services

Please use **TABLE 2** to report the total number of individuals served county-wide. The data provided within Table 2 should represent **the most current and accurate way of estimating the annual number and demographics** of people participating in or being served by the different intervention types, including subpopulations that are underserved relative to their proportion of individuals experiencing homelessness in the jurisdiction. It is important to note that intervention types are not mutually exclusive, and individuals and households may be counted in multiple categories.

MCP(s) must cite their data sources. If data is unavailable for the MCP county submission, the MCP(s) must detail the approach to improving data connectivity and identification for future submissions, including timing for implementing the approach. Please submit this as a written attachment using no more than 500 words.

Table 2 uses the following service terms:

Interim Housing	Any program whose primary purpose is to provide temporary shelter for people experiencing homelessness, in general or for specific populations, and which does not require occupants to sign leases or occupancy agreements. Interim housing can include congregate shelter, bridge housing, temporary scattered-site arrangements, and transitional housing programs, among others.
Rental Assistance	Rental assistance programs provide subsidies that help people experiencing homelessness rent housing in the marketplace. Rental assistance typically pays a portion of the total rent and can be temporary or permanent and offered in a variety of program types.
Supportive Housing	Supportive housing is permanent housing for a specific target population—generally people with disabilities/special needs and long histories of homelessness—that is linked to onsite or offsite services that assist the resident to retain the housing, improve their health status, and maximize their ability to live and, when possible, work in the community.
Outreach	Programs that identify and engage people living in unsheltered locations, such as in cars, parks, abandoned buildings, encampments, and on the streets, reaching people who might not otherwise seek assistance or come to the attention of the homelessness service system. Outreach and engagement programs help to ensure that people's basic needs are met while also supporting people to access and navigate pathways toward housing stability.
Prevention/Diversion	Programs that seek to prevent people from losing current housing or to prevent the need for services from the homelessness response system through a rapid return to housing, usually without expectation of ongoing support.

Table 2. Landscape Analysis of County Services

	Permanent Supportive Housing (PSH)	Rapid Rehousing (RRH)	Transitional Housing (TH)	Interim Housing or Emergency Shelter (IH / ES)	Diversion Services and Assistance (DIV)	Homelessness Prevention Services & Assistance (HP)	Outreach and Engagement Services (O/R)	Other: [Identify]	Source(s) and Time-frame of Data
Household Composition									
# of Households without Children	66	394	302	825	0	75	1686		HMIS Time Frame 07/01/2021 through 03/31/2022
# of Households with At Least 1 Adult & 1 Child	0	3119	0	█	0	█	20		HMIS Time Frame 07/01/2021 through 03/31/2022
# of Households with Only Children	0	12	█	█	0	█	█		HMIS Time Frame 07/01/2021 through 03/31/2022
Sub-Populations and Other Characteristics									
# of Adults Who are Experiencing Chronic Homelessness	33	127	90	397	0	█	608		HMIS Time Frame 07/01/2021 through 03/31/2022
# of Adults Who are Experiencing Serious Mental Illness	31	50	52	206	0	0	328		HMIS Time Frame 07/01/2021 through 03/31/2022
# of Adults Who are	█	29	60	186	0	0	163		HMIS Time Frame

Table 2 Landscape Analysis of County Services

Experiencing Substance Use Disorders									07/01/2021 through 03/31/2022
# of Adults Who are Veterans	■	■	■	21	0	0	32		HMIS Time Frame 07/01/2021 through 03/31/2022
# of Adults with HIV/AIDS	0	■	0	■	0	0	■		HMIS Time Frame 07/01/2021 through 03/31/2022
# of Adults Who are Survivors of Domestic Violence	17	205	86	147	0	15	189		HMIS Time Frame 07/01/2021 through 03/31/2022
# of Un-accompanied Youth (under 25)	■	252	22	49	0	■	108		HMIS Time Frame 07/01/2021 through 03/31/2022
# of Parenting Youth (under 25)	0	208	0	■	0	0	■		HMIS Time Frame 07/01/2021 through 03/31/2022
# of People Who are Children of Parenting Youth	0	261	0	■	0	0	■		HMIS Time Frame 07/01/2021 through 03/31/2022
Gender Demographics									
# of Women/Girls	30	1081	99	271	0	49	636		HMIS Time Frame 07/01/2021

Table 2 Landscape Analysis of County Services

									through 03/31/2022
# of Men/Boys	34	504	200	580	0	32	1687		HMIS Time Frame 07/01/2021 through 03/31/2022
# of People Who are Transgender	■	■	■	■	0	0	■		HMIS Time Frame 07/01/2021 through 03/31/2022
# of People Who are Gender Non-Conforming	0	0	■	0	0	0	■		HMIS Time Frame 07/01/2021 through 03/31/2022
Ethnicity and Race Demographics									
# of People Who are Hispanic/Latino	12	2246	135	337	0	37	679		HMIS Time Frame 07/01/2021 through 03/31/2022
# of People Who are Non-Hispanic/Non-Latino	54	1281	168	518	0	54	1026		HMIS Time Frame 07/01/2021 through 03/31/2022
# of People Who are Black or African American	12	451	35	140	0	20	280		HMIS Time Frame 07/01/2021 through 03/31/2022
# of People Who are Asian	■	101	■	■	0	■	25		HMIS Time Frame 07/01/2021 through 03/31/2022

Table 2 Landscape Analysis of County Services

# of People Who are American Indian or Alaska Native	■	231	12	30	0	0	57		HMIS Time Frame 07/01/2021 through 03/31/2022
# of People Who are Native Hawaiian or Other Pacific Islander	0	29	■	■	0	0	13		HMIS Time Frame 07/01/2021 through 03/31/2022
# of People Who are White	43	2357	246	640	0	61	1269		HMIS Time Frame 07/01/2021 through 03/31/2022
# of People Who are Multiple Races	■	235	■	30	0	■	53		HMIS Time Frame 07/01/2021 through 03/31/2022

* Data has been suppressed per Data De-identification Guidelines.

PART IV: IDENTIFICATION OF FUNDING AVAILABILITY

Please submit the HHAP-3 assessment of funding availability for your county (or the HHAP-2 assessment, if the HHAP-3 assessment is unavailable) as an appendix to this LHP Template.

Materials for each round of HHAP can be accessed on the [HHAP website](#).

Part IV scoring: 10 points available

Table 3. Landscape Analysis of State, Federal and Local Funding

Funding Program <i>(choose from drop down options)</i>	Fiscal Year <i>(select all that apply)</i>	Total Amount Invested into Homelessness Interventions	Funding Source*	Intervention Types Supported with Funding <i>(select all that apply)</i>		Brief Description of Programming and Services Provided	Populations Served <i>(please "x" the appropriate population[s])</i>					
Emergency Rental Assistance (ERA) - via Treasury	FY 2021-2022	\$ 3,220,000.60	Federal Agency	Rental Assistance		Assist eligible households that are unable to pay rent or utilities do to the effect of COVID-19.	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS <i>(please "x" all that apply)</i>				
	FY 2022-2023			Diversion and Homelessness Prevention				x	People Exp Chronic Homelessness	Veterans	Parenting Youth	
				Outreach and Engagement				x	People Exp Severe Mental Illness	People Exp HIV/AIDS	Children of Parenting Youth	
				Administrative Activities				x	People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (All Low income households)	
Emergency Solutions Grants - CV (ESG-CV) - via HCD	FY 2021-2022	\$ 394,642.00	State Agency	Non-Congregate Shelter/ Interim Housing		Provide a safe place for people experiencing homelessness for recuperating from COVID-19 and/or to properly quarantine.	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS <i>(please "x" all that apply)</i>				
	FY 2022-2023			Administrative Activities				x	People Exp Chronic Homelessness	x Veterans	Parenting Youth	
								x	People Exp Severe Mental Illness	x People Exp HIV/AIDS	Children of Parenting Youth	
								x	People Exp Substance Abuse Disorders	Unaccompanied Youth	Other <i>(please enter here)</i>	
Project Roomkey and Rehousing - via CDSS	FY 2021-2022	\$ 75,304.00	State Agency	Non-Congregate Shelter/ Interim Housing		Provide a safe place for people experiencing homelessness for recuperating from COVID-19 and/or to properly quarantine.	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS <i>(please "x" all that apply)</i>				
								x	People Exp Chronic Homelessness	x Veterans	Parenting Youth	

	FY 2022-2023			Permanent Supportive and Service-Enriched Housing	Administrative Activities	homelessness due to elder or dependent adult abuse, neglect, self-neglect, or financial exploitation.				People Exp Chronic Homelessness		Veterans		Parenting Youth
	FY 2023-2024			Diversion and Homelessness Prevention						People Exp Severe Mental Illness		People Exp HIV/AIDS		Children of Parenting Youth
	FY 2024-2025			Non-Congregate Shelter/ Interim Housing						People Exp Substance Abuse Disorders		Unaccompanied Youth	x	Other (Seniors)
Emergency Solutions Grants (ESG) - via HCD	FY 2021-2022	\$ 2,542,194.42	State Agency	Systems Support Activities	Administrative Activities	ESGCV			TARGETED POPULATIONS (please "x" all that apply)					
	FY 2022-2023			Non-Congregate Shelter/ Interim Housing					x	People Exp Chronic Homelessness	x	Veterans		Parenting Youth
				Rental Assistance					x	People Exp Severe Mental Illness	x	People Exp HIV/AIDS		Children of Parenting Youth
				Outreach and Engagement					x	People Exp Substance Abuse Disorders		Unaccompanied Youth		Other (please enter here)
Other (please enter funding source)	FY 2021-2022	\$ 468,655.08	State Agency	Rental Assistance	Administrative Activities	CESH I			TARGETED POPULATIONS (please "x" all that apply)					
	FY 2022-2023			Systems Support Activities					x	People Exp Chronic Homelessness	x	Veterans		Parenting Youth
	FY 2023-2024			Non-Congregate Shelter/ Interim Housing					x	People Exp Severe Mental Illness	x	People Exp HIV/AIDS		Children of Parenting Youth
				Diversion and Homelessness Prevention					x	People Exp Substance Abuse Disorders		Unaccompanied Youth		Other (please enter here)
Other (please enter funding source)	FY 2021-2022	\$ 592,252.00	State Agency	Rental Assistance	Administrative Activities	CESH II			TARGETED POPULATIONS (please "x" all that apply)					
	FY 2022-2023			Systems Support Activities					x	People Exp Chronic Homelessness	x	Veterans		Parenting Youth

	FY 2023-2024			Non-Congregate Shelter/ Interim Housing					x	People Exp Severe Mental Illness	x	People Exp HIV/AIDS		Children of Parenting Youth
	FY 2024-2025			Diversion and Homelessness Prevention					x	People Exp Substance Abuse Disorders		Unaccompanied Youth		Other (please enter here)
Other (please enter funding source)	FY 2021-2022	\$ 746,227.19	State Agency	Rental Assistance	Administrative Activities	HHAP I CoC			TARGETED POPULATIONS (please "x" all that apply)					
	FY 2022-2023			Outreach and Engagement					x	People Exp Chronic Homelessness	x	Veterans	x	Parenting Youth
	FY 2023-2024			Systems Support Activities					x	People Exp Severe Mental Illness	x	People Exp HIV/AIDS	x	Children of Parenting Youth
	FY 2024-2025			Non-Congregate Shelter/ Interim Housing					x	People Exp Substance Abuse Disorders	x	Unaccompanied Youth		Other (please enter here)
Other (please enter funding source)	FY 2021-2022	\$ 338,893.00	State Agency	Rental Assistance	Administrative Activities	HHAP II CoC			TARGETED POPULATIONS (please "x" all that apply)					
	FY 2022-2023			Outreach and Engagement					x	People Exp Chronic Homelessness	x	Veterans	x	Parenting Youth
	FY 2023-2024			Systems Support Activities					x	People Exp Severe Mental Illness	x	People Exp HIV/AIDS	x	Children of Parenting Youth
	FY 2024-2025			Non-Congregate Shelter/ Interim Housing					x	People Exp Substance Abuse Disorders	x	Unaccompanied Youth		Other (please enter here)
Other (please enter funding source)	FY 2022-2023	\$ 663,533.00	State Agency	Non-Congregate Shelter/ Interim Housing		HHAP I County			TARGETED POPULATIONS (please "x" all that apply)					
	FY 2023-2024			Administrative Activities					x	People Exp Chronic Homelessness	x	Veterans	x	Parenting Youth
									x	People Exp Severe Mental Illness	x	People Exp HIV/AIDS	x	Children of Parenting Youth

				Outreach and Engagement					People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (All Homeless individuals with Disability)
Other (please enter funding source)	FY 2021-2022	\$ 160,000.00	state Agency	Administrative Activities		MHSA	x	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS <i>(please "x" all that apply)</i>		
	FY 2022-2023								People Exp Chronic Homelessness	Veterans	Parenting Youth
	FY 2023-2024								People Exp Severe Mental Illness	People Exp HIV/AIDS	Children of Parenting Youth
	FY 2024-2025								People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (All Homeless individuals with Disability)